INFORMATION ITEMS

Week Ending July 28, 2017

REPORTS

- 1. Sports Hall of Fame Annual Report
- 2. Open Space Planning Capital Project Update
- 3. Changes to the Vacant Unit Tax Rebate Program
- 4. Tier-1 Projects Q2 2017 Status Update

INTERGOVERNMENTAL CONSULTATIONS

- 1. Addressing Food and Organic Waste in Ontario
- 2. Bill 139 The Proposed Building Better Communities and Conserving Watersheds Act, 2017
- 3. Potential Changes to Ontario's Building Code Phase Two Index

CORRESPONDENCE

1. City of Guelph Response to Intergovernmental Consultation re: Legislative Amendments to the Ambulance Act

BOARDS & COMMITTEES

1. None

ITEMS AVAILABLE IN THE CLERK'S OFFICE

1. None

Information Report



Service Area Public Services

Date Friday, July 28, 2017

Subject Guelph Sports Hall of Fame Committee Annual Report

Report Number PS-17-21

Executive Summary

Purpose of Report

To provide Council with an annual report from this committee.

Key Findings

The Guelph Sports Hall of Fame Committee was established in 1993 and consists of six members at large and three Kiwanis Club members.

Hall of Fame Inductees and local High School Student Ambassadors are recognized at the annual Kiwanis Sports Celebrity Dinner which was hosted on May 17, 2017.

Financial Implications

There are no financial implications.

Report

The Guelph Sports Hall of Fame Committee Background

Established in 1993, the committee consists of six members at large and three Kiwanis Club members.

Annually recognizes new Hall of Fame Inductees and local High School Ambassadors at the Kiwanis Sports Celebrity Dinner. Hall of Fame Inductees are presented with a unique framed artist rendering and brief biography; larger versions of these framed renderings and biographies are placed on public display at the Sleeman Centre in an area designated for the Sports Hall of Fame. Student Ambassadors are presented with a certificate of recognition.

The Guelph Sports Hall of Fame Committee Objectives

 To recognize and honour achievements of Guelph individuals and teams who have attained prominence and distinction in any field of sport, and those who

- have made a major contribution to the development and advancement of sports in Guelph.
- To permanently record and give public prominence to the achievement of such individuals and teams in a public display centre.

Classification of Inductees

There are five classes of induction into the Guelph Sports Hall of Fame – Athlete, Veteran Athlete, Builder, Team, and Official.

Eligibility for Election

Nominees who by outstanding achievement have attained prominence in any field of sport, or have made a major contribution to the development and advancement of sports in Guelph are eligible for election to the Guelph Sports Hall of Fame.

Inductee Bios

Athlete - Jeremy Ware (Baseball)

Jeremy Ware attended Centennial Collegiate Vocational Institute from 1991 to 1994 where he was Most Valuable Player in five different sports and a three-time athlete of the year. He graduated in 1994 and in the same year, was drafted in the 25th round by the Montreal Expos.

Ware attended Indian Hills Community College in Iowa for one year where he made All Conference and led his team to a berth at the Junior College (JUCO) Baseball World Series in Grand Junction, Colorado. He then signed his first professional contract with the Expos. Ware played professionally for 12 years between 1995 and 2006 (A-AAA) and two years of independent baseball (1,055 games played, 4,145 plate appearance, 991 hits, 225 doubles, 87 home runs, 526 runs batted in, and a 264 average).

Career highlights:

- 1996 New York Penn League Team Champion
- 1997 South Atlantic League All-Star
- 1999 Eastern League Team Champion
- 2003 Eastern League All-Star
- Team Canada 1999 Pan American Games bronze medal

After his international career completed, Ware returned to Guelph to play for the Guelph Royals and then joined the club as a coach for the remainder of the 2013 season. He currently resides in Guelph.

Veteran Athlete – John Vandivier (Fishing)

John Vandivier (1948 – 2009) was one of the top anglers in North America, winning numerous fishing tournaments for a variety of fresh water species.

Vandivier worked with many well-known anglers including Bob Izumi. Vandivier and Izumi entered and won many competitions and appeared in more than 50 shows together.

Career highlights:

- First Place in Southwestern Ontario Bass Classic (1990) with Bob Izumi
- First Place Sandusky Spring Open on Lake Erie with Steve Clapper
- First Place Fall Bass Challenge on Lake Couchiching with Dave Kent (three times)
- First to introduce the "Sluggo" bass bait to Ontario
- Sponsored by Shimano, Stren fishing line, G-Loomis Co. and Mepps lures
- Developed centre pin reels and first to introduce them into steelhead fishing in Ontario

Quote from Bob Izumi: "I've had the opportunity to meet and fish with a lot of great anglers but I've only met a handful of true innovators. I'm talking about the kinds of people who take fishing to the next level; the ones who are driven to discover new ways to catch fish and who don't stop until they've perfected it. My long-time friend, John Vandivier is one of those types of anglers."

In 2014, the John Vandivier exhibit was added to the Guelph Civic Museum.

Builder - James (Jim) Rooney

Jim Rooney has been a fixture in the Guelph sports community for many decades. Rooney's sports accomplishments span many different roles and positions including educator, owner, commissioner and coach among many others. His accomplishments and contributions to sports are numerous and span many sports and leagues. He has had an incredible impact on sports in Guelph.

Career highlights (hockey and baseball):

- Coached Stanley Stick hockey, 1976 to 1978
- Guelph Minor Baseball Coach, 1981 to 1984
- Owner, president governor and promoter of Guelph Storm Hockey, 1991 to 2006
 - o Participated in four Memorial Cups: Peterborough 1996; Spokane 1998; hosted in 2002; and Kelowna 2004
 - Won two Ontario Hockey League (OHL) Championships, 1998 and 2004
 - Lost Memorial Cup final in overtime in 1998
- Chairperson of Ontario Hockey League, 1995 to 2001
 - Oversaw the OHL's largest expansion program going from 16 to 20 teams
 - Instrumental in writing and implementing a "Players First" policy initiative
- Co-chairperson of the Ontario Winter Games, 2002 to 2003
- Team Canada's first Under 18 Gold Medal at the 2003 International Ice Hockey Federation (IIHF) World Championships in Yaroslavl, Russia

- Had the role of educational consultant with the team
- Future National Hockey League stars included: Ryan Getzlaf Jeff Carter Brent Seabrook, Mike Green, Anthony Stewart, Dan Carcillo, and BJ Crombeen
- Organizer of restructuring programs for the Ontario Hockey Association, 2007 to 2009
 - Assisted with the junior hockey program "Tomorrow's Game"
- Professor and guest lecturer at Brock University (Sports Management Department), 1997 to 2007
 - o Developed curriculum for new course called "Business of Hockey"
 - o Course is still a part of the Sports Management Program
- High school principal of Bishop Macdonell and Our Lady of Lourdes high schools
 - Chief organizer of high school hockey and baseball programs at both schools
- Commissioner of the Inter-county Baseball League, 2001 to 2009
- Owner of the Guelph Royals Baseball Club, 2010 to 2017. Run as a not-forprofit to honour Guelph's rich baseball history.

Official - Henry (Harry) Greene

Harry Greene (1925 – 2010) was a leading hockey referee from Guelph who officiated in multiple hockey leagues from local Guelph leagues to senior hockey in the Western Ontario Hockey League (WOHL). He was an active hockey referee from 1959 to 1988 and a long-standing member of the Guelph Hockey Referees Association.

Career highlights:

- President of Guelph Minor Hockey Association, 1956 to 1959
- Miller's hockey referees, 1987 to 1993
- University hockey referee
- WHOL referee
- Referee in the Western Hockey League
- Guelph Hockey Referee Association Life Member, 1977

Greene was named a Life Member of the Guelph Hockey Referees Association in 1977. Becoming a Life Member is a very prestigious and distinct honour as membership is restricted to 12 living Life Members in the Association.

Team - The 1966 CJOY Baseball Club

The 1966 CJOY Baseball Club had tremendous success with an inter-county record that still stands today.

Team highlights:

- Won the 1966 Inter-county Baseball Pennant
- Won the Ontario Senior Baseball Championship
- Defeated three teams to win Ontario championship

• 1966 record: 21 wins, seven losses; 1967 record: 22 wins, six losses (combined record 43 wins, 13 losses is currently an Inter-county record)

The majority of players on the roster for the 1966 CJOY baseball club were from Guelph and with a record that still stands today, is an important team in the history of Guelph baseball.

2017 High School Student Ambassadors:

St. James Catholic High School

- Matthew Zen golf, tennis, hockey
- Vincent Garbuio football, basketball (Central Western Ontario Secondary Schools Association {CWOSSA} champions, Ontario Federation School Athletic Associations {OFSAA} finalists)
- Mackenzie Tait hockey
- Alex Durigon football, basketball (CWOSSA champions, OFSAA finalists)
- Andrew Sherriff football, basketball (CWOSSA champions, OFSAA finalists)

Centennial Collegiate Vocational Institute

- Claire Lomas President of Spartan Sports Council, basketball
- Tya Milne basketball, ultimate Frisbee
- Shahana Ali Vice-President, Spartan Sports Council

Our Lady of Lourdes Catholic School

- Eric Redmond, Athletic Council President and member of senior boys' basketball and volleyball teams
- Katie Heath Athletic Council Executive member and member of crosscountry, badminton, hockey, soccer and track and field teams
- Mia Kurtz-Favero Athletic Council Executive member and member of volleyball, basketball, cross-country, and track and field teams

Bishop Macdonell Catholic High School

- Dante DiLello District 10, CWOSSA, OFSAA Swimming and member of Guelph Marlins Swim Club
- Melissa Sun District 10, CWOSSA SR. (G) Badminton
- Kyle Bertrand Varsity Girls Hockey, (G) Field Hockey, District 10 Hockey All-Star, Guelph Gryphons Rep Hockey, SR Badminton, featured on Rogers Hometown Hockey in Guelph

Financial Implications

N/A

Consultations

N/A

Corporate Administrative Plan

Overarching Goals

Innovation

Service Area Operational Work Plans

Our People- Building a great community together

Attachments

N/A

Departmental Approval

N/A

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Information Report



Service Area Public Services

Date Friday, July 28, 2017

Subject Open Space Planning – Capital Project Update

Report Number PS-17-22

Executive Summary

Purpose of Report

The Parks and Recreation Department is currently working on a significant number of Council approved capital projects that involve changes and improvements in existing parks and the implementation of new parks and/or trails. This report is to provide an update on the status of projects the Open Space Planning team is project managing.

Key Findings

- All of Open Space Planning team's capital projects are in various stages of completion.
- Capital projects that have Council approved funding are a primary focus for Open Space Planning staff in the 2017 Parks and Recreation Department work plan.
- In 2017 all capital projects are being project managed following the Project Management Office's Risk Management Principles.

Financial Implications

There are no financial impacts at this time. All projects are being completed within existing Council approved budgets.

Report

Council responds to numerous public inquiries throughout the year on projects that have started, will start, or are planned within the City's parks and open spaces. This report is to update Council on the progress and timelines for the current Open Space Planning capital funded projects.

The Open Space Planning team is currently managing 37 capital projects with an overall budget of approximately \$8,000,000. The projects vary in scope and complexity from completing a study, constructing a park amenity building,

implementing new trails, planning a new park, or replacing play equipment. The project budgets range from several thousand to over a million dollars. The projects, their current status, and timelines have been detailed below by ward.

Ward 1

<u>Arthur Street – Riverwalk</u>

Project Status: In progress.

Planned Completion: Phase 1 Riverwalk is constructed.

Project Details:

The Arthur Street Riverwalk is located on the south side of Speed River spanning from Macdonell Street to Neeve Street. The project involves the establishment of a pedestrian trail along the river in coordination with the Metalworks residential development. The installation of the project is being completed in partnership with Fusion Homes who is overseeing the construction tender for the Riverwalk. The City's financial contribution is to accommodate upgraded amenities such as hard surfacing, ornamental planting and irrigation. The Riverwalk will be implemented in four phases, of which the first phase has been constructed and is currently being enjoyed by the public. Fusion Homes is the lead on the project, and City staff is currently working with them on deficiencies and warranty commencement. The budget to construct the subsequent phases of the Riverwalk has been identified in the 2018 – 2026 capital budget and forecast as part of the Downtown program of work for Council consideration.

Downtown Pedestrian Bridge

Project Status: In progress.

Planned Completion: The Environmental Assessment (EA) was completed in June 2017. Community engagement to design the aesthetic character of the bridge is to commence in the fall of 2017 with design completion anticipated in the spring of 2018.

Project Details:

The EA completed in June 2017 determined two locations for pedestrian bridges in the downtown. In the same month, an Information Report notifying of the EA completion was provided to Council followed by a public notice being placed in the City News section of the Mercury Tribune. The first bridge will be located adjacent to the Guelph Junction Railway (GJR) right-of-way between Macdonell Street and Arthur Street. The second bridge location will be located adjacent to 43 Arthur Street (heritage building) and Phase 1 of the Metalworks development. The second bridge will be designed and tendered for construction at a future time, as need and budget are approved. A community engagement process will be initiated in the fall for the first pedestrian bridge adjacent to GJR. Public input will help determine the aesthetic design of the bridge based on its prominent location within the downtown. Community engagement is scheduled to occur over the fall of 2017 and be completed in the spring of 2018. The completed design will also include proposed

construction costs to inform the 2019 capital budget. Construction of the pedestrian bridge is currently scheduled for 2019 pending Council approval of budget as part of the annual capital budget program.

Mico Valeriote Park Master Plan

Project Status: In progress, project planning has commenced. **Planned Completion:** Community engagement to master plan the park is scheduled to commence in August 2017, and detailed design drawings will be completed in spring 2018.

Project Details:

In August 2017, staff will begin community engagement with the local neighbourhood surrounding Mico Valeriote Park to develop a master plan. Following Council Report "PS-17-10 Outdoor Aquatic Facilities in Parks" presented at the June 6, 2017 Committee of the Whole meeting, staff recommended the removal of the Mico Valeriote wading pool because the facility is reaching its end of service life. The community engagement and master plan will determine a suitable replacement for the wading pool and what new park uses should be accommodated. A sign will be placed in the park before the end of July, notifying the community of the engagement process and wading pool removal. Community engagement is scheduled to occur over the fall of 2017, and a master plan will be presented to Council in early 2018. Removal of the wading wool and implementation of the Council approved master plan is scheduled for 2018 pending Council approval of construction budget as part of the annual capital budget program.

Ward 2

Cedarvale Avenue Park

Project Status: In progress, project planning has commenced.

Planned Completion: February 2018.

Project Details:

Cedarvale Avenue Park, located at 32 Cedarvale Avenue, is a 0.25 hectare new neighbourhood park in the city's east end. Starting in September 2017, staff will engage the community regarding the selection of new park amenities and the resulting park master plan will be presented to Council for approval in the first quarter of 2018. Capital budget to construct the park is included in the 2018 capital budget for Council consideration and approval.

Eastview Community Park - Amenity Building

Project Status: In-progress, construction of a new building has commenced. **Planned Completion:** Construction is scheduled for completion in the spring of 2018.

Project Details:

A new amenity building that includes: washrooms, change rooms, referee rooms, concession, storage and mechanical room for the future splash pad is currently under construction. The project has a six to eight month construction schedule. The building is scheduled to be open for public use in the spring of 2018.

Eastview Community Park - Volleyball Courts

Project Status: In progress, construction has commenced.

Planned Completion: September 2017.

Project Details:

A tender to install six new volleyball courts in the Eastview Community Park has been awarded and construction is currently underway. The volleyball courts are included in the master plan for the park, but have been relocated closer to the amenity building to facilitate tournament bookings. The new volleyball courts at the community park will replace existing volleyball courts currently located in Silvercreek Park and Eramosa River Park, but scheduled for removal.

Nima Developments - Trail Development

Project Status: On hold until subdivision site servicing commences in fall 2017. **Planned Completion:** Phase 1 of the overall subdivision trail will be implemented as part of site servicing with an anticipated completion of spring 2018.

Project Details:

Working with Nima/Guelph Lake subdivision developer, approximately 700 metres of new trail will be constructed as part of the Phase 1 subdivision construction. The trail will be built by the developer following a developer-build model with the City contributing funds. This coordination will result in a completed trail that will be available to residents prior to them moving into their new homes. This trail will connect with the Guelph Lake Sportsfields and the Northview trail system described below. The timing of the trail install is dependent on the commencement of site servicing which is expected to be underway this fall.

Northview Trail

Project Status: Completed and open to public.

Planned Completion: Trail construction was completed in June of this year.

Project Details:

Northview Trail is an off-road recreation trail that is approximately 600 meters in length. New trail access is located at 79 Mullin Drive, across from Northview Park. The access includes seating and information signage about the trail. The trail connects recreation users with Beverley Robson Park, Guelph Lake Sportsfields and Woodlawn Road.

Northview Park

Project Status: Completed and open to public.

Planned Completion: Park construction was just completed in July.

Project Details:

Northview Park is a new park located adjacent to Wideman Boulevard, Mullin Drive, Norma Crescent and Bowen Drive. In the fall of 2016 park construction commenced to implement a splash pad, play structure, ice rink, shade structure and landscaping in the park following the 2015 Council approved master plan. The park opened to the public in the second week of July.

<u>Riverside Park – Play Equipment Replacement</u>

Project Status: In progress, a tender for construction is currently being finalized. **Planned Completion:** Construction planned to start in fall 2017 and be completed by winter 2017.

Project Details:

Space Planning staff have a final design for the new play equipment and are currently working to finalize the construction tender. The play equipment design received significant public input and has been presented to the City's Accessibility Advisory Committee for review and endorsement. The proposed play equipment delivers an integrated design that provides play ability for a range of ages and skills. Once construction starts, the play equipment will not be available for public use until the project is complete. Construction of the new play equipment is expected to take three months to complete.

Riverside Park - Train Amusement Ride Building

Project Status: Environmental Impact Study (EIS) is underway.

Planned Completion: EIS to be completed August 2017.

Project Details:

An EIS is currently being completed to determine the potential for constructing a new building to house the train amusement ride. The building is planned to be located in the same area as the amusement ride and will allow the train engine and passenger cars to be protected from elements when not in use during the summer as well as in the winter. Once constructed, the building will allow better protection of the amusement ride, less moving around of the engine and passengers cars, and improved conditions to repair components of the ride. In addition, a new building will be an enhancement to the amusement ride by providing a staging area and overhang for train riders to enter/exit the ride.

Skov Park - Tennis Courts Replacement

Project Status: In progress, currently finalizing tender for construction.

Planned Completion: October 2017.

Project Details:

The existing two tennis courts in Skov Park are at the end of their service life and will be replaced in 2017. Replacement work includes new surfacing, new fencing, line painting to accommodate pickle ball, and accessible access into the courts. Project planning is currently underway with construction scheduled to commence in August and take three months to complete.

<u>Speedvale Avenue Underpass and Trail Linkage – Studies</u>

Project Status: In progress.

Planned Completion: Staff is preparing a staff report to come to Council in Q4

2017 to recommend next steps.

Project Details:

The Speedvale Avenue underpass and trail linkage is associated with the City's capital project to improve the Speedvale Avenue road right-of-way. The current project scope is to investigate and complete necessary studies that will inform the feasibility of establishing a trail:

- on the south side of Speedvale Avenue along the bank of the Speed River
- an underpass below the road right-of-way of Speedvale Avenue
- on the north side of Speedvale Avenue along the west bank of the Speed River to connect to the existing trails in Riverside Park.

The various studies being completed include an EIS, slope stability, tree inventory, retaining wall condition assessment and fluvial geomorphology (water flow) of the Speed River. Staff will be providing Council with a report scheduled for Q4 of this year informing of the study findings and provide recommendations on next steps. Open Space Planning staff is working with Engineering staff to align the schedules for the underpass and trail scope with the planned construction upgrades along Speedvale Avenue.

Ward 3

Trans Canada Trail - North Section

Project Status: In progress.

Planned Completion: A conceptual trail routing will be determined by December

2017.

Project Details:

The current project is a routing study to determine the alignment of the final Guelph section of the Trans Canada Trail (TCT) from Riverside Park through Woodlawn Memorial Park to the Kissing Bridge Trail in Guelph-Eramosa Township which would connect it with the main Trans Canada Trail route and the Guelph to Goderich Trail. This routing study has been included in the scope of the Guelph Trail Master Plan Update project so that it receives the assistance of a specialist consulting team. Finalizing a preferred alignment will inform the timing and

remaining steps to complete the trail including: studies, design, construction cost estimate, land owner agreements and partnerships. Council consideration and approval of the trail alignment and construction budget will be included as part of the annual capital budget program.

Ward 4

Ellis Creek Park

Project Status: A park master plan was approved by Council in February 2017. Construction of the new park is currently underway.

Planned Completion: Construction of the park is scheduled to be completed and open for public use by fall 2017.

Project Details:

Ellis Creek Park is a new park located at Westra Drive and Curzon Crescent. Open Space Planning staff recently completed a community engaged master plan for the new park and received Council approval of the plan in February of 2017. The construction contract has been awarded and construction commenced. The project is anticipated to be completed by early fall 2017 and open for public use.

West End Community Centre - Outdoor Amenity Replacements

Project Status: In progress; a Request for Proposal for consulting services closed on July 17, 2017.

Planned Completion: Construction is scheduled to commence in the spring of 2018 and expected to take four months.

Project Details:

The outdoor splash pad, play structure and trails around the storm water management facility were all installed in the early 2000's when the West End Community Centre was built. Now reaching the end of their service life, the splash pad, play equipment and trails are scheduled for replacement. Project planning has already commenced with completion anticipated in the fall of 2018. All upgrades will align with Canadian Safety Association standards and the City of Guelph Facility Accessibility Design Manual. Once construction commences it is expected to take four months to complete. During construction the splash pad, play equipment and trails will not be available for public use.

Ward 5

Crane Park Trail Development

Project Status: In progress.

Planned Completion: An EIS has commenced and is to be completed in spring

2018.

Project Details:

The current scope of work for Crane Park is to complete an EIS that will inventory where trails both formal and informal currently exist in the park, what natural heritage elements exist, and where it would be appropriate to place trails within the park. The EIS is anticipated to have a three season review and inventory of flora and fauna which could include spring and summer 2017 field surveying and winter 2018 field surveying. Crane Park is located adjacent to Grand River Conservation Authority (GRCA) land that includes the Kortright Waterfowl Park, where a number of informal trails in Crane Park have alignments that enter onto GRCA lands. The EIS will have consideration for the adjacent conservation authority lands and the larger overall context of the area as information is available. Staff has met with GRCA staff to coordinate environmental work as the GRCA completes a Management Plan for the Kortright Waterfowl Park lands adjacent to Crane Park. Currently the City has no agreement with GRCA to promote public access from City lands onto the GRCA lands. The GRCA anticipates that the management plan will take two years to complete, as they undertake detailed environmental studies possibly over eight seasons. It is anticipated that the City's EIS and the GRCA's Management Plan will be coordinated as the studies progress.

Royal City Park - New Trail Connections

Project Status: Project planning has been initiated.

Planned Completion: June 2018.

Project Details:

The project involves detailed design and construction of three stonedust trails from 40 Wellington Street (an adjacent commercial development) and the baseball diamond through the central park area to the existing park trail. The project budget includes a \$12,000 contribution received from the 40 Wellington Street developer. A tree inventory and River Systems Advisory Committee review are required. The new trails will allow accessible pedestrian movement between the park amenities, commercial site, Gordon Street and Wellington Street.

<u>Speed River West Trail</u> (between Edinburgh Road and the Hanlon Expressway on the north side of the Speed River)

Project Status: In progress, detailed design currently being prepared. **Planned Completion:** An Environmental Impact Study (EIS) was completed in May 2017 with design and construction of the trail to be completed by March 2018 to meet terms of the Federal Canada 150 grant funding.

Project Details:

A scoped EIS was completed in May 2017 to determine if there are any environmental concerns within the project area for installing a trail along the Speed River that includes seating, replacement of a picnic shelter, signage and a pedestrian crosswalk over Wellington Street. The results of the EIS informed the detailed design currently underway. Construction of the trail is scheduled for the fall of 2017 for a completion of the project by March 2018, in accordance with the conditions of the Federal Canada 150 grant funding the City received.

Ward 6

Colonial Drive Park - New Ice Rink Service

Project Status: In progress, nearing completion.

Planned Completion: Completion anticipated in August 2017.

Project Details:

Staff is currently project managing the construction of a new outdoor ice rink service in Colonial Drive Park. The ice rink was approved as part of the master plan for the park. Construction is occurring over the summer season and has experienced delays because contractor construction issues. The project is currently progressing under a new contractor.

Jubilee Park Phase 2

Project Status: Park construction was just completed in July.

Project Details: The final phase of construction on Jubilee Park is now complete. The Phase 2 construction scope included implementing a natural playground, splash pad and tennis courts.

South End Community Park - Trail Improvements

Project Status: All planning and drawings are complete and ready for construction to begin.

Planned Completion: The trail will be completed by September 2017.

Project Details:

The stone dust spine pathway that starts from the washroom building and runs the length of the baseball diamonds will be upgraded to an asphalt pathway. The upgrade will improve year round accessibility and maintenance practices. The trail will be installed this summer as part of the City engineering annual paving contract.

City Wide Projects

2016 and 2017 Playground Equipment Replacements

Project Status: In progress; a tender is currently being prepared to hire a contractor for the implementation of new play equipment in ten playground replacement locations.

Planned Completion: A total of ten playgrounds will receive their replacement equipment by fall 2017.

Project Details:

The following parks are scheduled to have the playground equipment replaced in 2017:

Carter Park Ward 2 (budget approved in 2016)

Guelph Lake Sports Fields Ward 2
Waverley Park Ward 2
Kimberley Park Ward 3
Springdale Park Ward 3

Centennial Park Ward 5 (budget approved in 2016)
Hugh Guthrie Park Ward 5 (budget approved in 2016)
Jenson Boulevard Park Ward 6 (budget approved in 2016)

Mollison Park Ward 6
Oak Street Park Ward 6

The ten playgrounds listed above are made up of 2016 and 2017 playground replacements. The 2016 playgrounds were tendered but not awarded because the tendered prices came in over budget. As a lessons learned from 2016, the play equipment replacement process has been reviewed and improved upon so that the 2017 project work will have improved project management and anticipated success.

Open Space Planning staff has hired a consultant to oversee the coordination of design and construction drawings for all ten playgrounds. The playground replacements will not only include new play equipment but will also include accessibility improvements such as: pathways to the equipment, transition ramps into the play pits, safety surfacing and seating to comply with current accessibility standards.

Many of the playgrounds do not include tile drainage which will also be added to the replacement playgrounds to improve play ability and life cycling of the safety surfacing. All works will be completed in alignment with the Canadian Safety Association (CSA) standards. The existing park play equipment will be removed a week or two prior to the new equipment being installed, with the exception of Centennial Park where the existing play equipment was removed in June of 2017 to eliminate safety concerns.

Bicycle Skills Facility

Project Status: Not started, to commence in the fall of 2017.

Planned Completion: Winter/Spring 2018.

Project Details:

Following a 2015 Council resolution, Open Space Planning staff is to develop a community engagement framework that would review the need, potential locations, type and operating models for establishing a bicycle skills facility. The project scope will also include a risk assessment for construction and operating a bicycle skills facility. The project will commence in the fall/winter of 2017 and be completed over the winter of 2017/2018 to report back to Council in the spring of 2018.

Guelph Trail Master Plan Update

Project Status: In progress; consultant has been retained and initial project work

has been initiated.

Planned Completion: December 2018.

Project Details:

The Guelph Trail Master Plan recommends an update be completed at least every five years; however, this has not been done since the plan was approved in 2005. It is important to review and update the plan to ensure it takes advantage of trail development opportunities that arise, re-evaluate and confirm priorities, encapsulate new policies and standards, identify funding to support the trail network, and engage the public to understand their needs. A project page will be established and maintained on the City website to keep the public updated on the process and inform on opportunities to provide input.

Parkland Dedication By-law Update

Project Status: In progress; consultant-led stakeholder engagement process and

background/best practise review is currently underway.

Planned Completion: Spring 2018.

Project Details:

The Planning Partnership was hired in March 2017 to provide consulting services for the Parkland Dedication By-law Update. The current parkland dedication by-law approved in 1989, 1990 and 2007 needs to be revised to implement policies adopted by Council under Section 7.3 of Official Plan Amendment 48, to improve service delivery to external stakeholders and to streamline staff procedures. Internal stakeholder consultation and external key stakeholder consultation to receive input for the first phase of the project have been completed and background research is underway.

Financial Implications

There are no financial implications at this time. All projects are being completed using existing Council approved project budgets.

Consultations

N/A

Corporate Administrative Plan

Overarching Goals

Service Excellence Financial Stability Innovation

Service Area Operational Work Plans

Our Services - Municipal services that make lives better Our People- Building a great community together Our Resources - A solid foundation for a growing city

Departmental Approval

N/A

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Information Report



Service Area Corporate Services

Date Friday, July 28, 2017

Subject Changes to the Vacant Unit Tax Rebate Program and

Vacant and Excess Land Property Tax Subclass

Discounts

Report Number CS-2017-66

Executive Summary

Purpose of Report

To update Council on recent amendments to the Municipal Act outlined in Bill 70, Building Ontario Up for Everyone Act (Budget Measures), 2016 as they relate to Vacant Unit Rebates and Vacant and Excess Land Property Tax Subclasses.

Key Findings

The amendments included in Bill 70 allow for municipalities to make changes to their vacant unit tax rebate program and vacant and excess land property tax subclass discounts specific to their municipality after consulting the local business community.

Staff will report to Committee of the Whole on November 6, 2017 with any recommended changes to the rebate program.

Staff will report in 2018 as part of the annual Property Tax Policy Report any recommended changes to the subclass discounts.

Financial Implications

There are no financial implications at this time.

Report

Bill 70, Building Ontario Up for Everyone Act (Budget Measures), 2016 recently received Royal Assent. Included in Bill 70 are amendments to the Municipal Act that affect property taxation. These amendments provide flexibility for municipalities to tailor specific aspects of their tax policy as they see appropriate. Specifically, these amendments allow for changes to the Vacant Unit Tax Rebate Program and the vacant and excess land property tax subclass discounts.

Vacant Unit Tax Rebate Program

The current Vacant Unit Tax Rebate Program provides a tax rebate to eligible property owners who have vacancies in commercial and industrial buildings. Eligible property owners experiencing a vacancy must apply for this rebate to the City. The current rebate of taxes paid for vacant commercial space is 30% and for vacant industrial space the rebate is 35%.

The amendments to the Municipal Act in Bill 70 allow municipalities to propose changes to their Vacant Unit Tax Rebate Program up to and including discontinuing it altogether. To guide municipalities intending to change their rebate program, the Ministry of Finance released a checklist of important details to consider as shown in Attachment 1. The checklist includes engaging the local business community. City staff in Finance and Economic Development will be meeting with the Downtown Guelph Business Association (DGBA) and the Guelph Chamber of Commerce to obtain their input on changing the rebate program.

The City provided \$807,000 in vacant unit tax rebates in 2016 of which \$328,000 were Education taxes, \$7,000 DGBA and \$472,000 was related to City taxation. The City amount is funded by all property classes and represents approximately 0.25% of the total tax levy. Discontinuing the rebate program would allow for an annual savings to the City of approximately \$472,000 plus the significant decrease in staff time spent verifying and processing these rebates.

A number of municipalities have already expressed their interest to discontinue the rebate program. The position of a few of these municipalities is included in Attachment 2. City staff deemed it prudent to learn from other municipalities and their processes undertaken in order to better advise Council on any potential changes to the rebate program.

Any changes to the rebate program require a resolution of Council. Staff will report back to Committee of the Whole on November 6, 2017 with a recommendation on the future of the rebate program after engaging the business community and taxpayers as a whole.

Vacant and Excess Land Property Tax Subclass Discounts

Commercial and industrial properties with vacant or excess land receive a property tax subclass discount. The discount for these properties is 30% for commercial properties and 35% for industrial properties of the full commercial/industrial rate. These discounts mirror the Vacant Unit Rebate Program currently offered to commercial and industrial properties.

The amendments to the Municipal Act in Bill 70 allow municipalities to propose changes to their subclass discounts up to and including eliminating them altogether. The process to change subclass discounts is the same as the rebate program.

In 2017 the subclass reductions shifted \$946,000 in taxes to the remaining property classes. The elimination of the subclass reductions would result in an overall tax shift reducing the overall residential taxes levied by over \$628,000 per year. Any recommended changes to subclass discounts will be brought to Council as part of the annual Property Tax Policy Report in 2018.

Financial Implications

There are no financial implications at this time.

Consultations

The results from consultation with the local business community and taxpayers as a whole will be included as part of the report to Committee of the Whole on November 6, 2017.

Corporate Administrative Plan

Our Resources

Overarching Goals

Financial Stability

Service Area Operational Work Plans

Our Resources - A solid foundation for a growing city

Attachments

ATT-1 Ministry of Finance Communication, January 2017 ATT-2 Ministry of Finance Communication, July 2017

Departmental Approval

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VACANT UNIT REBATE AND VACANT/EXCESS LAND SUBCLASSES January 2017

Since 1998, the Vacant Unit Rebate and Vacant/Excess Land Subclasses have provided tax rebates and reductions to property owners who have vacancies in commercial and industrial buildings or land.

- <u>Vacant Unit Rebates</u>: The Vacant Unit Rebate provides a tax rebate to property owners who have vacancies in commercial and industrial buildings. This application-based program is administered by municipalities. The current rebate is 30% of the property tax for vacant commercial space and 35% for vacant industrial space.
- <u>Vacant and Excess Land Property Tax Subclass</u>: Commercial and industrial properties or
 portions of these properties in the Vacant and Excess Land Property Tax Subclasses are
 taxed at a fixed percentage rate below the tax rate of the broad class. These properties
 are discounted at 30% to 35% of the full Commercial and/or Industrial rate.

Currently, upper- and single-tier municipalities may choose to apply the same percentage of relief (between 30% - 35%) to both the commercial and industrial property classes.

NEW MUNICIPAL FLEXIBILITY FOR 2017 AND FUTURE YEARS

The Province has reviewed the Vacant Unit Rebate and the Vacant/Excess Land Subclasses in consultation with municipal and business stakeholders.

In response to municipal and other stakeholders' requests, the Province is now moving forward with providing municipalities broad flexibility for 2017 and future years. This change, announced in November 2016, is intended to allow municipalities to tailor the vacant rebate and reduction programs to reflect community needs and circumstances, while considering the interests of local businesses.

In order to provide the most flexibility for municipalities, changes to the rebate and reduction programs will be implemented through regulation. Upper- and single-tier municipalities that have decided to change the programs can notify the Minister of their intent to utilize this flexibility and provide details of the proposed changes along with a council resolution.

To support implementation of changes to the vacant rebate and reduction programs, municipalities should review the attached checklist prior to submitting a request for changes to the Minister.

IMPLEMENTATION

Municipalities wishing to utilize the flexibility available to them must submit details of proposed changes to the Minister along with a council resolution by one of the following dates to ensure amendments are included in a regulation as soon as possible.

- March 1, 2017
- April 1, 2017
- July 1, 2017

Municipalities will be notified when the regulation implementing the requested changes has been enacted.

Note that in two-tiered municipalities, any program changes to be implemented will be an upper-tier municipal decision, consistent with the flexibility currently available to upper-tier municipalities, to determine the rebate and reduction percentage between 30% and 35%.

The Province has an interest in continuing to ensure tax competitiveness and consistency for taxpayers and as such, the Minister will consider proposed program changes within this context.

FURTHER INFORMATION

For general information about the vacant rebate and reduction programs, please contact the Ministry of Finance at info.propertytax@ontario.ca.



VACANCY REBATE AND REDUCTION PROGRAM CHANGES CHECKLIST January 2017

BUSINESS COMMUNITY ENGAGEMENT

- ✓ Have you engaged the local business community?
- ✓ Can you provide details on how and when you have engaged the local business community?
- ✓ Have you considered the potential impacts the proposed changes may have on local businesses?
- ✓ Have you communicated potential impacts of proposed changes to the business community?
- ✓ Has Council been made aware of the potential impacts on the business community?

PROGRAM DETAILS

- ✓ Have you outlined details of program changes in your submission?
- ✓ For municipalities in a two-tiered system, have you discussed proposed changes with lower-tier municipalities?
- ✓ Have you considered how you will implement or administer any potential changes to the vacancy programs?
- ✓ Have you considered these changes as part of a multi-year strategy?
- ✓ Has Council passed a resolution indicating approval of these changes?

FURTHER INFORMATION

If you have any questions about implementation of changes to the vacant rebate and reduction programs, please contact the Ministry of Finance at info.propertytax@ontario.ca.



Ministry of Finance

THE VACANCY REBATE AND REDUCTION PROGRAMS UPDATE June 2017

Programs Update

As announced in the 2016 Ontario Economic Outlook and Fiscal Review, municipalities now have broad flexibility to modify the vacant rebate and reduction programs to meet local circumstances, while considering the impact of such changes on the business community. The Province has an interest in continuing to ensure tax competitiveness and consistency for taxpayers and as such, has encouraged municipalities to engage with their local business community when considering program changes.

As the flexibility for the vacancy rebate and reduction programs is new for 2017, municipalities have requested additional information on the program changes being considered and the consultations being conducted in support. In response, the Ministry has completed a scan of municipal council resolutions related to this flexibility.

The Ministry provided municipalities with a bulletin and checklist in January 2017 (for copies, email info.propertytax@ontario.ca), which focus largely on municipal engagement with the business community, to assist municipalities considering changes to the programs. In support of the implementation process, the Ministry also coordinated two joint Municipal and Business Reference Group meetings to facilitate discussions between members of the business community and municipalities on the announced flexibility for the programs.

Examples of Consultations and Program Changes

Consultations

In addition to open council meetings and debates, municipalities have engaged businesses and the public using a variety of approaches, including public meetings/open houses, mail/email solicitation and online surveys. The following provides specific municipal examples.

Public Meetings/Open Houses

- Parry Sound: The Town held two open houses for the business community and the general public. The Town also shared the details of their proposed changes to the Downtown Business Association and Chamber of Commerce.
- Peel Region: The Region held meetings with business owners in Caledon, Brampton and Mississauga and posted a questionnaire on the website to solicit feedback.
- O <u>Toronto</u>: The City held meetings with representatives from large commercial and industrial property owners, along with representatives from the City's Business Improvement Areas. Public consultation sessions were open to all interested parties and an on-line survey was available through the City's web site.

Mail/Email Solicitation

- <u>Hamilton</u>: Hamilton invited business owners to make written submissions and to appear in person at the General Issue Committee meeting. The municipality also met with the Business Improvement Area associations, the Chamber of Commerce, and circulated an information report to Community Hubs. The City also engaged through their website, as well as traditional and social media.
- <u>Kawartha Lakes</u>: The municipality held two public meetings and sent personalized letters to property owners receiving rebates since 2010. Details of the meetings were sent to community groups, advertised in the media, Facebook and website and included in Council agenda.
- <u>Espanola</u>: The municipality issued a press release to seek feedback on proposed changes to the vacancy rebate and reduction programs. This was in addition to letters mailed to businesses that received the vacancy rebate in 2015, outlining the details of the proposed changes.

Online Survey

- Ottawa: The municipality used a survey tool and conducted public meetings to seek feedback from the retail, industrial community and/or office space property owners.
 Information was posted on the website and consultations were held with property owners and their representatives who benefited from the vacant unit rebate.
- Sault Ste. Marie: The municipality's engagement process included an online survey, stakeholder meetings with the Chamber of Commerce and Downtown Association, an open house and email correspondence.

Program Changes

Municipalities now have broad flexibility to modify the vacancy rebate and reduction programs to meet local circumstances, while considering the impact of such changes on the business community. The following provides specific municipal examples of proposed program changes.

- Adjusting the rebate and/or reduction rates to increase or decrease the value by class to reflect local circumstances. For example:
 - o <u>Fort Frances</u>: Council passed a resolution to reduce the value of the industrial vacant unit rebate from 35% to 30% to align with the rebate for commercial properties.

Applying declining rebate or reduction values for consecutive applications. For example:

O Peel Region: The Region issued a news release that it would be consulting with business owners on proposed changes to the vacant unit rebate program, which include introducing eligibility criteria in 2017 to exclude recipients of the rebate in the last three consecutive years, as well as specific types of taxable non-permanent structures and property types, labour disruptions and fixturing periods The program is proposed to be eliminated in 2020.

- Sault Ste. Marie: Council passed a resolution to amend the vacant unit rebate eligibility to exclude industrial and shopping centre properties and limit the eligibility period to three years in a ten-year cycle for all other commercial properties.
- Tailoring eligibility requirements to include or exclude specific property uses, property types, and/or a property based on its adherence to local property standards by-laws. For example:
 - <u>Kawartha Lakes</u>: For 2017, the municipality proposes to include eligibility criteria to exclude vacancies due to labour disruption, minimum square footage and adherence to property standards. Council passed a resolution to eliminate the vacant unit rebate in 2018.
 - Ottawa: For 2017, the municipality proposes to include eligibility criteria such as minimum square footage, adherence to property standards, excluding vacancies due to labour disruption, and limiting to one application per year. Council passed a resolution to phase-out the vacant unit rebate program over two years, with the rebate percentage reduced to 15% in 2017 and eliminated in 2018.
- Phasing-out or ending the programs, where the rebate or reduction is eliminated in the municipality by a specific year or over a period of years. For example:
 - Belleville: Council passed a resolution to eliminate the vacant unit rebate program effective 2018.
 - Charlton and Dack: Council passed a resolution to eliminate the vacant unit rebate for the 2017 tax year.
 - Espanola: Council passed a resolution to reduce the vacant unit rebate percentage for 2017 to 15% for the commercial and industrial classes and eliminate the rebate for 2018 and thereafter. For the vacant and excess land subclasses, the municipality would reduce the discount to 15% for the commercial and industrial classes for 2017 and eliminate the program in 2018 and thereafter.
 - London: Council passed a resolution to phase out the vacant unit rebate program and eliminate the subclass tax reductions on vacant/excess commercial and industrial land in 2018, or phase-out over a two-year period beginning in the year 2018. Final decisions on timing would be determined after consultation with the business community.
 - Oxford County: Through the County's online "town hall" forum, the municipality outlined a proposal to phase out the vacant unit rebate program over a three year period, beginning in 2018. Council will give final consideration to a locally designed vacant rebate policy based on feedback received from the business community
 - Parry Sound: Council passed a resolution to eliminate the rebate program as of January 1, 2017.
 - Peterborough: Council passed a resolution to eliminate the vacant unit rebate for the 2017 tax year.

- o <u>St. Marys</u>: Council passed a resolution to reduce the vacant unit rebate to 20% in 2018 and to 10% in 2019 for the commercial and industrial classes and eliminate the rebate in 2020 and thereafter. For the vacant and excess land subclasses, the municipality would reduce the discount to 20% in 2018 and to 10% in 2019 for the commercial and industrial classes and eliminate the discount in 2020 and thereafter.
- Toronto: Council passed a resolution to reduce the vacant unit rebate percentage for commercial properties to 15% for 2017 effective July 1, 2017, and to eliminate the rebate for commercial and industrial properties effective July 1, 2018.

Important Note: The examples above are not comprehensive of the possible program changes or kinds of consultations conducted nor should they be taken as the only changes or consultation plans municipalities are considering. Where there may be differences between the information provided in this update and the local municipal source (i.e. by-law, council resolution), the municipal source should be taken as authoritative. For more information on specific municipal consultations or program changes, please contact the local municipality.

Implementation

Municipalities that have decided to modify the vacant unit rebate and the vacant/excess land subclasses can notify the Minister of their intent to utilize this flexibility and provide details of the proposed changes along with a council resolution. Changes to the rebate and reduction programs will be implemented through regulation for each municipality. However, the Province has an interest in continuing to ensure tax competitiveness and consistency for taxpayers and as such, the Minister will consider proposed program changes within this context.

Notifications to the Minister for changes applicable to 2017 were being accepted until July 1, 2017. However, the Province is **extending the submission deadline to August 1, 2017**.

Please note that changes to the 2017 rebate program affect the applications for the 2017 tax year received by the February 28, 2018 deadline. Municipalities planning to make changes to the programs for future years will have the opportunity to do so after August 1, 2017. Municipalities will be notified when the regulation implementing the requested changes has been enacted.

Please copy <u>info.propertytax@ontario.ca</u> when submitting notifications to the Minister.

Questions?

If you have questions regarding potential program changes and consultations, please contact your local municipality. For questions related to the implementation and regulatory process, email info.propertytax@ontario.ca.

Information Report



Service Area Infrastructure, Development and Enterprise Services

Date Friday, July 28, 2017

Subject Tier-1 Projects Q2 2017 Status Update

Report Number IDE 17-98

Executive Summary

Purpose of Report

To provide quarterly status update of Tier-1 Projects to Council. These reports are posted on their respective project pages on Guelph.ca.

Key Findings

The City currently has three active Tier-1 projects:

- 1) Victoria Road Recreation Centre Renovation;
- 2) Wilson Street Reconstruction and Parkade;
- 3) Guelph Police Service Headquarters Renovation.

The overall dashboard of the three Tier-1 projects and high-level status, as of the end of Q2 2017, are attached. A brief status explanation for each project is provided within this report.

Financial Implications

This report has no financial implications.

Report

This report is to provide quarterly status updates of Tier-1 projects to Council. The three currently active Tier-1 projects are:

- 1) Victoria Road Recreation Centre (VRRC) Renovation Project;
- 2) Wilson Street Reconstruction and Parkade Project;
- 3) Guelph Police Service (GPS) Headquarters (HQ) Renovation Project.

The highlights are summarized by project below.

VRRC Renovation Project

Substantial completion and full occupancy was achieved. The grand re-opening community celebration was held on Saturday, June 24, 2017. The budget figures

presented in this report are to June 30, 2017. The full project is anticipated to complete within budget and final budget information will be included in the Q3 2017 Project Update report.

Wilson Street Reconstruction and Parkade Project

Wilson Street's Phase 2 construction started on July 24, 2017 to accommodate the Downtown Guelph Business Association.

The next quarterly report (Q3 2017) will reflect Council's approval of the staff report titled <u>Parking Master Plan Implementation: Award of the Wilson Street</u> Parkade Design-Build Contract #17-050 (IDE 17-80) on July 17, 2017.

GPS HQ Renovation Project

The project is on schedule to be complete by Spring 2019. For more information, visit <u>guelph.ca/gpsreno</u>.

Financial Implications

This report has no financial implications.

Consultations

Staff from the following divisions were consulted for this report: Corporate Communications & Customer Service, Engineering & Capital Infrastructure Services, Facilities Management, and Finance.

Corporate Administrative Plan

Overarching Goals

Service Excellence Financial Stability

Service Area Operational Work Plans

Our Resources - A solid foundation for a growing city

Attachments

ATT-1	Tier-1 Project Portfolio Dashboards - Q2-2017
ATT-2	Victoria Road Recreation Centre Renovation Project - Q2-2017
ATT-3	Wilson Street Reconstruction and Parkade Project - Q2-2017
ATT-4	Guelph Police Service Headquarters Renovation Project – Q2-2017

Departmental Approval

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Tier 1 Project Portfolio Dashboard July 28, 2017

Q2 end of June 2017

Basic Project Information

PROJECT	EXECUTIVE SPONSOR	PROJECT MANAGER	APPROVED BUDGET	FUNDING SOURCES	TARGET COMPLETION
Victoria Road Recreation Centre Renovation	Scott Stewart, Deputy CAO, IDE	Jeet Joginder, Manager, Complex Capital Projects, Facilities Management	\$15,100,000	3% Parkland Dedication Reserve, 11% Recreation Facility Development Charges, 86% Tax funded debt	Spring 2017
Wilson Street Reconstruction and Parkade		Andrew Janes, Project Engineer Supervisor Jeet Joginder, Manager, Complex Capital Projects, Facilities Management	\$16,050,000	Street and bridge 18% Tax, 57% Non-Tax, 25% Federal Gas Tax Parkade 72% Parking DC, 28% Tax Funded debt	Original— end of 2017 New—tbd
Guelph Police Service Headquarters Renovation		Jeet Joginder, Manager, Complex Capital Projects, Facilities Management	\$34,111,000	45% Development Charges, 55% Tax	Spring 2019

Dashboard

Project			Current	
	Scope	Schedule	Budget	
Victoria Road Recreation Centre Renovation			\$	
	Within scope	On schedule	Within budget	
Wilson Street Reconstruction	Within scope	On schedule	\$	
<u>Parkade</u>	Under review	Under review	Under review	
Guelph Police Service Headquarters Renovation	Within	On	\$ Within	

scope



budget

schedule

Tier 1 Project Update | July 28, 2017

Q2 end of June 2017

Victoria Road Recreation Centre Renovation



Executive Sponsor	Scott Stewart, Deputy Chief Administrative Officer, Infrastructure, Development and Enterprise Services
Project Manager	Jeet Joginder, Manager, Complex Capital Projects, Facilities Management
Approved Budget	\$15,100,000
Funding Sources	3% Parkland Dedication Reserve, 11% Recreation Facility Development Charges, 86% Tax funded debt
Project Deliverables and Scope	A renovation and expansion that will move the facility from an aging and outdated recreation centre to an updated, more inclusive and accessible community centre. The modernized facility will meet all building code and legislated requirements and improve the experience of City patrons and employees through improved accessibility, security, customer service, and new programming. For additional details, visit guelph.ca/vrrcrenovations.
Target Completion	Spring 2017

Project Status



Within scope



On schedule*

Substantial completion achieved; full occupancy; grand opening held on June 24, 2017.



Within budget*

87% of total (approved) budget spent to date

*Final budget information to be included in the Q3 2017 Project Update.

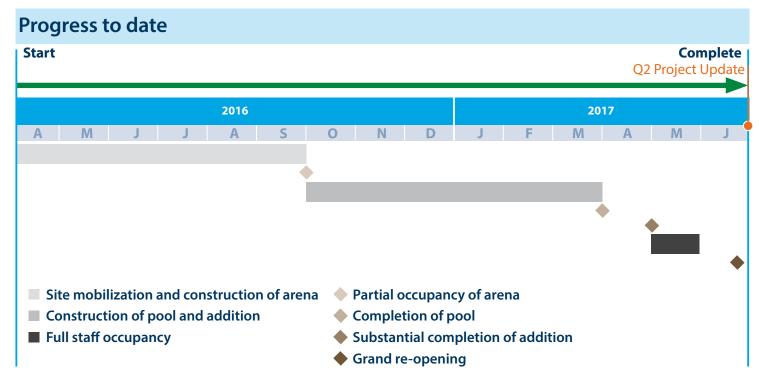


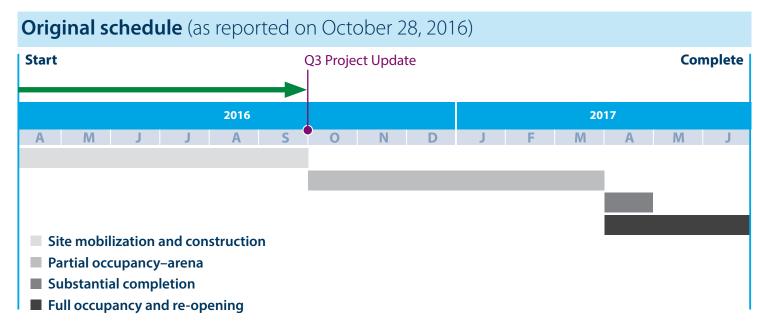
Tier 1 Project Update | July 28, 2017

Q2 end of June 2017

Victoria Road Recreation Centre Renovation









Tier Project Update July 28, 2017

Q2 end of June 2017

Wilson Street Reconstruction and Parkade



Executive Sponsor	Scott Stewart, Deputy Chief Administrative Officer, Infrastructure, Development and Enterprise Services		
Project Manager	Street: Andrew Janes, Project Engineer Supervisor, Engineering and Capital Infrastructure Services		
	Parkade: Jeet Joginder, Manager, Complex Capital Projects, Facilities Management		
Approved Budget	\$16,050,000		
Funding Sources	Street and bridge: 18% Tax, 57% Non-Tax, 25% Federal Gas Tax Parkade: 72% Parking DC, 28% Tax Funded debt		
Project Deliverables and Scope	A new parking structure with 496 parking spaces, replacement of the Norfolk Pedestrian Bridge and reconstruction of Northumberland Street between Wilson and Norfolk streets, and reconstruction of Wilson Street between Gordon and Macdonell streets. For additional details, visit guelph.ca and search Wilson street reconstruction and parkade.		
Target Completion	End of 2017 (original)**		

Street Project Status



Within scope



On schedule*

Parkade Project Status



Under review**



Under review**



Under review**
7% of total
(approved) budget
spent to date

*Street: Phase 2 construction started on July 24, 2017 to accommodate the Downtown Guelph Business Association.

**Parkade: Next quarterly report (Q3 2017) to reflect Council's approval of the staff report titled Parking Master Plan Implementation: Award of the Wilson Street Parkade Design-Build Contract #17-050 (IDE 17-80) on July 17, 2017.

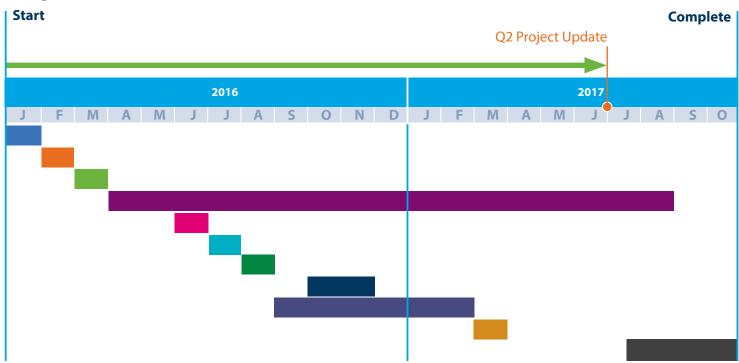


Tier 1 Project Update | July 28, 2017

Q2 end of June 2017

Wilson Street Reconstruction

Progress to date



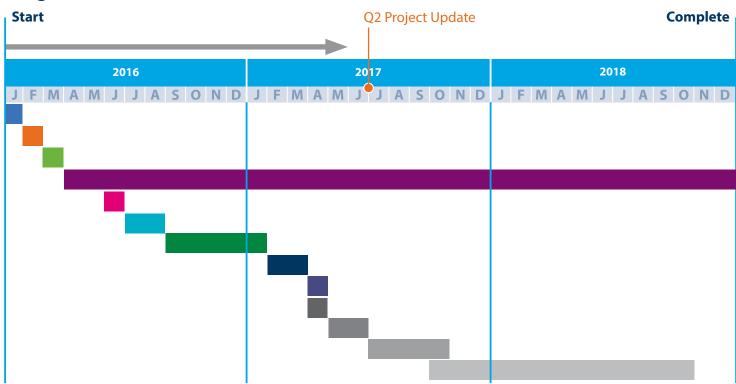
- Project start-up (staff)
- Hire Wilson Street design consultant
- Project scoping and engagement development
- Public engagement
- Council receipt of project scope and RFP approach
- Tender Wilson Street construction (Stage 1)
- Award Wilson Street construction (Stage 1)
- Wilson Street construction (Stage 1)
- Final EA Decisions for Wilson Street surface design
- Tender Wilson Street construction (Stage 2)
- Wilson Street construction (Stage 2)



Q2 end of June 2017

Wilson Parkade Construction

Progress to date



- Project start-up (staff)
- Hire design-build (d-b) contract consultant
- Project scoping and engagement development
- **■** Public engagement
- Council receipt of project scope and RFP approach
- Tender Wilson Parkade d-b RFP
- Analysis of RFP results and preparation to reissue new RFP
- Re-issue and close Wilson Parkade d-b RFP
- **■** Evaluation and recommendation
- Contract award
- Design of Wilson Parkade and Norfolk Bridge
- Site plan approval and building permits
- Construction of Wilson Parkade and Norfolk Bridge

TBD based on RFP evaluation outcome



Tier 1 Project Update | July 28, 2017

Q2 end of June 2017

Guelph Police Service Headquarters Renovation



Executive Sponsor	Scott Stewart, Deputy Chief Administrative Officer, Infrastructure, Development and Enterprise Services			
Project Manager	Jeet Joginder, Manager, Complex Capital Projects, Facilities Management			
Approved Budget	\$34,111,000			
Funding Sources	45% Development Charges, 55% Tax			
Project Deliverables and Scope	GPS headquarters is undergoing an expansion and renovation to meet the needs of our community's police services today and 25 years from now. This work will bring the facility up to today's health and safety standards, provide the appropriate space—long-term—for police operations and personnel, and replace the building's aging equipment.			
	The renovation includes gutting and rebuilding the inside of the existing building and the expansion includes the construction of two new wings—on the east and west sides of the existing building. Additional details available at guelph.ca/gpsreno .			
Target Completion	Spring 2019			

Project Status



Within scope



On schedule*
45% of construction
work complete



Within budget 44% of total (approved) budget spent to date

Start Q2 Project Update Complete 2016 2017 2018 2019 FMAMJJASONDJFMAMJJASONDJFMAMJJASONDJFMAMJ

- Construction preparation
- Phase 1 (east and west wing renovations)
- Phase 2 renovation
- Post construction work



^{*}The project is on schedule to be complete by Spring 2019. For more information, visit <u>guelph.ca/gpsreno</u>.

Provincial/Federal Consultation Alert							
Title	Ministry	Consultation Deadline	Summary	Proposed Form of Input	Rationale	Lead	Link to Ministry Website
Addressing Food and Organic Waste in Ontario	Ministry of the Environment and Climate Change	July 30, 2017	An EBR notice has been posted (013-0094) as a Policy Proposal Notice. This discussion paper, "Addressing Food and Organic Waste in Ontario", serves as the basis for preliminary discussion with stakeholders to inform the development of the Food and Organic Waste Framework. The Strategy for a Waste-Free Ontario: Building the Circular Economy, released on February 28, 2017, commits the ministry to a Food and Organic Waste Action Plan with a key action being the possible banning of food waste from disposal. The Food and Organic Waste Framework will aim to: Reduce the amount of food that becomes waste Remove food and organic waste from the disposal stream Reduce greenhouse gas emissions that result from food and organic waste Support and stimulate end markets that recover the value from food and organic wastes Increase accountability of responsible parties Improve data on food and organic waste Enhance promotion and education regarding food and organic waste The intent of this Discussion Paper is to offer an early opportunity for Ontarians to provide input towards the development of a Food and Organic Waste Framework.	Staff comments will be submitted on the online Environmental Registry (EBR) and provided to Council via the Information Package following the consultation deadline.	Staff response on the proposed Discussion Paper will be consistent with comments provided at Ministry Food Waste Consultation Sessions. The City of Guelph has a vested interest in diverting food and organic waste from landfill through the operation of our Organic Waste Processing Facility, thereby reducing our carbon footprint and increasing our diversion rate. Further, should the Ministry ban food waste from disposal, there may be considerations related to City operations, capacity, promotion/education, etc.	Environmental Services	Environmental Registry

	Provincial/Federal Consultation Alert								
Title	Ministry	Consultation Deadline	Summary	Proposed Form of Input	Rationale	Lead	Link to Ministry Website		
Bill 139 – the proposed Building Better Communities and Conserving Watersheds Act, 2017	Ministry of Municipal Affairs	August 14, 2017	Bill 139 proposes to introduce new legislation to replace the Ontario Municipal Board with the Local Planning Appeal Tribunal, and make amendments to existing legislation, including the <i>Planning Act</i> , to give communities a stronger voice in land use planning. If passed, the proposed changes to statutes dealing with land use planning would: • Give more weight to local and provincial decisions by changing the standard of review – the grounds for appeal on major matters would be limited to their failure to conform or be consistent with provincial and local policies • Give municipal elected officials greater control over local planning by exempting a broader range of municipal land use decisions from appeal. • Support clearer and more timely decision making • Support government priorities on climate change	the consultation deadline.	Upon initial review, the draft legislation responds to many of the City's major recommendations. Council endorsed comments from the prior consultation provide a detailed basis for responding to the proposed legislation.	Legal Services Planning, Urban Design and Building Services	https://www.ontario.ca/page/ministry-municipal-affairs		

Provincial/Federal Consultation Alert									
Title	Ministry	Consultation Deadline	Summary	Proposed Form of Input	Rationale	Lead	Link to Ministry Website		
Potential Changes to Ontario's Building Code – Phase Two Index	Ministry of Municipal Affairs (MMA)	September 29, 2017	Further to the Province's consultation that took place last fall regarding Phase 1 amendments to the Building Code, the Ministry of Municipal Affairs is now seeking input on changes for potential inclusion in the next edition of the Building Code related to the objectives of Climate Change Action Plan (CCAP). Specifically the Ontario government is proposing a range of initiatives to reduce GHG emissions; making buildings more resilient during extreme weather events, as well as additional items that could inform potential future changes to the Building Code, or other regulations.	Online comment form	Staff input to the survey is considered appropriate in this case.	Building Services Water Services and Climate Change staff will be consulted as well.	http://www.mah.gov.on.c a/Page16490.aspx		

Emergency Health Services System Modernization

Electronic Feedback Template on Legislative Amendments to the Ambulance Act

Notice Regarding Collection of Information

Please note that all information collected by the Enhancing Emergency Services in Ontario Office, Ministry of Health and Long-Term Care is governed by Ontario's *Freedom of Information and Protection of Privacy Act* and may be subject to disclosure in accordance with that Act. In addition, comments or documents provided to the ministry as part of this consultation process may be shared with those participating in the work of the Office and will be treated as public information that may be used and disclosed by the Office without the consent of the author, or the organization on whose behalf the submission is made. As such, please ensure that you do not include any personal information about identifiable individuals in your submissions to the Office.

The information collected will be considered by the Office in the development of proposed legislative amendments. If you have any questions about how the Office will collect, use and disclose the information that you are providing, please contact:

Senior Manager Enhancing Emergency Services in Ontario Office Ministry of Health and Long-Term Care 56 Wellesley Street West, 2nd Floor Toronto, Ontario M5S 2S3

Tel: 1-416-212-2178 Email: <u>eeso@ontario.ca</u>

Instructions for Completing This Template

This is a fillable form: to insert your responses, simply select a text box and begin typing. Once you have completed the entire template, please save and email the document to eeso@ontario.ca prior to 5pm on July 26, 2017.

This consultation is targeted to the legislative amendments process. Please note that any feedback pertaining to program design will be retained for reference during a separate consultation process, which the ministry anticipates conducting following legislative approvals.

Introduction

On June 5, 2017, the Government announced its intention to enhance and modernize the emergency health services (EHS) system in Ontario. The vision for change is deeply grounded in the principles of *Patients First: Action Plan for Health Care*, namely improving access to the right care, at the right time and in the right place, and connecting health care partners and providers across the patient's journey.

The Ambulance Act (the Act) is the legislative instrument that governs the provision of EHS in Ontario and has not been fundamentally amended in almost 20 years. That is why the first stage of this modernization process is to consult on what elements of the Act would need to be amended to enable patient-centered change. This may include identifying the services to be put in place, the health partners and/or providers in this system, as well as their roles and responsibilities.

The ministry anticipates that, at a minimum, the policy changes would impact the following areas:

- Patient Definition
- Setting/Destination
- Care/Treatment
- Medical Oversight
- Conveyance

This electronic template has been structured to elicit feedback, in order to inform the development of the legislative amendments. There is also an opportunity at the end of the document for general comments and feedback.

Background:

The news release can be viewed online at:

https://news.ontario.ca/mohltc/en/2017/06/ontario-enhancing-emergency-services-across-the-province.html

The *Ambulance Act* can be viewed online at: https://www.ontario.ca/laws/statute/90a19

This feedback template is supported by three additional documents:

- Briefing Paper on Legislative Amendments to the Ambulance Act (July 2017 final)
- EESO Primer (July 2017 final)
- EESO Information Graphic (July 2017 final)

Targeted Questions

Patient Definition

New patient care models (alternate destination, Treat & Refer and Treat & Release) for low acuity patients will require us to better understand and define the needs of different patient populations (e.g. Indigenous, seniors, mental health & addictions, etc.), to ensure the appropriateness of care being provided.

1. Please describe some of the considerations the ministry should reflect in legislation. For instance, how best might the ministry go about defining patient populations based on different level of care needs?

The Ministry must begin by clearly defining who qualifies as a "patient". Recent changes to the BLS Standards and the Documentation Standards have increased the number of people that are considered to be patients. This has increased the work of Paramedics in documenting and attempting to assess people who would be better classified as non-patient "customers". In reality, Paramedic services provide their service not just to patients but to others in the community who do not require a level of medical intervention to warrant classifying them as patients.

For example, where a Community Paramedic conducts a follow-up visit to a person that has utilized the 911 system frequently in the recent past and provides that person with a link to community resources, that person is not a patient during that visit. In that case, they are simply a customer of a Community Paramedicine program.

The Ministry should then consider recognizing a Paramedic's ability to determine which category a person fits into, and to provide some services to customers without needing to identify that person as a patient.

The Ambulance Act currently focusses on 911 calls for perceived medical emergencies, which require a different response than critically ill patients being transported between health care facilities to access specialized care. This has been identified as a limiting factor in ensuring seamlessly integrated care.

2. Please describe some of the considerations the ministry should reflect in legislation. For instance, how best might the ministry ensure that the needs of critically ill patients requiring inter-facility transport are appropriately addressed in legislation?

In addressing the increasing number of emergency inter-facility transfers, the Ministry needs to consider the conflicting priorities between the need to provide emergency coverage for potential patients in communities versus the need to transfer hospitalized patients to other facilities. In some cases, such as in small town and rural areas, the inter-facility transfer utilizes the only available ambulance in a community for an extended period of time, rendering it unavailable to respond to emergencies.

The Ministry should reconsider the intent of the cost sharing agreement between Municipalities and the Ministry for Paramedic services, and whether that intent was to primarily provide prehospital emergency services or to facilitate the efficiency of the hospital systems.

In the interests of providing appropriate services to the communities, the Ministry should consider a parallel service to facilitate inter-facility transfers that does not deplete the resources that are deployed through shared funding. This service needs to be funded 100% by the Ministry as part of the Provincial Health Care system.

Setting/Destination

The oversight framework for the provision of EHS limits paramedics to transporting a patient to a hospital emergency department (ED) or other hospital facility under strict by-pass protocols. However, other health care facilities (e.g. hospital and community-based) exist that could provide equal or more appropriate care for some patient groups.

Allowing paramedics to take patients directly to the most appropriate health care facility will help reduce unnecessary re-triage and delays in accessing definitive care.

1. Please describe some of the considerations the ministry should reflect in legislation. For instance, how best might the ministry address limiting factors in the Act or other pieces of legislation that currently create this requirement to transport to the ED?

Changes to the Act that would allow Paramedics to transport to alternative destinations need to consider that Paramedics would not only require significant initial education but also access to updated dynamically changing information. This will involve costs of training and potentially of an updated communication system. There would also potentially be costs associated with increased liability as a result of the added discretion provided to Paramedics.

In considering changes to the requirement to transport patients to an identified Emergency Department, the Ministry must consider that alternative destinations may be less predictable in the care that they can provide. Different facilities will be able to provide more or less specific care such as x-ray, ultrasound or other diagnostic tests, and those capabilities might change at different times of the day.

New patient care models will provide ambulance services the flexibility to transport patients to non-hospital locations (alternate destinations) as a principle, rather than based on a system of exceptions.

2. Please describe some of the considerations the ministry should reflect in legislation. For instance, how best might the ministry define the policy intent to transfer patients to definitive care sooner?

The Ministry should consider clearly defining the intent of the proposed changes. Have they been proposed to: (1) reduce the time for patients to access definitive care, (2) reduce offload delays, (3) improve the efficiency and effectiveness of the hospital system, (4) address the increasing number of patients who are presenting to the emergency system or (5) a combination of these goals?

Where Paramedics are provided with increased ability to use discretion on patient destination, the Ministry should consider creating the opportunity for Paramedics to consult with someone who has situational awareness about non-ED facility's capabilities and capacities. The current consultation option with a Base Hospital physician does not meet that need, as the physicians are not kept informed on the status of facilities in their area. This will require an additional qualified resource who is well informed of local conditions. This resource should be funded solely by the Province, and ideally located at the local Central Ambulance Communication Centres (CACCs).

Increased discretion for Paramedics creates a potential increase in liability and associated training and insurance costs for the Municipal partners in the provision of Paramedic Services. A consultation system would assist in reducing this financial liability.

Care/Treatment

The current emphasis on the role of paramedics is patient stabilization and transportation. The policy changes will allow paramedics to maximize their skills and training to assess and make decisions regarding treatment of low acuity patients, under appropriate medical delegations and where deemed safe and appropriate to do so.

New patient care models, which have been implemented in some provinces and internationally, may include providing some forms of treatment and referring low acuity

patients to continuing care (e.g. primary, home and/or community-based) or releasing the patient, without the need for transport to the ED.

1. Please describe some of the considerations the ministry should reflect in legislation. For instance, how best might the ministry craft enabling wording to ensure that patient safety (i.e. appropriateness of care) is prioritized and maintained?

In considering the potential provision of alternative care by Paramedics, the Ministry should consider the intent of the cost sharing agreement between Municipalities and the Province for Paramedic services, and whether that intent was to primarily provide pre-hospital emergency services in a community or for the provision of overall healthcare.

The Ministry should consider that Paramedic programs that provide health care as an alternative to nurses or other health care professionals should be funded solely by the Province.

While there may be some capacity to utilize Paramedics in areas with lower call volumes to deliver other health care in the community, without duplicating existing services, the costs of training, equipping and managing these particular Paramedics needs to be part of the Provincial Health Care system, with 100% of the funding provided by the Province.

The current legislative framework describes a paramedic in the context of his/her relationship with the ambulance service. It also describes some of the qualifications, authorizations and oversight regime, which are further described in regulations and standards. (N.B. Regulatory amendments are outside the scope of this consultation.)

2. Please describe some of the considerations the ministry should reflect in legislation. For instance, how best might the ministry ensure that only those identified as paramedics are performing the new patient care models?

Under the current system, Paramedics can only practice if they are certified by a Base Hospital program. The Base Hospital programs will only certify Paramedics who work for a recognized Paramedic service. This is an acknowledgement of the training, quality assurance and oversight programs that existing Paramedic services have in place.

The Ministry must ensure that any Paramedic authorized to practice in Ontario is certified by a Base Hospital, a Professional College or an equivalent professional certifying body, and there must be a competent quality assurance, training and oversight program that is integrated into their working practice. The Ministry must insure that there is no decrease in the quality of care delivered as the result of any changes. Any additional funding necessitated by proposed changes should be fully funded by the Province.

Adding additional scope of practice to paramedic duties, including additional skills in treating patients and customers and in determining destinations, could be expected to have an impact on Labour Relations as Paramedics negotiate appropriate wages and benefits.

The Government has also announced the intention to work with interested and willing municipalities on two pilots to demonstrate model options, for instance using firefighters who are certified paramedics.

3. Please describe some of the considerations the ministry should reflect in legislation.

In implementing a pilot program, the Ministry must ensure that there is no decrease in the standard of care being delivered to the patient. This includes ensuring that there are adequate quality assurance, training and oversight programs for anyone practicing as a Paramedic.

Consideration must be given to the costs of these quality assurance, training and oversight programs both in a pilot phase and ongoing practice. All new costs should be funded by the Province.

The Ministry should consider what conditions should be imposed on individuals or systems for whom funding for training, quality assurance and oversight has been provided with respect to the primary focus of the Paramedics involved. Specifically, would the Paramedics involved be deployed and utilized as efficiently as possible to provide Paramedic care, or would they primarily perform the duties of another agency (in this case the Fire Department) and only provide Paramedic services when circumstances arise that don't conflict with their primary duties? The latter would appear to be an inefficient use of Ministry resources, assuming that the Province will be providing that funding.

The government must address the labour relations concerns of municipal employers prior to the introduction of pilots, by amending the Fire Protection and Prevention Act to assure that municipalities will not have the Fire/Medic model forced upon them during a fire service interest arbitration process.

Changes that will allow Firefighters to practice as paramedics can be expected to allow for comparisons between the Firefighter and Paramedic wages during contract negotiations and potentially in the arbitration process as Municipalities attempt to avoid labour disruptions. This could increase the Paramedic wage and increase the cost of Paramedic Services to Municipalities.

Third-party proof of concept of evaluation must follow the pilot tests to ensure that municipalities are not inadvertently forced into adoption of any proposed changes without the full understanding of the implications, and the support of individual Councils.

Medical Oversight

The current regime for performing delegated acts is quite complex, and relies heavily on delegation from a Base Hospital physician. While paramedics are employees of ambulance services delivered by upper-tier municipalities, the role of quality assurance is carried out by the ministry through the Base Hospital program.

The creation of new patient care models will require additional thinking about how these acts are safely carried out on scene under appropriate delegation.

1. Please describe some of the considerations the ministry should reflect in legislation. For instance, how best might the ministry ensure appropriate medical oversight for the implementation of these new patient care models?

While the Base Hospital programs perform some quality assurance oversight of Paramedic care, they also rely on the Paramedic services to perform quality assurance checks and to provide training and oversight of paramedics. They recognize that Paramedic Services and municipalities that manage them also have a need and an obligation to ensure that their Paramedics are providing appropriate care.

The Ministry should consider that Paramedic Services managed by Municipalities are professional organizations that are motivated to provide the best possible care for their residents. As such, the Ministry can allow the Base Hospitals to focus on providing direction and delegation of specific medical directives for Controlled Medical Acts and allow Municipalities to provide the direction and oversight of care that is not controlled by the Regulated Health Professions Act.

Conveyance

The current definition of an ambulance focusses on its use for the *conveyance* of a patient. The implementation of new patient care models will allow ambulance services

the opportunity to move away from being restricted to stabilization and transport, to being more closely integrated into the patient's circle of care.

1. Please describe some of the considerations the ministry should reflect in legislation. For instance, how best might the ministry broaden this definition to describe the role of other emergency response vehicles in EHS provision, such as to facilitate the on scene treatment of patients without transport (Treat & Refer/Treat & Release)?

The Ministry should include legislation that recognizes Paramedics are included in the Circle of Care as defined by privacy legislation. This would reduce the impediments to the sharing of information between Paramedic services and other health care providers.

Other Comments and Feedback

Please provide any additional comments that you feel would be helpful.

The duties and workload of paramedics in Guelph Wellington are such that education and training cannot be performed during normal work hours. Providing the education necessitated by legislative changes causes the City of Guelph (and likely most Municipalities) to incur significant additional costs. Introducing new processes that involve the use of discretion will involve significant education and subsequent review to establish the new roles and to reduce the liability risks.

Liability is an issue that Municipalities incur with all Paramedic Services. Paramedics currently make decisions in patient care and have the potential to make errors in medications and treatment of critically ill or injured patients. Paramedics currently have some options to transport patients to destinations other than the closest available hospital based on strict criteria. Allowing more discretion in the destination increases the opportunity for a decision to be made that might later be determined to be ill-advised, and these decisions could have an impact on a patient's outcome. This will impact the liability assumed by Municipalities.

Thank you for your time and participation!