



GUELPH POLICE SERVICES BOARD  
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**FINANCIAL SERVICES DIVISION**

TO: Chair Peter McSherry and Members of the Guelph Police Services Board

DATE: Thursday, October 5, 2023

SUBJECT: 2024-2033 CAPITAL BUDGET AND FORECAST & 2023 BUDGET ADDITIONS

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PREPARED BY: Sarah Purton, Manager, Financial Services

APPROVED BY: Daryl Goetz, Deputy Chief of Administration

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RECOMMENDATION:

THAT the Guelph Police Services Board approve the Guelph Police Service 2024 to 2027 Capital Budget in the amount of \$6,584,900 in 2024, \$3,266,600 in 2025, \$4,448,600 in 2026, and \$6,551,700 in 2027; and

THAT the Guelph Police Services Board receives the Guelph Police Service 2028 to 2033 Capital Forecast in the amount of \$5,117,100 in 2028, \$4,378,800 in 2029, \$5,711,700 in 2030, \$4,037,700 in 2031, \$4,918,700 in 2032, and \$7,449,300 in 2033 for information and planning purposes; and

THAT the Board forward this information to the City of Guelph Council; and

THAT the Guelph Police Services Board approve the addition of capital project PS0111 CCTV in the amount of \$495,000 to the 2023 capital budget funded from:

- \$200,000 in grant revenue from the Province of Ontario;
- \$130,000 reallocated from PS0067 Growth Vehicle;
- \$123,800 reallocated from PS0087 PRIDE Capital;
- \$41,200 reallocated from PS0083 Executive/Administrative Equipment; and

THAT signing authority for this project as outlined in Appendix A be received for information; and

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THAT the Guelph Police Services Board approve the addition of \$1,400,000 to approved capital project PS0089 NG911 to the 2023 capital budget funded from Province of Ontario grants.

SUMMARY:

At the direction of the Guelph Police Services Board, a ten-year capital estimate (2024 to 2033) has been prepared by the Senior Leadership Team for required capital projects and was presented to the Board on July 20, 2023 for review. Subsequent to that meeting, City finance staff requested that GPS staff review the 10-year capital budget and either defer capital projects or consider increases to the property taxes in order to ensure that the Service's capital budget was fully funded. Staff undertook this exercise and in order to achieve a fully funded forecast the following actions were taken:

- a number of projects were deferred outside of the 10-year forecast;
- grant funding and surpluses in approved projects were utilized in order to allow staff to initiate the CCTV project in 2023 resulting in the removal of the budget in 2024;
- inflationary assumptions were adjusted.

These actions resulted in a total reduction in expenditures over the 10-year period of \$26.4M when compared to the forecast that was presented at the July 20<sup>th</sup> meeting. Specific projects that were adjusted are highlighted in the body of the report. As a result, the 10-year budget and forecast is fully funded, meaning that each project has an identified funding source and the reserve funds utilized for the projects are in a positive balance at the end of the forecast period. Per legislation, section 39 of the Police Services Act requires that a municipal Police Services Board submit operating and capital estimates to the municipal council that will show amounts required to maintain the police service and provide it with equipment and facilities.

Additionally, GPS staff was notified that the grant application for the CCTV project was successful and to ensure the grant is fully leveraged, Board approval is being **requested to add the project to the Service's 2023 capital budget. The total budget** for this project is \$495K with \$200K being funded from the provincial grant and the balance being funded via reallocations from existing approved capital projects. The CCTV project is discussed in more detail in the body of the report. Staff is also requesting \$1.4M to be added to the 2023 capital budget for PS0089 NG911. This increase will be funded from provincial grants and will align the budget with the grant funding that was requested for phases 2 & 3 of the project plus what was spent in phase 1.

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## A. 2024-2033 CAPITAL BUDGET AND FORECAST

### BUDGET SCHEDULE:

The City of Guelph has provided the proposed schedule for the current year budget process:

	Date	Item	Start time
1	Thursday, October 26, 2023	Budget Document Released & Budget Message Board Opens	
2	Tuesday, November 7, 2023	Special Council: Budget presentation	9:00 a.m.
3	Thursday, November 9, 2023	Special Council: Budget deliberations	9:00 a.m.
4	Wednesday, November 15, 2023	Council budget public delegations	6:00 p.m.
5	Wednesday, December 6, 2023	Council budget approval	9:00 a.m.

### PROCESS AND GUIDELINE:

The Guelph Police Service received communication that city staff will present Council with a complete four-year budget for approval (2024-2027), plus a six-year capital forecast (2028-2033) as well as the following guidelines on capital budget development:

- Alignment with Development Charge Study (DC)
  - The capital budget that is prepared should be in alignment with the project lists provided to Finance during the preparation for the DC Study update.
- Capacity
  - When developing the capital budget there needs to be a continued focus on budgeting work within our capacity to deliver.
- Budget and Procurement Timing
  - Budgets are to be entered in the year that the procurement is required.
- Escalation and Indexing
  - When developing project budgets consider cost escalation and indexing to ensure the budget reflects what the project will cost in the year of approval.
  - Five percent inflation was originally factored into the budget and

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forecast over 2023 dollars but this has since been revised.

As part of the internal Guelph Police Service budget process, the budget was reviewed to ensure that it meets the priorities of the Strategic Plan. The previous **year's capital forecasts were updated to reflect actual expenditures**, updated purchase price, equipment condition and approved budget changes. A request for a revised 2024-2033 forecast was sent to all project owners for review. New capital requests were compiled for the 2024 to 2027 years and presented to the Senior Leadership Team (SLT) and the Executive Team for further review and approval.

#### CAPITAL FORECAST OVERVIEW:

The capital forecast is split into two components: replacement of existing capital assets (lifecycle replacement) and requests for new capital assets.

A capital asset is defined as a non-financial asset having physical substance that is acquired, constructed, or developed and:

- is held for use in the production or supply of goods.
- has a useful economic life extending beyond an accounting period.
- 
- is to be used on a continuing basis.
- 
- is not for resale in the ordinary course of operations.

#### 2024-2033 CAPITAL BUDGET AND FORECAST:

The GPS 10-year capital budget was originally presented to the Board on July 20, 2023 in the amount of \$78,930,800. Subsequent to that meeting, GPS staff were notified that the 10-year capital budget as presented was not fully funded based on current forecasted contributions to the Service's capital reserves and steps needed to be taken to defer capital projects to bring the reserves into a positive position or seek a property tax increase. As a result of this communication, the following adjustments have been made:

- revised inflation assumptions from 5% to 3% (\$4.4M reduction)
- removed PS0107 EV/Alternative Fuel consultant. This has been moved to the operating budget as upon review it is not a capital expense (\$50K reduction)
- removed PS0111 CCTV (\$295K reduction) as notification of the successful grant application was received and staff are requesting that Board approve the addition of this project in 2023 to ensure that the grant is fully leveraged.
- deferred the capital construction cost of PS0091 Facilities Upgrade – 4<sup>th</sup> Floor Update beyond the 10-year budget period. (\$14.3M reduction). Following the capital report presentation to the board in July, confirmation was received from City of Guelph staff that there is no need for GPS to vacate the space

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currently being used at the CRESC facility. In light of this, GPS staff believes this upgrade can be deferred at this time. Due to the deferral of the construction costs beyond the 10-year period for both this project and the indoor range, staff also deferred the planning work and will utilize the funds to do a needs assessment for both the fourth floor and **the Service's firing** ranges.

- deferred PS0092 Police Training Facility – Indoor Firing Range (\$7.4M reduction) beyond the 10-year budget period. A separate report to the Board will be provided regarding this project and the risks associated with not planning for this facility.

Total reductions across the 10-year budget amounted to \$26.4M and ensures a 10-year funded forecast.

The total amount being requested for the 10-year budget and forecast is \$52,465,100. Refer to Appendix B for a summary of the revised 2024-2033 budget and forecast.

- 2024-2027 CAPITAL BUDGET- \$20,851,800 is being requested in the 2024 to 2027 capital budget; this includes \$3,922,400 of projects identified in the 2023 Development Charge Study.
- 2028-2033 CAPITAL FORECAST- \$31,613,300 is being requested for 2028-2033, this includes \$1,761,300 of projects identified in the 2023 Development Charge Study.

Below is a summary of the requests included in the current 2024-2033 Capital Budget and Forecast:

### Facilities Lifecycle

A replacement plan based on equipment manufactures recommended life expectancy and maintenance plan has been prepared to ensure effective management of the heating, refrigeration, and air conditioning for the new HQ. The list of equipment is partial and will be updated once the Building Assessment Audit has been completed.

2024-2027 Budget Request \$489,400

- Includes a new request estimated at \$50K to repair the sewer line under the Gymnasium.

2028-2033 Forecast Request \$875,800

### Body Worn Camera

This project includes Tasers, Body Worn Cameras, unlimited storage, and virtual reality training for all Officers.

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2024-2027 Budget Request \$2,900,700

2028-2033 Forecast Request \$5,399,600

### Information Technology (IT) Hardware

The IT Hardware capital project includes Information Services equipment, such as computers, servers, radio costs, fleet equipment required for existing assets.

2024-2027 Budget Request \$5,839,800

- Includes Radio renewal in 2027 at a cost of \$3M.

2028-2033 Forecast Request \$10,025,100

- Includes Automated License Plate Readers (ALPR) Lifecycle Replacement \$2M

### Body Armour

This project includes life cycle replacement of regular body armour, heavy duty tactical body armour and ballistic helmets. All body armour have manufacturer established expiry dates, in addition to an annual inspection to ensure that all body armour is in a safe condition.

2024-2027 Budget Request \$261,600

2028-2033 Forecast Request \$472,500

### Furniture

The capital project for furniture reflects that anticipated lifecycle replacement of furniture.

2024-2027 Budget Request \$107,700

2028-2033 Forecast Request \$236,400

### Neighbourhood Services Patrol & Field Support

This project includes equipment required by Tactical, Canine, Uniform and Traffic.

2024-2027 Budget Request \$320,700

2028-2033 Forecast Request \$769,300

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### Executive and Admin Equipment

This project includes equipment utilized in the areas of Property, Courts, and Wellness lifecycle replacement.

2024-2027 Budget Request \$84,900.

- Includes the repayment of \$41,200 that was reallocated to the CCTV project to allow it to proceed in 2023.

2028-2033 Forecast Request \$87,200

### Investigative Services Equipment

This project includes equipment utilized in the areas of Tech Crimes / ICE, Ident, Intel, and Community Response BEAT.

2024-2027 Budget Request \$394,500

2028-2033 Forecast Request \$781,400

### Fleet Vehicle and Equipment

This project has seen a significant increase in the cost of police vehicles and fleet equipment over the last year. This project also includes general costs that are required to prepare a vehicle for the road including striping and installation of lights which is an extension of the total cost of a vehicle. The amount of funding required for this project fluctuates with the number of vehicles replaced in each year as outlined in Appendix C.

2024-2027 Budget Request \$6,176,800

- This also includes repayment of \$130,000 that was reallocated to the CCTV project to allow it to proceed in 2023.

2028-2033 Forecast Request \$10,855,200

### Professional Development and Recruiting Unit

This project includes equipment required for our PDRU unit which includes firearms needed for the Service.

2024-2027 Budget Request \$153,300

2028-2033 Forecast Request \$349,500

### Indoor Range Update

2024-2027 Budget Request \$200,000

This is the amount needed to ensure health and safety compliance and operational

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functioning of the current indoor range. Police officers are legislatively required to maintain their operational skills. This includes the annual re-qualification with their service-issued sidearms. The aging target retrieval system and an assessment of the ventilation system are examples of required upgrades.

### Development Charge Study

- Municipalities in Ontario use Development Charges (DCs) to recover certain costs associated with residential and non-residential growth. New development such as houses, subdivisions, shopping centres, industrial parks help the city pay for the additional municipal services required.
- The City estimates what new services will be needed to accommodate **Guelph's growing population and uses this information to update its** Development Charge Bylaw and Development Charge rates at least every five years as required under the Ontario Development Charges Act.

The following growth projects were identified in the 2023 Development Charge Study

- Facility Needs Assessment
  - 2024-2027 Budget Request \$226,000
    - Provide a facilities needs assessment that will focus on the 4<sup>th</sup> **floor of Headquarters and plan for addressing the Service's firing** ranges.
- Police Officer Growth Equipment to outfit six new Police Officers per year
  - 2024-2027 Budget Request \$336,200
  - 2028-2033 Forecast Request \$585,300
- Uniform Patrol Vehicle to purchase and outfit one new uniform vehicle per year
  - 2024-2027 Budget Request \$435,000
  - 2028-2033 Forecast Request \$757,600
- Portable Radios to supply one portable radio per uniformed officer
  - 2024-2027 Budget Request \$175,800
  - 2028-2033 Forecast Request \$305,900



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- In Car Mobile Radios to install one mobile radio per vehicle
    - 2024-2027 Budget Request \$64,700
    - 2028-2033 Forecast Request \$112,500
  - Drone
    - 2024-2027 Budget Request \$26,800
  - Speed Monitoring Equipment
    - 2024-2027 Budget Request \$5,600
  - Communications Equipment / 911 Dispatch
    - 2024-2027 Budget Request \$2,652,300
      - \$957,300 to increase number of HQ workstation by two
      - \$1,746,500 to expand and renovate the backup dispatch at CRESC used by Police and other emergency service providers

## B. 2023 Budget Additions

### Closed -Circuit Television (CCTV) & Real Time Operations Centre (RTOC) Project

The CCTV & RTOC project was included in the July 20, 2023 budget document in **the amount of \$295,000 which represented the Service's share of the project.** In addition to the \$295K, the Service had submitted a grant application in order to secure \$200K from the Provincial government. On September 11, 2023, GPS staff received confirmation that the Service had been successful in their application and **would receive the full request.** Funds will need to be spent by the province's fiscal year end of March 31, 2024 and as such, staff are requesting Board approval to add **the CCTV project in the amount of \$495,000 to the Services' 2023 capital budget** funded as follows:

- \$200,000 in grant revenue from the Province of Ontario;
- \$130,000 reallocated from PS0067 Growth Vehicle;
- \$123,800 reallocated from PS0087 PRIDE Capital;
- \$41,200 reallocated from PS0083 Executive/Administrative Equipment.

Funding reallocated from PS0067 and PS0083 will need to be re-budgeted as part of the 2024 capital budget process as this funding is still required and only available

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due to deferrals of purchasing existing equipment.

The CCTV & RTOC project supports the leveraging of technology to assist police in enhancing community safety. These tools can assist in discouraging crime, identifying those who commit offences and effectively coordinate and deploy resources. As the cost of human resources continues to increase, other strategies are necessary in addressing crime and disorder. This project will require an increase to the operating budget of \$23,400 in 2024 (prorated licensing cost) and \$140,000 in 2025 onward (full licensing costs). The Service will be partnering with the City of Guelph to leverage existing security cameras and network systems.

### Next Generation 911 (NG911)

The Guelph Police Service in partnership with the P.R.I.D.E. Police consortium, the Guelph Fire Department and the City of Guelph are moving towards a successful implementation of next generation 9-1-1 systems as mandated by the Canadian Radio and Telecommunications Commission. As part of the 2023 budget confirmation process, the Board approved a budget of \$1.0M, which based on information reflected what would be required to complete the project. However, as more information came available regarding eligible expenditures to implement NG911 and the scope of work was refined, the total project budget has increased to \$2.4M and the additional funding required to complete the work is being requested to be added to the 2023 capital budget. While the full grant amount is not yet awarded, staff are reasonably certain that grant funding will be awarded for this project.

### CONCLUSION

The attached updated four-year budget and six-year forecast is fully funded and presented to the Guelph Police Services Board for approval. This budget and forecast reflect the need to focus on asset management and provides for adequate funds to meet the Service's capital needs. Budget balances and equipment conditions have been reviewed and adjusted in the forecast while also balancing the flexibility required to react to new requirements.

### STRATEGIC PLAN 2019 - 2023:

Priority 2: The need to review police resources and how they are deployed to better meet the needs of the community and members.

### FINANCIAL IMPLICATIONS AND/OR RISKS:

Effective in 2021, the City funds our capital by charging our operating budget with the necessary transfers to reserves to be able to fund our capital requests. In **future budget cycles, an increase to the Services' lifecycle replacement needs** related to the HQ Building should be expected. These needs may not currently be fully incorporated in the 10-year forecast.

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ATTACHMENTS:

Appendix A: GPS Signing Authority

Appendix B: 2024 - 2033 Capital Budget and Forecast

Appendix C: Vehicle Replacement Summary



## Appendix A: Guelph Police Service Signing Authorities

Effective Oct 5 2023

Cost Centre	Business Unit Authority	Signing Limit	
All Cost Centres	Chief of Police	Up to and more than \$1,500,000	<i>note 1, 2, 3</i>
All Cost Centres	Deputy Chief of Police - Administration	Up to and more than \$1,500,000	<i>note 1, 2, 3</i>
All Cost Centres	Deputy Chief of Police - Operations	Up to and more than \$1,500,000	<i>note 1, 2, 3</i>
712-0100, 712-0200, 712-0201, 712-0222, 712-0410, 712-0460, 712-0520, 712-0550, 712-0585, 712-0600	Executive Assistant, Chief of Police	\$5,000	
712-0100, 712-0410	Legal Counsel	\$25,000	
712-0222, 712-0460, 712-0520, 712-0550, 712-0585	Inspector, Executive Services	\$25,000	<i>note 4</i>
712-0420, 712-0500, 712-0565	Administrative Services Assistant	\$1,500	
712-0210 to 712-0224, 712-0270, 712-0521	Inspector, Neighbourhood Services Patrol	\$25,000	<i>note 4</i>
712-0522, 717-0100	Inspector, Neighbourhood Services Field Support	\$25,000	<i>note 4</i>
712-0211 to 712-0214	Staff Sergeant, Neighbourhood Services Patrol	\$5,000	
712-0224, 712-0521, 712-0522, 717-0100	Sergeant, Youth and Community Services	\$5,000	
712-0216, 712-0220, 712-0270	Staff Sergeant, Traffic, Tactics and Rescue and Canine	\$5,000	
712-0210 to 712-0224, 712-0270, 712-0521, 712-0522, 717-0100	Administrative Assistant - Neighbourhood Services	\$1,500	
712-0220	Sergeant, Tactics and Rescue	\$5,000	
712-0270	Sergeant, Traffic	\$5,000	
712-0222, 712-0300 to 712-0330	Inspector, Investigative Services	\$25,000	<i>note 4</i>
712-0300 to 712-0330	Staff Sergeant, Investigative Services	\$5,000	
712-0320, 712-0321	Staff Sergeant, Drugs/Intelligence	\$5,000	
	Sergeant, Drugs	\$5,000	
	Sergeant, Intelligence	\$5,000	
712-0350	Staff Sergeant, Communications	\$5,000	
712-0340	Staff Sergeant, Court Services	\$5,000	
712-0420	Manager, Information System Services	\$100,000	
712-0450	Manager, Data Services	\$25,000	
All Cost Centres	Inspector, Administrative Services	\$150,000	
712-0520, 712-0550	Staff Sergeant, Professional Development and Recruiting	\$5,000	
	Sergeant, Professional Development and Recruiting	\$5,000	

712-0510, 712-0560	Manager, Human Resources and Occupational Health, Safety and Wellness	\$25,000	<i>note 1</i>
712-0500, 712-0520, 712-0540, 712-0580	Manager, Financial Services	\$25,000	<i>note 1, 2</i>
712-0570, 712-0571	Facilities Coordinator	\$25,000	
712-0600	Chair, Guelph Police Services Board	\$10,000	
712-0600	Executive Assistant, Guelph Police Services Board	\$5,000	
717-0100	School Safety Officer	\$600	
712-0520 training object codes: 3401-3405	All Inspectors and Civilian Managers	\$25,000	

<b>Capital Project</b>	<b>Business Unit Authority</b>	<b>Signing Limit</b>	
All Capital Projects	Chief of Police Deputy Chief of Police - Administration Deputy Chief of Police - Operations	Up to and more than \$1,500,000	<i>note 3</i>
All Capital Projects	Inspector, Administrative Services Manager, Financial Services	\$150,000 \$25,000	
Deployment Strategy (PS0074)	Chief of Police Deputy Chief of Police - Administration Deputy Chief of Police - Operations	Up to and more than \$1,500,000	<i>note 3</i>
BWC/CEW (PS0078)	Chief of Police Deputy Chief of Police - Administration Deputy Chief of Police - Operations Manager, Information System Services	Up to and more than \$1,500,000 \$100,000	<i>note 3 (for Chief and Deputy)</i>
PRIDE Group Capital (PS0087)	Manager, Information System Services Deputy Chief of Police - Administration Deputy Chief of Police - Operations	\$100,000 Up to and more than \$1,500,000	<i>note 3 (for Deputy)</i>
NG911 (PS0089)	Chief of Police Deputy Chief of Police - Administration Deputy Chief of Police - Operations Manager, Information System Services	Up to and more than \$1,500,000 \$100,000	<i>note 3 (for Chief &amp; Deputy)</i>
ALPR (PS0090)	Chief of Police Deputy Chief of Police - Administration Deputy Chief of Police - Operations Manager, Information System Services	Up to and more than \$1,500,000 \$100,000	<i>note 3 (for Chief &amp; Deputy)</i>
CCTV (PS0111)	Chief of Police Deputy Chief of Police - Administration Deputy Chief of Police - Operations Manager, Information System Services Inspector, Investigative Services	Up to and more than \$1,500,000 \$100,000 \$100,000	<i>note 3 (for Chief &amp; Deputy)</i>
Guelph Police Services Headquarter Renovations (PS0033)	Chief of Police Deputy Chief of Police - Administrative Deputy Chief of Police - Operations Inspector, Administrative Services Deputy CAO, Infrastructure, Development and Enterprise Services, City of Guelph Construction Manager, City of Guelph Project Manager, City of Guelph	Up to and more than \$1,500,000 \$150,000 Up to and more than \$100,000 \$50,000 \$100,000	<i>note 3 (for Chief and Deputy)</i>
Data Information Management System-DIMS (PS0071), Information Technology Hardware (PS0079), Telecom Equipment (PS0086)	Administrative Services Assistant Manager, Information System Services	\$1,500 \$100,000	
Vehicles Growth (PS0067), Fleet & Fleet Equipment Replacement (PS0085)	Administrative Services Assistant Inspector, Administrative Services	\$1,500 \$150,000	

Facilities & Facility Equipment Lifecycle (PS0068)	Inspector, Administrative Services	\$150,000
Body Armour (PS0080), Furniture (PS0081)	Manager, Financial Services Purchasing Coordinator	\$25,000 \$1,500
NS Patrol & Field Support Equipment (PS0082)	Inspector, Neighbourhood Services Patrol Inspector, Neighbourhood Services Field Support	\$25,000 \$25,000
Executive/Administration Equipment (PS0083)	Administrative Services Assistant Inspector, Administrative Services Inspector, Executive Services Manager, Financial Services Manager, Human Resources and Occupational Health, Safety and Wellness	\$1,500 \$150,000 \$25,000 \$25,000 \$25,000
Investigative Services Equipment (PS0084)	Inspector, Investigative Services	\$25,000

*Notes:*

1. For payroll and government remittances that impact the balance sheet accounts, the Manager, Human Resources and Occupational Health & Safety has unlimited signing authority (in the absence of the Manager, Human Resources and Occupational Health & Safety, the Manager, Financial Services, the Chief or Deputy Chief - Administration or Deputy Chief - Operations or the designate will assume this responsibility).
2. For Ontario Police College loan accounts and inventory accounts, the Manager, Financial Services has unlimited signing authority (in the absence of the Manager, Financial Services, the Chief or Deputy Chief - Administration or Deputy Chief - Operations or the designate will assume this responsibility).
3. The Board must approve purchases greater than \$500,000 that have been budgeted but have not been assigned a specific capital project number with an exclusive description that clearly defines the scope of procurement or a specific operating budget business unit and object code.
4. For Inspectors completing acting assignments for other Inspectors or the Deputy Chief of Police - Administration or the Deputy Chief of Police - Operations, that their signing authority also include the cost centers for the police member for whom they are covering.

\_\_\_\_\_  
Chief of Police

\_\_\_\_\_  
Date

**Appendix B: 2024 - 2033 Capital Budget and Forecast**

	Capital Account	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	Total 10 Yr
<b>Lifecycle Replacement</b>												
Facilities & Facilities Equip. Lifecycle	PS0068	198,600	240,000	31,400	19,400	120,300	35,100	460,500	62,300	73,800	123,800	1,365,200
BWC / CEW / DEMs / Training	PS0078	718,700	718,700	724,000	739,300	758,200	792,200	813,500	911,600	1,051,500	1,072,600	8,300,300
Information Technology Hardware	PS0079	796,900	605,800	1,187,300	3,249,800	2,516,800	988,500	1,071,200	1,283,000	717,400	3,448,200	15,864,900
Body Armour	PS0080	54,800	62,000	87,200	57,600	93,200	72,600	46,800	73,000	78,000	108,900	734,100
Furniture	PS0081	25,800	26,500	27,300	28,100	29,000	38,100	55,400	33,600	32,600	47,700	344,100
NS Patrol & Field Support Equipment	PS0082	96,300	35,400	82,800	106,200	132,000	108,700	99,100	75,600	109,700	244,200	1,090,000
Executive/Administration Equipment	PS0083	62,200	6,900	2,900	12,900	1,200	22,900	15,500	4,100	30,900	12,600	172,100
Investigative Services Equipment	PS0084	70,000	107,500	44,800	172,200	77,100	83,500	265,500	57,000	200,000	98,300	1,175,900
Fleet & Fleet Equipment Replacement	PS0085	1,567,000	997,800	1,756,100	1,855,900	1,112,000	1,800,700	2,511,300	1,226,400	2,280,100	1,924,700	17,032,000
PDRU	PS0088	68,100	17,100	22,200	45,900	5,000	156,000	84,000	13,800	38,100	52,600	502,800
Indoor Range Update	PS0110	-	200,000									200,000
<b>Lifecycle Capital</b>		<b>3,658,400</b>	<b>3,017,700</b>	<b>3,966,000</b>	<b>6,287,300</b>	<b>4,844,800</b>	<b>4,098,300</b>	<b>5,422,800</b>	<b>3,740,400</b>	<b>4,612,100</b>	<b>7,133,600</b>	<b>46,781,400</b>
<b>DC Study</b>												
Facility Assessments	PS0091		-	226,000	-	-	-	-	-	-	-	226,000
Police Officer Equipment (1 per officer)6 per year	PS0093	80,400	82,700	85,200	87,900	90,500	93,200	96,100	98,800	101,800	104,900	921,500
Uniform Patrol Vehicles (1 every year)	PS0095	103,900	107,000	110,400	113,700	117,100	120,700	124,200	127,800	132,000	135,800	1,192,600
Portable Radios (1 per officer)	PS0097	42,000	43,300	44,600	45,900	47,300	48,700	50,200	51,700	53,200	54,800	481,700
In Car Mobile Radios(1 per new vehicle)	PS0099	15,500	15,900	16,400	16,900	17,400	17,900	18,400	19,000	19,600	20,200	177,200
Drone	PS0103	26,800	-	-	-	-	-	-	-	-	-	26,800
Black Cat Speed Monitoring	PS0104	5,600	-	-	-	-	-	-	-	-	-	5,600
Communications Equipment 911 Dispatch	PS0109	2,652,300	-	-	-	-	-	-	-	-	-	2,652,300
<b>Total DC Study Projects</b>		<b>\$ 2,926,500</b>	<b>\$ 248,900</b>	<b>\$ 482,600</b>	<b>\$ 264,400</b>	<b>\$ 272,300</b>	<b>\$ 280,500</b>	<b>\$ 288,900</b>	<b>\$ 297,300</b>	<b>\$ 306,600</b>	<b>\$ 315,700</b>	<b>\$ 5,683,700</b>
<b>Total Capital Expenditures</b>		<b>\$ 6,584,900</b>	<b>\$ 3,266,600</b>	<b>\$ 4,448,600</b>	<b>\$ 6,551,700</b>	<b>\$ 5,117,100</b>	<b>\$ 4,378,800</b>	<b>\$ 5,711,700</b>	<b>\$ 4,037,700</b>	<b>\$ 4,918,700</b>	<b>\$ 7,449,300</b>	<b>\$ 52,465,100</b>

**Appendix C: Vehicle Replacement Summary**

By Department	Fleet #	2024		2025		2026		2027		2028		2029		2030		2031		2032		2033	
		\$	#	\$	#	\$	#	\$	#	\$	#	\$	#	\$	#	\$	#	\$	#	\$	#
<b>Vehicle For Replacement</b>	<b>55</b>	<b>1,005,600</b>	<b>20</b>	<b>716,600</b>	<b>14</b>	<b>1,249,500</b>	<b>23</b>	<b>1,011,200</b>	<b>18</b>	<b>711,900</b>	<b>14</b>	<b>1,055,500</b>	<b>18</b>	<b>1,737,000</b>	<b>23</b>	<b>767,300</b>	<b>13</b>	<b>1,400,400</b>	<b>22</b>	<b>1,058,100</b>	<b>16</b>
Uniform Hybrid	26	516,600	9	295,500	5	730,800	12	564,300	9	323,000	5	798,000	12	616,500	9	353,000	5	872,400	12	674,100	9
Canine Hybrid	2	-	-	118,200	2	-	-	-	-	-	-	-	-	137,000	2	-	-	-	-	-	-
Traffic Hybrid	5	114,800	2	59,100	1	60,900	1	62,700	1	129,200	2	66,500	1	68,500	1	70,600	1	145,400	2	74,900	1
Drugs	6	99,000	3	101,700	3	105,000	3	108,000	3	111,300	3	114,600	3	118,200	3	121,500	3	125,400	3	129,000	3
Intel	6	132,000	4	67,800	2	140,000	4	72,000	2	148,400	4	76,400	2	157,600	4	81,000	2	167,200	4	86,000	2
IS-Ident	1	72,100	1	-	-	-	-	-	-	-	-	-	-	86,100	1	-	-	-	-	-	-
Court	1	-	-	-	-	76,500	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Command Centre	1	-	-	-	-	-	-	-	-	-	-	-	-	399,700	1	-	-	-	-	-	-
Chief / Deputy Chief's	3	-	-	-	-	60,900	1	125,400	2	-	-	-	-	68,500	1	141,200	2	-	-	-	-
Tactical	4	71,100	1	74,300	1	75,400	1	78,800	1	-	-	-	-	84,900	1	-	-	90,000	1	94,100	1
<b>Vehicle Holdbacks</b>	<b>33</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>88</b>	<b>1,005,600</b>	<b>20</b>	<b>716,600</b>	<b>14</b>	<b>1,249,500</b>	<b>23</b>	<b>1,011,200</b>	<b>18</b>	<b>711,900</b>	<b>14</b>	<b>1,055,500</b>	<b>18</b>	<b>1,737,000</b>	<b>23</b>	<b>767,300</b>	<b>13</b>	<b>1,400,400</b>	<b>22</b>	<b>1,058,100</b>	<b>16</b>

\*Amounts are for vehicle purchase only and do not include any equipment outfitting costs.