

# CITY COUNCIL AGENDA



**DATE** September 17, 2012 – 7 p.m. – Committee Room C

Please turn off or place on non-audible all cell phones, PDAs, Blackberrys and pagers during the meeting.

## **Disclosure of Pecuniary Interest and General Nature Thereof**

### **2013 Operating Budget Workshop**

Presentation:-

- Mr. A. Horsman, Executive Director, Finance & Enterprise

*Note: Presentation material will be sent out separately.*

## **ADJOURNMENT**

# 2013 Operating Budget Workshop

September 17, 2012

# Overview

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- Where are we?
- Where did we come from?
- Framing Our Future: Current Position

## Where are we?

Date	Activity
July 17, 2012	Inaugural 2013 Operating Budget Workshop
July 23, 2012	Preliminary Budget Guideline (Council Approved)
<b>September 17, 2012</b>	<b>Secondary 2013 Operating Budget Workshop</b>
October 3, 2012	2013 – 2022 Tax Supported Capital Budget Presentation
October 24, 2012	2013 Enterprise Operating & Capital Budgets- Deliberation & Approval
November 22, 2012	2013 Tax Supported Operating Budget Presentation
November 27, 2012	2013 Local Boards & Shared Service Budget Presentation
November 29, 2012	Public Delegation Night
December 5/6, 2012	Council Deliberation & Approval

## Where did we come from?

**2013 Base Operating Budget Pressures (presented July 23) = 8.53%\***

Major Pressures Included:

- Salaries & Benefits - 2.55%
- Capital Pressures (Reserve funding & debt servicing) – 2.08%
- Pressures from the 2012 Budget – 1.32%\*\* (Represents full yr impact of 2012 Decisions)
- Local Boards & Shared Services – 1.64%
- Other Expenditure and Revenue Changes – 0.94%

\* Excludes New Services (e.g. IT Strategy)

\*\* Includes: removal of Court Services Dividend, Phase out of vacancy gapping, annualization of the affordable bus pass program & transit terminal, adjustments to fuel & hydro

# Framing our Future: Current Position

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**Mission:** To build an exceptional city by providing outstanding municipal service and value.

**Context:** Economy, Growth & Diversity; Information; Speed

**Dynamic Issue:** Affordability: Sustainability + “Investment”

1. Competitive Position / Business Re-engineering
2. Credit Rating Positive momentum
3. Approach - Strategic alignment with Budget
4. Leverage – internal and external

# Discussion