

Information Report



Service Area	Corporate Services
Date	Friday, August 20, 2021
Subject	Second Quarter 2021 Budget Monitoring Report

Executive Summary

Purpose of Report

The purpose of this report is to provide Council notice of any financial risks that could affect the 2021 year-end position and provide a preliminary year-end forecast based on actual financial information as of June 30, 2021, which is the end of the second quarter. Budget monitoring will now be following the [Strategic Plan](#), reporting on strategic plan priorities and initiatives. This report will include both operating and capital budget monitoring.

Key Findings

The City is entering a second year of operating under the difficult conditions of the COVID-19 global pandemic. The ongoing pandemic still poses the greatest risk to the City's finances, despite continued support from other levels of government.

Overall, from an operating perspective, the City is projecting a year-end deficit of \$8.4 million before applying any Safe Restart grant funding. Budget pressures are primarily being experienced in Parking, Culture and Recreation, Information Technology, Legal, Realty and Court Services, and Guelph Transit. Some service areas such as Guelph Transit, Guelph Police, and Guelph-Wellington Paramedics are projecting increased COVID-related operating expenses due to enhanced cleaning and sanitization, increased staffing costs, and increased use of medical and protective equipment supplies. Staff continue to work within Public Health guidelines and adjust service to adhere to the ever-changing situation.

Facilities and Energy Management, Environmental Services, Operations, Parks, Finance, Guelph Police Services, Water and Wastewater Services are projecting favourable year-end positions mainly due to COVID-19 related expenditure savings mainly compensation and associated staff operating and training budgets.

From a capital perspective, year-to-date (YTD) spending has returned to pre-COVID levels with annual spending also anticipated to meet pre-COVID levels. The City has begun to experience several cost pressures driven by [O. Reg 406/19 On-site and Excess Soil Management](#) and overall market conditions related to construction materials. Stabilization work on the Drill Hall has also seen additional cost pressures and additional budget is required to complete this project in a timely and efficient manner. Staff are working to mitigate these increases where possible however Council will be asked to approve any necessary budget increases in the 2021 Year-end Budget Monitoring Report.

Since the beginning of the pandemic in 2020, the City has been allotted Safe Restart Operating and Transit Stream grant funding totaling \$28.3 million of which \$5.9 million was used to offset deficits in 2020. The current total grant amount carried over from 2020, allocated and available to the City is \$17.2 million.

Financial Implications

Forecasting these financial impacts to year-end, the City will likely experience deficits in both the tax supported and non-tax supported operating budgets. The current year-end projection is \$8.4 million deficit total for both the tax supported and non-tax supported budgets before applying any Safe Restart grant funding.

All in-year capital budget increases will come before Council in the 2021 Year-end Budget Monitoring Report for Council's approval.

Report

Background

Following the 2021 budget process, reporting on budget monitoring will now align to the strategic plan priorities and initiatives. Furthermore, operating and capital reporting will now be blended together to provide a holistic view of City spending. Capital reporting previously done on a tri-annual basis has also been shifted to quarterly reporting to align with existing operating reporting schedules.

The City, as a frontline service provider, continues to grapple with the COVID-19 pandemic as we work our way through the second fiscal year dealing with an unprecedented public health crisis, impacting our City and the economy alike.

City departments were provided financial information as of June 30, 2021. Actual expenditures, revenues and related commentary were analyzed and any significant budget deviations, challenges, and risks that are expected to have an impact on the year-end financial position were identified with Finance staff support. In addition, departments were asked to assess the impact of the pandemic on their operations and provide commentary. It is however too early to quantify the full impact without knowing the timelines for a full re-opening of the economy. Staff are collectively monitoring and assessing the financial impact to the City and will continue to update Council as more information becomes available. Staff have provided a preliminary projection for the year-end operating position which can be found in Attachment-3. The projection will be refined further in the third quarter.

Budget Monitoring Highlights

Overall, from an operating perspective, the City is projecting a year-end deficit of \$8.4 million, a summary of which can be found in Attachment-3. Budget pressures are mainly being seen in Parking, Culture and Recreation, Information Technology, Court Services and Guelph Transit. Many services such as Guelph Transit, Operations, Guelph Police, and Guelph-Wellington Paramedics are projecting increased COVID-related operating expenses due to enhanced cleaning, increased staffing costs, increased personal protection equipment costs such as plexi-glass, COVID-19 screening application and increased use of medical supplies. Staff have been tracking COVID-related costs and the 2021 year-end projected estimates are \$2.3 million. Staff continue to work within Public Health guidelines and adjust

service to adhere to the ever-changing situation. As the re-opening happens over the summer months, more staff will be brought back to start providing services. The City has available \$17.2 million of Safe Restart grant funds to offset this projected deficit in 2021, with the exception of the on-going advocacy relating to the Phase 2 Transit Stream of funding.

Table 1: Projected Year-end Position before Safe Restart Grant

Revenue and Expenditure Impact	Projected Year-end Position \$
Lost Revenue	19,145,000
Other Revenue Impacts	(514,000)
Expenditure Savings	(12,470,800)
COVID Expenditure Increase	2,279,000
Total City Forecasted Year-end Deficit	8,439,200

From a capital budget perspective, a summary of which can be found in Attachment-1, total capital budget approved to date is \$499.1 million which includes \$263.3 million approved in the 2021 capital budget, \$233.6 million carried over from 2020 and in-year additional approved of \$2.2 million (as detailed in Attachment-2). YTD capital spending and purchase order (PO) commitments totaled \$81.6 million as of June 30, 2021 and continue to increase as construction season is well underway and the City moves forward on several large infrastructure projects. YTD spending is within the pre-COVID range and is on target to meet the pre-COVID average annual spending in the range of \$100 million. YTD uncommitted approved budget remains high at \$417.5 million however with the recently approved [Capital Program Resourcing Strategy](#), the City will increase project delivery capacity and see increased annual spending, drawing down the uncommitted budget over the implementation of the strategy.

Powering our future

The [powering our future](#) priority includes Economic Development and Tourism, Culture, Smart Cities Office, and Strategy Innovation and Intergovernmental Services. From an operating budget perspective, the main pressures are being felt in Culture with a projected year-end deficit of \$1.8 million due to the closure of facilities, partially offset through reduced compensation. As facilities reopen and programming resumes operation levels and capacities are still controlled by COVID restrictions.

This priority area includes two capital projects, one being the Citywide fibre optic network and the other being the Hanlon Creek Business Park (HCBP). YTD spending and current PO commitments total \$1.3 million.

The Citywide fibre optic network is underway with design and engineering work being undertaken. The project is anticipated to move into the construction stage by the end of the year. Where possible, opportunities are being leveraged to complete

conduit work during ongoing road reconstruction to provide efficiencies and cost savings. This project will see fibre optic networking connect City-owned facilities and traffic controllers over the next five years removing the City's reliance on third-party providers and reducing network operating costs substantially.

Work at the HCBP to prepare lots for sale as well as the required environmental monitoring is ongoing. As of July 31, 2021, Phase 1 was 100% sold (including Agreement of Purchase and Sales). Phase 3 lands are expected to go to market in the third quarter of 2021. These sales will mean the replenishment of the Industrial Land Reserve once complete.

Sustaining our future

The [sustaining our future](#) priority includes Environmental Services, Planning and Building, Stormwater, Parks Operations, and Energy Management.

At this point in time, all the areas in this priority are projecting favourable year-end positions.

- Parks operations is seeing signs that show they are gradually returning to pre-2020 practices while continuing to observe provincial guidelines and regulations. They are currently projecting a favourable year-end position of \$710 thousand mainly due to decreased staff levels due to the pandemic and staff hiring challenges.
- Environmental Services Water and Wastewater are projecting a favourable year-end position of \$1.5 million mainly due to agreements revenue. There is risk of forecasted consumption revenue reduction if there is no in-person learning at the University of Guelph and community presence of associated rental populations.
- Environmental Services Solid Waste is projecting a favourable year-end position of \$976 thousand mainly due to higher than anticipated commodity prices, and savings from lower training and consulting services.
- Overall energy and water expenditures corporately are projected to be in a \$1 million surplus due to facility closures and reduced consumption. Staff will continue to monitor and update accordingly.

The sustaining our future capital budget is the largest of the strategic plan and YTD capital spending on projects within this priority was \$12.5 million with another \$29.4 million in PO commitments as of June 30, 2021. This leaves \$170.3 million of budget to be executed. The majority of this unspent budget relates to work at the Water and Wastewater plants as well as underground watermain and sanitary sewer infrastructure as part of road reconstruction works.

Water Services is undertaking several large multi-year capital projects including the FM Woods Station Upgrade (\$25.9 million uncommitted), Paisley Pump Upgrades (\$7.0 million uncommitted) and the replacement of Clythe Water Treatment Plant (\$6.4 million uncommitted), all of which are in the initial stages.

At the Wastewater Treatment Plant, work is being completed in the multi-year program to upgrade/replace all of the aeration blowers to support energy efficiency initiatives. This work is anticipated to be tendered by year-end (\$6.7 million uncommitted). In addition, two standby generators have been installed and will provide backup power for Plant #4 and process control (located in the administration building). With the installation of these two generators the whole

facility now has emergency backup power to allow the treatment process to continue and to meet environmental compliance approval limits in all circumstances.

In Planning and Building Services, work continued on the Clair/Maltby Secondary Plan with the release of the Draft Master Environmental Servicing Plan and Secondary Plan as well a series of virtual open houses and office hours that took place in June and July.

Navigating our future

The [navigating our future](#) priority includes Transportation Services, Parking Services, and Guelph Transit.

From an operating perspective, both Parking Services and Guelph Transit are projecting budget shortfalls by year-end.

- Guelph Transit is projecting ending 2021 with an overall deficit of \$8.4 million before allocating \$7.1 million in Safe Restart Grant Funding to their operating budget. Guelph Transit has experienced a significant YTD revenue loss of \$11.7 million mainly due to the cancellation of the University contract (U-pass) of \$6.8 million, reduced ridership and loss of advertising revenue. Guelph Transit has also experienced higher than anticipated expense increases mainly due to enhanced cleaning, on-demand service-related expenses and other measures to support physical distancing. The loss is partially offset by lower compensation costs with YTD savings of \$1.9 million. To further offset these revenue challenges, Guelph Transit has introduced new services to promote ridership such as the On-demand mobile app and the City is working with the University to re-instate the U-pass contract in January 2022. For the fall semester, Guelph Transit will continue to sell the post-secondary transit pass which will help to offset the reduction in transit revenues.
- Parking Services is projecting a year-end revenue loss of \$1.9 million due to COVID-19 and the stay-at-home order.

From a capital budget perspective, navigating our future priority includes most transportation-related projects including road reconstruction, the active transportation network and transit. YTD spending and PO commitments for projects totaled \$13.0 million, leaving \$51.7 million of budget to be executed. Projects in the procurement stage include \$5.7 million for the Transit Operations Facility (including electrical upgrades), \$4.3 million for bus replacement as well as projects to be tendered in early 2022 such as \$2.9 million for Speedvale Rd (Elmira Rd. to Imperial Rd.) and \$5.0 million for York Rd. (Stevenson St. S. to Victoria Rd. S.).

The Request For Proposal (RFP) for electrical infrastructure upgrades and electric bus chargers as part of the Transit Operations Facility work was awarded at the end of Q2. This work will allow the City to move forward with the electrification of the transit fleet, a key initiative of the navigating our future priority. The RFP for the replacement of four diesel buses with electric buses will close in August and will mark the first milestone in the City's commitment to electrification of the transit fleet in support of the 100RE strategy.

As discussed in the [2020 Year-end Capital Budget Monitoring Report 2021-138](#), the City has begun to see additional costs related to the introduction of [O. Reg 406/19 On-site and Excess Soil Management](#) on some projects in progress (York Rd.

Reconstruction Phase 2, Metcalfe St. Reconstruction and Stevenson St. North Reconstruction). As part of the planning process, geotechnical investigations and soil management plans were completed to industry standards in place at the time, however, as these projects have progressed additional soil analysis have indicated further disposal requirements under the new regulation. As a reminder, Staff will look to mitigate these costs with in-year project savings however any remaining unfunded budget increases will come to Council in the year-end budget monitoring report for approval.

In addition, the City has begun to experience supply delays and price increases on key construction materials beyond what would normally be experienced as part of annual inflation. Industry associations and municipal peers are estimating some price increases to be in the range of 10-15% for materials such as PVC piping and fabricated steel products. Staff have adapted their 2022 capital budget requests to include additional contingencies for these price increases as they are anticipated to continue beyond the COVID recovery period as infrastructure projects are expected to continue being a key driver in stimulus spending and will keep the demand for these materials strong.

Staff were successful in their application for ICIP COVID-19 Resilience Infrastructure Stream for two active transportation projects. The pedestrian crossing on College Ave. will be relocated to align with the active transportation network (\$99,400) and the Hanlon Creek Blvd. Multi Use Path will be paved with the funding received (\$698,300).

Working together for our future

The [working together for our future](#) priority includes many of the internal facing services like Finance, Corporate Fleet, Human Resources, Legal and Realty Court Services, Information Technology, Corporate Communications, and the City Clerk's Office. It also includes Executive Team, City Council and Internal Audit.

- Court Services is projecting a year-end deficit of \$297 thousand, with an estimated overall revenue loss of \$690 thousand due to mandated closure of courts, reduced charge base, and reduced enforcement or collection activities taking place for Provincial Offences Act. The revenue loss is partially offset by lower court expenses including adjudication, interpreters, and witness fees due to courts not operating at full capacity and virtual court proceedings. Due to the shared service nature of this service, \$115 thousand of this deficit is the responsibility of the County of Wellington.
- Legal and Realty is projecting a year-end deficit of \$343 thousand mainly due to costs of insurance and consulting for legal matters. Amounts are partially offset by savings in compensation. The actual year-end deficit related to external legal counsel costs may be funded from the Legal and Insurance Reserve 193.
- Finance is projecting a favourable year-end position of \$201 thousand mainly due to higher than anticipated user fees in taxation, and savings in operating and training expenses due to COVID. Finance is currently starting to plan and taking action by shifting more to digital service delivery.
- Information Technology is projecting a year-end deficit of \$195 thousand due to higher expenses in compensation due to COVID-19 service levels. Additional contract employees have been needed to meet demand related to digitizing

forms and processes across the City. This is was partially offset with savings in operating and training costs due to work-from-home and online training courses.

Corporately, actual fuel prices have been lower with an average cost of \$0.88/litre compared to the budgeted average of \$0.96/litre, and lower consumption due to reduced transit service because of the pandemic resulting in estimated year-end savings of \$920 thousand. However, the actual savings may be lower if the current increasing fuel market trend continues.

Overall, since the beginning of the pandemic the City has experienced a savings in compensation and benefits, and the trend has continued in the second quarter. The City has taken action to mitigate costs by temporarily laying-off some seasonal and part-time staff due to closures and reduced demand for services, and some permanent positions have remained vacant longer due to recruitment challenges in a competitive market. The current year-end projection is a compensation savings of \$5.5 million inclusive of benefits. With the Province entering Stage 3 or re-opening, staff levels are increasing as more city services are opening up and facilities are returning to normal operations.

Loss of investment income is projected at \$1 million for the year due to the COVID-impacted market and limited options for higher returns.

Capital projects that align with working together for our future include projects to leverage technology to improve how the City communicates with residents and delivers service. YTD capital spending and PO commitments as of June 30, 2021 were \$3.9 million, which relates primarily to investments in software applications to support digitization of services and IT lifecycle replacement. Total budget left to execute for this priority was \$4.6 million at the end of the second quarter which includes \$1.9 million for the replacement of the City's current property tax billing software and point of sale (POS) systems which will support the Service Simplified Strategy.

Building our future

The [building our future](#) priority includes Recreation, Community Investment, Public Works and Bylaw, all of the Emergency Services including Fire, Paramedics and Police, Library Service, Corporate Facilities Maintenance, and Infrastructure Planning and Construction.

For operating budget, the areas with significant variances are:

- Operations are projecting a favourable year-end position of \$300 thousand due to lower operating goods savings mainly road salt for winter control, savings from residential snow plow out done in-house instead of hiring contractors, and lower fleet auto parts. Any year-end surplus related to winter control may be transferred to the Environment and Utility Reserve 198.
- Recreation are projecting year-end deficit of \$1.5 million due to capacity restrictions and closure of facilities, cancellation of programs, memberships, and events and bookings.
- Guelph Police Services are projecting a favourable year-end position of \$350 thousand mainly due to staff vacancies partially offset by an increase in safety supplies, equipment and overtime expenses related to COVID-19 pandemic.

This is the second largest Strategic Plan priority from a capital budget perspective with the building of key assets a main driver. Approved budget for Baker Street Development (including the library and open space) and South End Community Centre account for over 74% of this priority. See the [City's capital projects webpage](#) for quarterly updates on these and other Tier 1 capital projects.

YTD capital spending on projects within the building our future priority was \$8.1 million with another \$13.5 million in PO commitments as of June 30, 2021. The majority of the YTD spending in this priority relates to capital infrastructure renewal for corporate facilities which supports the Corporate Asset Management Plan to maintain the City's assets.

Construction has begun on stabilization work at the Drill Hall, however, an additional \$2.5 million is required to complete this project. Metrolinx is planning for work to begin on track expansion and parking lot upgrades next to the Drill Hall. If the City is unable to complete the required foundation stabilization work prior to Metrolinx commencing their work, additional time delays and costs will be incurred. There will also be significant risk of further building damage and de-stabilization during Metrolinx's planned work. If the City's stabilization works are delayed and subsequently coordinated around Metrolinx's schedule the earliest completion date for the Drill Hall stabilization work would be 2023 extending the time the building is un-inhabitable causing additional financial pressure on the City. Due to the time sensitive nature of this project, the Executive Team has approved the reallocation of approved funds from un-started 2021 projects and will re-budget those projects in the 2022 capital budget (see Attachment-2 for details). This reallocation will come before Council for approval in the 2021 Year-end Budget Monitoring Report. Completion of stabilization work will also align with the Drill Hall market sounding report which will be coming before Council October 4, 2021 as part of the Real Estate Assets Report.

Safe Restart Grants and other Grant Funding Updates

The 2020 unallocated balance from Phase 1 of the Safe Restart Operating Stream grant was \$4.8 million transferred to the Tax Operating Contingency Reserve to help offset deficits resulting from COVID-19. The City also received an additional allocation through Phase 2 and 3 combined with remaining Phase 1 funds, the City has a total of \$9.9 million available in 2021 and beyond. The City is at risk of forfeiting \$5.3 million of Safe Restart Transit Stream funding due to the mid-year spending deadlines. Staff continue to advocate to the Province for flexibility with the spending deadlines as Guelph Transit is projecting to be in a deficit position at year-end.

On April 16, 2021, the Smart Cities Office also received \$5 million from the Federal Economic Development Agency for Southern Ontario to create the new Circular Opportunity Innovation Launchpad which will function as an accelerator to support businesses in transitioning to circular economy approaches.

Further to receiving \$798 thousand of funding for active transportation projects under the ICIP COVID Resilience Stream, the City also received \$147 thousand for a tree planting initiative.

Staff are working diligently to identify grant funding opportunities, prioritize projects based on eligibility requirements and to prepare high quality applications in

time to meet tight application deadlines. Notably, in May 2021, the Ministry of Transportation announced a new intake under the public transit stream of the Investing in Canada Infrastructure Program. The City has \$23.6 million in unused allocated funding to leverage as part of this intake. Staff are currently prioritizing projects for application.

Financial Implications

Ongoing monitoring of operating and capital spending ensures projects and services are delivered as intended and that any financial impacts or risks are addressed proactively.

Current year-end projections indicate both tax and non-tax supported budgets will be in a deficit of \$7.8 million and \$648 thousand respectively. Staff will continue to monitor the impact of the pandemic and make necessary changes to mitigate the impact and protect the City's long-term sustainability. The City has financially healthy contingency reserves and has received Safe Restart funding from other levels of government to help mitigate the financial impacts.

The year-end operating position is important in determining the City's overall fitness as assessed by an external credit rating agency. This credit rating affects the price in which the City can issue debt and therefore impacts the affordability of long-term capital projects for the City tax and rate payers.

All in-year capital budget increases will come before Council in the 2021 Year-end Budget Monitoring Report for Council's approval.

Consultations

Corporate Management Team

Strategic Plan Alignment

Reporting quarterly on the financial status of the operating and capital budget supports the Strategic Plan's Working Together for our Future pillar through maintaining a fiscally responsible local government.

Attachments

Attachment-1: 2021 Capital Spending

Attachment-2: Q2 2021 Capital Budget Adjustments

Attachment-3: Q2 2021 Projected Year-end Operating Surplus and Deficit

Departmental Approval

Greg Clark, Manager, Financial Strategy and Long-Term Planning

Karen Newland, Manager, Finance Client Services

Report Author

Patricia Zukowski, Senior Corporate Analyst – Capital Planning

Ron Maeresera, Senior Corporate Analyst

This report was approved by:

Tara Baker
General Manager, Finance/City Treasurer
Corporate Services
519-822-1260 extension 2084
tara.baker@guelph.ca

This report was recommended by:

Trevor Lee
Deputy Chief Administrative Officer
Corporate Services
519-822-1260 extension 2281
trevor.lee@guelph.ca

Attachment-1 - 2021 Capital Spending (000s)

	Powering our future	Sustaining our future	Navigating our future	Working together for our future	Building our future	Total Year- to-date
2020 carry-over budget	2,145	160,525	33,256	1,677	35,983	233,586
2021 capital budget, approved	1,500	51,435	29,673	6,791	173,871	263,270
2021 additional approved funding	(2)	172	1,769	(15)	285	2,209
Available capital funding for 2021	3,643	212,132	64,698	8,453	210,139	499,065
2021 capital spending	187	12,495	5,657	3,049	8,062	29,450
Open purchase orders (PO)	1,074	29,385	7,361	818	13,466	52,104
Projects closed	0	0	0	0	0	0
Total spending and commitments	1,261	41,880	13,018	3,867	21,528	81,554
Uncommitted approved budget	2,382	170,252	51,680	4,586	188,611	417,511

Note: May not add due to rounding. Projects closed throughout the year will be updated at year-end.

Attachment-2 Second Quarter, 2021 Capital Budget Adjustments

Table 1 - Additional Approved Budget

ID	Capital Account	Entry Description	Budget Increase / (Decrease) \$
BR-21CAP-30	PN0025 Bagot Street- Drew Street To Mercer Street	Additional funding (reimbursement) from utility company for work performed on their assets and paid for as by the city's as part of the PN0025 Bagot street project	38,900
BR-21CAP-46	RD0399 College Ave Crossing (ICIP) RD0400 Hanlon Creek Blvd MUP (ICIP)	Grant funding from ICIP COVID-19 Resilience Infrastructure Stream.	99,400 698,300
Grand Total	n/a	n/a	836,600

Table 2 – Summary of reallocations under \$100,000

Description	Amount \$
To fund project shortfall during project planning/procurement	108,900
To fund project during execution	159,100
To fund project deficit on project completion	1,800

Table 3 - Reallocations greater or equal to \$100,000 and under \$500,000

ID	Transfer From	Transfer To	Entry Description	Amount \$
BR-21CAP-29	IT0086 Corporate Voice Replacement	IT0067 City of Guelph Office 365	Additional funding required to issue PO.	165,000

ID	Transfer From	Transfer To	Entry Description	Amount \$
BR-21CAP-38	PN0090 Robertson / Silvercreek Transmission / Trunk - Phase 1-Yorkshire (\$875,000)	PN0074 Bull Frog Stormwater - Phase 1- Elizabeth Splitter Installation	Additional funds required due to higher than anticipated costs for the underground services and roadwork for 292 Elizabeth Street. Excess to maintain funding split to Clearing Account for mitigating future overages.	480,400
	PN0075 Bull Frog Stormwater - Phase 2- William Street - Elizabeth / Cassino (\$51,400)	GG0256 Clearing Account for Reallocations		446,000
BR-21CAP-45	RF0080 Facilities Renewal	FS0054 Facilities Renewal	Additional funds required for the Fire Hall Site and Apparatus Bay Floor Restoration.	300,000
Grand Total	n/a	n/a	n/a	1,391,400

Table 4 - Reallocations greater than \$500,000 (based on the total reallocated to one capital account) to be approved by Council as part of the 2021 Year-End Budget Monitoring Report

ID	Transfer From	Transfer To	Entry Description	Amount \$
BR-21CAP-58	CT0002 Culture Facilities Renewal (\$150,000)	FM0003 Drill Hall Assessment and Repair	Additional funds required for building stabilization. Funds are to be re-budgeted in the originating accounts in the 2022 capital budget. Non-eligible funds from GG0158 Courts Facility Renewal to be directed to GG0256.	2,500,000
	GG0158 Courts Facility Renewal (\$1,000,000)	GG0256 Clearing Account for Reallocations		243,200
	GG0245 Administration Facilities Renewal (\$150,000)			
	PO0021 Parks Facilities Renewal (\$100,000)			
	RF0080 Facilities Renewal (Recreation) (\$1,100,000)			
	GG0233 Facilities Renewal (Transit) (\$243,200)			
	Grand Total	n/a		n/a

Attachment-3: Second Quarter 2021 Projected Year-end Operating Surplus and Deficit

2021 Tax supported operating surplus and deficit projection

Department	Annual Net Budget 2021 \$	Forecasted Variance for December 31, 2021 (Favourable) / Unfavourable \$
Mayor and Council	1,161,350	(50,000)
Sub-total Mayor and Council	1,161,350	(50,000)
CAO Administration	701,605	(50,000)
Strategy, Innovation and Intergovernmental Services	1,006,540	0
Internal Audit	283,048	0
Corporate Communications	1,310,560	0
Smart Cities Office	0	0
Sub-total Office of the CAO	3,301,753	(50,000)
IDE Administration	223,310	(27,000)
Planning and Building Services	3,646,295	(40,000)
Facilities and Energy Management*	6,130,347	(1,000,000)
Engineering and Transportation Services	3,313,669	(340,000)
Environmental Services	13,077,100	(976,000)
Economic Development and Tourism	1845,720	45,000
Sub-total Infrastructure Development and Enterprise	28,236,441	(2,338,000)
Public Services Administration	446,930	(20,000)
Parks	10,394,355	(710,600)
Culture and Recreation	10,195,248	3,372,000
Guelph Transit	20,829,310	8,382,000
Operations**	15,404,135	(2,300,000)
Fire Services	28,230,886	(48,500)
Guelph-Wellington Paramedic Services	6,959,295	0
Sub-total Public Services	92,460,159	8,675,300
Corporate Services Administration	329,680	(38,000)
Human Resources	2,962,885	(90,000)
Information Technology	3,438,870	195,100
City Clerk's Office	1,736,510	(7,000)
Finance	3,132,114	(201,000)
Legal, Realty and Court Services	1,559,830	343,200
Sub-total Corporate Services	13,159,889	202,300
Total City Departments	138,319,592	6,439,600
General Expenditures	8,763,706	(370,900)

Department	Annual Net Budget 2021 \$	Forecasted Variance for December 31, 2021 (Favourable) / Unfavourable \$
General Revenues	(267,126,628)	1,000,000
COVID-19		1,072,300
Capital Financing	33,097,745	0
Redevelopment Grants	3,191,700	0
Total General and Capital Financing	(222,073,478)	1,701,400
Total City Departments, General and Capital Financing	(83,753,886)	8,141,000
Guelph Police Services	45,641,500	(350,000)
Guelph Public Library	9,622,212	0
The Elliott Community	1,580,457	0
Wellington-Dufferin-Guelph Public Health	4,025,400	0
Social Services (County of Wellington)	22,884,317	0
Subtotal Local Boards and Shared Services	83,753,886	(350,000)
Total Tax Supported Budget	0	7,791,000

*Includes utilities surplus not allocated to other departments.

**Includes fuel surplus not allocated to other departments and interdepartmental charges

Non-tax supported operating surplus and deficit projection

Department	Annual Gross Budget 2021 \$	Forecasted Variance for December 31, 2021 (Favourable) / Unfavourable \$
Water Services	31,608,009	(601,000)
Wastewater Services	33,949,117	(948,000)
Ontario Building Code	3,591,200	0
Parking Services	6,337,502	1,900,000
Court Services	4,202,100	297,200
Stormwater Services	7,903,600	0
Total Non-tax Supported Budget	87,591,528	648,200