

CITY COUNCIL AGENDA

Consolidated as of February 19, 2016



Council Chambers, Guelph City Hall, 1 Carden Street

DATE Monday February 22, 2016 – 5:30 p.m.

Please turn off or place on non-audible all cell phones, PDAs, Blackberrys and pagers during the meeting.

AUTHORITY TO MOVE INTO CLOSED MEETING

THAT the Council of the City of Guelph now hold a meeting that is closed to the public, pursuant to The Municipal Act, to consider:

- C-2016.7 OPA 48 and OPA 54: Update on Ontario Municipal Board Appeals**
Section 239 (2) (e) and (f) litigation or potential litigation, including matters before administrative tribunals and advice that is subject to solicitor-client privilege
- C-2016.8 171 Kortright Road West: Update on Ontario Municipal Board Appeal**
Section 239 (2) (e) and (f) litigation or potential litigation, including matters before administrative tribunals and advice that is subject to solicitor-client privilege
- C-2016.9 Guelph Storm Negotiation Update**
Section 239 (2) (e) litigation or potential litigation, including matters before administrative tribunals

CLOSED MEETING

OPEN MEETING – 7:00 P.M.

**O Canada
Silent Reflection
Disclosure of Pecuniary Interest and General Nature Thereof**

PRESENTATION

- a) None

CONFIRMATION OF MINUTES (Councillor Salisbury)

“THAT the minutes of the Council Meetings held January 25, 2016 and the minutes of the Closed Meetings of Council held January 25, 2016 be confirmed as recorded and without being read.”

CONSENT REPORTS/AGENDA – ITEMS TO BE EXTRACTED

The following resolutions have been prepared to facilitate Council's consideration of the various matters and are suggested for consideration. If Council wishes to address a specific report in isolation of the Consent Reports/Agenda, please identify the item. The item will be extracted and dealt with separately. The balance of the Consent Reports/Agenda will be approved in one resolution.

Consent Reports/Agenda from:

Report of the Integrity Commissioner			
Item	City Presentation	Delegations	To be Extracted
IC-2016.1 Annual Report of the Integrity Commissioner	<ul style="list-style-type: none">Robert Swayze, Integrity Commissioner		✓

Adoption of the First Report of the Integrity Commissioner.

Audit Committee			
Item	City Presentation	Delegations	To be Extracted
AUD-2016.1 Internal Audit 2016-2018 Work Plan			
AUD-2016.5 2016 Audit Committee Work Plan			

Adoption of balance of Audit Committee First Consent Report - Councillor, Chair Wettstein

Corporate Services Committee			
Item	City Presentation	Delegations	To be Extracted
CS-2016.1 Infrastructure Environment and Funding Options		<ul style="list-style-type: none">Jason DodgeKithio Mwanzia, President & CEO Guelph Chamber of CommerceChris KeleherPat Fung	✓

Adoption of balance of Corporate Services Committee First Consent Report -
Councillor Hofland, Chair

Infrastructure, Development & Enterprise Committee			
Item	City Presentation	Delegations	To be Extracted
IDE-2016.1 Parking Agreement with the Western Hotel Executive Suites Limited, 72 Macdonell Street, Guelph			

Adoption of balance of Infrastructure, Development & Enterprise Committee First Consent Report – Councillor Bell, Chair

Council Consent Agenda			
Item	City Presentation	Delegations	To be Extracted
CON-2016.6 Project List for Potential Infrastructure Funding			
CON-2016.7 Process for Setting CAO Performance Objectives 2016			
CON-2016.8 AMO re: Request for Council Resolutions to support AMO/LAS Requests for Broader Municipal Investment Powers			

Adoption of balance of the Council Consent Agenda.

ITEMS EXTRACTED FROM COMMITTEES OF COUNCIL REPORTS AND COUNCIL CONSENT AGENDA (Chairs to present the extracted items)

Once extracted items are identified, they will be dealt with in the following order:

- 1) *delegations (may include presentations)*
- 2) *staff presentations only*
- 3) *all others.*

Reports from:

- Report of the Integrity Commissioner
- Audit Committee – Councillor Wettstein

- Corporate Services Committee– Councillor Hofland
- Infrastructure, Development & Enterprise Committee – Councillor Bell
- Consent – Mayor Guthrie

SPECIAL RESOLUTIONS

BY-LAWS

Resolution – Adoption of By-laws (Councillor Wettstein)

“THAT By-law Numbers (2016)-20019 to (2016)-20023, inclusive, are hereby passed.”

<p>(By-law Number (2016)-20022 A by-law to amend By-law Number (2013)-19529, being a by-law to delegate authority pursuant to the Municipal Act. (Schedule DD - Certain Types of Alterations to Properties Designated Under the Ontario Heritage Act)</p>	<p>To delegate authority under the Municipal Act with respect to Certain Types of Alterations to Properties Designated Under the Ontario Heritage Act.</p>
<p>By-law Number (2016)-20023 A by-law to confirm the proceedings of a meeting of Guelph City Council. (February 11 and 22, 2016)</p>	<p>To confirm the proceedings of a meeting of Guelph City Council held February 11 and 22, 2016.</p>

MAYOR’S ANNOUNCEMENTS

Please provide any announcements, to the Mayor in writing, by 12 noon on the day of the Council meeting.

NOTICE OF MOTION

ADJOURNMENT

CONSENT AGENDA - Revised

February 22, 2016

His Worship the Mayor
and
Members of Guelph City Council.

SUMMARY OF REPORTS:

The following resolutions have been prepared to facilitate Council’s consideration of the various matters and are suggested for consideration. If Council wishes to address a specific report in isolation of the Consent Agenda, please identify the item. The item will be extracted and dealt with immediately. The balance of the Consent Agenda will be approved in one resolution.

A REPORTS FROM ADMINISTRATIVE STAFF

REPORT	DIRECTION
CON-2016.6 Project List for Potential Infrastructure Funding To be determined following the February 11, 2016 Council meeting.	
CON-2016.7 CAO Objectives: Process 1. That report CAO-M-1601 titled “CAO Objectives: Process”, dated February 22, 2016 be received. 2. That the Proposed Process for Developing CAO Objectives, as outlined in report CAO-M-1601 title “CAO Objectives: Process” be approved.	Approve
CON-2016.8 AMO re: Request for Council Resolutions to support AMO/LAS Requests for Broader Municipal Investment Powers (as extracted from the February 19, 2016 Information Package) That the request from AMO for Council resolutions to support AMO/LAS requests for broader municipal investment powers be received.	Receive

attach.

Chair REPORT



TO City Council

SERVICE AREA Office of the Mayor, Chair of Governance

DATE February 22, 2016

SUBJECT CAO Objectives: Process

REPORT NUMBER CAO-M-1601

EXECUTIVE SUMMARY

PURPOSE OF REPORT

To present City Council with the process to be followed for determining the CAO's Objectives for 2016. This process was developed by the Governance Sub Committee with the input of the CAO.

KEY FINDINGS

The CAO has begun drafting objectives for 2016 plus an additional 2 years. Council identified that it must ensure the active engagement of all Council in the process to confirm Council's commitment to the final list of objectives.

The process outlined in this report by the Governance Sub Committee provides City Council with two direct opportunities to participate together and build consensus on SMART objectives for the CAO.

The process focuses first on confirming 2016 objectives and refers the development of 2017-2018 objectives into the summer /fall months of this year.

FINANCIAL IMPLICATIONS

Financial resources will be required for hiring an outside facilitator for the process.

ACTION REQUIRED

Approval is required.

RECOMMENDATION

1. That report CAO-M-1601 titled "CAO Objectives: Process", dated February 22, 2016 be received.
2. That the Proposed Process for Developing CAO Objectives, as outlined in report CAO-M-1601 title "CAO Objectives: Process" be approved.

Chair REPORT

BACKGROUND

Every year the CAO drafts performance objectives and actions for City Council consideration. Due to the inherited template for performance appraisals, objectives are aligned to the three key focus areas of the 2012-2016 Corporate Strategic Plan.

In turn, 2-3 actions per focus area were expected. This resulted in 9+ deliverables per year. Repeat feedback is that the total number of deliverables in a given year should be 3-4 rather than 9+. A reduced number of deliverables brings greater focus and clarity and promotes alignment and efficiency.

Therefore, the task of ensuring the staunch support and resolution of all City Council to a fewer number of key deliverables is critical to the success of the organization and the CAO.

REPORT

The Sub Committee of Governance met with the CAO and worked through various scenarios for ensuring the full engagement of Council to build their shared commitment to a finite set of objectives using a phased approach: 1) for 2016 (by end of April) and 2) for 2017-2018 (later in the summer/fall of this year.)

Proposed Process for Developing CAO Objectives:

The following process was determined by the Governance Sub Committee:

1. February 22, 2016: Council to approve process
2. March Closed City Council workshop meeting: City Council to provide direct input on CAO Objectives. CAO and Executive Team in attendance. CAO to draft objectives following this workshop.
3. April Closed Governance Sub Committee: Sub Committee to meet with CAO to provide further input on draft CAO Objectives.
4. April Closed City Council meeting: City Council to receive, review and gain consensus on final draft of CAO Objectives.
5. CAO to present 2016 Objectives for approval in open City Council meeting.

Council may choose to have the April session facilitated.



Report Submitted by
Mayor Guthrie
Chair, Governance Committee
mayor@guelph.ca

Sample resolution for municipal councils related to broader investment powers

WHEREAS municipalities are required to invest their reserves in accordance with the Municipal Act, 2001 and Ontario Regulation 438/97 (as amended), which specifically outlines allowable investments;

and WHEREAS to ensure the sustainability and sound stewardship of the municipality's investments, the municipality is of the opinion that changes should be made to the Municipal Act, 2001 and Ontario Regulation 438/97 (as amended), to allow for the prudent investment of reserves, if those investments are professionally managed and part of a broader investment strategy;

and WHEREAS the Prudent Investor Standard is an industry accepted best practice in effectively managing a portfolio of investments, and the Standard applies to investments, not in isolation, but in the context of the portfolio of investments and as part of an overall strategy, that should incorporate acceptable risk and return objectives suitable to the stakeholders;

and WHEREAS the Province is conferring "Prudent Investor" status on the City of Toronto to enable greater diversification in portfolio management,

and WHEREAS the Association of Municipalities of Ontario (AMO), Local Authority Services (LAS), and the Municipal Finance Officers Association of Ontario (MFOA), have long requested that the Prudent Investor Standard apply to all municipal investments that are invested with The One Investment Program;

and WHEREAS in 2005, municipalities were granted the ability to invest in longer-term corporate bonds and Canadian equity investments via only the One Investment Program, and the One Investment Program has demonstrated strong investment returns for municipalities within these 'new' investment sectors;

and WHEREAS the institutional portfolio managers utilized by the One Investment Program recommend that the Prudent Investor Standard approach is a more appropriate approach to investing;

and WHEREAS operating municipal investments under the Prudent Investor Standard is precluded by the Municipal Act, Eligible Investments, in its current form;

THEREFORE BE IT RESOLVED THAT Council support the request of AMO, LAS, and MFOA to amend Ontario Regulation 438/97 (as amended) of the Municipal Act, 2001, to allow municipalities to invest consistent with the Prudent Investor Standard, if such investments are through the One Investment Program.