

**City Council
Meeting Agenda**
Consolidated as of September 20, 2019



Monday, September 23, 2019 – 6:00 p.m.
Council Chambers, Guelph City Hall, 1 Carden Street

Please turn off or place on non-audible all electronic devices during the meeting.

Please note that an electronic version of this agenda is available on guelph.ca/agendas.

Guelph City Council and Committee of the Whole meetings are streamed live on guelph.ca/live.

Changes to the original agenda have been highlighted.

Authority to move into closed meeting

That the Council of the City of Guelph now hold a meeting that is closed to the public, pursuant to the Municipal Act, to consider:

Confirmation of Minutes of the closed meetings of Council held July 22, 2019.

CS-2019-73

Disposition - Speedvale Avenue East

Section 239 (2)(c) of the Municipal Act relating to proposed or pending acquisition or disposition of land by the municipality or local board.

Open Meeting – 6:30 p.m.

Closed Meeting Summary

O Canada
Silent Reflection
First Nations Acknowledgement
Disclosure of Pecuniary Interest and General Nature Thereof

Presentation:

- 1. City of Guelph Strategic Plan 2019-2023**
Scott Stewart, Chief Administrative Officer

Confirmation of Minutes: (Councillor Piper)

That the minutes of the open Council Meetings held July 22 2019 be confirmed as recorded and without being read.

Committee of the Whole Consent Report:

The following resolutions have been prepared to facilitate Council's consideration of various matters and are suggested for consideration. If Council wishes to address a specific report in isolation of the Committee of the Whole Consent Report, please identify the item. It will be extracted and dealt with separately as part of the Items for Discussion.

CAO-2019-16 City of Guelph Strategic Plan 2019-2023 (staff memo)

Recommendation:

1. That the City of Guelph Strategic Plan 2019-2023 be approved.
2. That staff be directed to develop a series of Strategic Plan action plan proposals and report back to Council with these proposals by the end of Q2 2020.
3. That the costs associated with the implementation of the Strategic Plan as outlined within report number CA0-2019-16, dated September 3, 2019 be referred to the 2020 budget process.

CS-2019-62 Procedural By-law Update (staff memo)

Recommendation:

That the proposed administrative changes to the Procedural By-law, as outlined in report CS-2019-62 entitled 'Procedural By-law Update' dated September 3, 2019, be approved with the exception of the provisions to remove the extension of Council and committee meetings from Appendix 1 of the Procedural By-law and the changes to provisions in sections 3.3 and 4.6.6, being clauses to permit electronic devices in closed meetings for the purposes of accessing electronic agenda management systems, and that by-law (2018)-20352 be repealed.

OMC-2019-01 Councillors' Request for Additional Training Funding, 2019

Recommendation:

That Councillors Rodrigo Goller, Mark MacKinnon, Dominique O'Rourke each be authorized to exceed their 2019 Training Funding allocation of \$4,875.00 in order to cover costs associated with attendance at the Association of Municipalities of Ontario (AMO) conference, 2019.

PS-2019-18**Update on the Brant Community Hub****Recommendation:**

That recommendation number one associated with the closed Report PS-16-30 entitled Brant Community Hub Update, adopted on Monday, November 28, 2016, be rescinded and that the associated resolution be removed from any outstanding Council motion lists.

PS-2019-19**Tourism Entity Negotiation****Recommendation:**

That staff be directed to enter into negotiations with a potential eligible tourism entity, as outlined in Report PS-2019-19, with regard to implementing a Municipal Accommodation Tax.

PS-2019-21**Centennial Pool License Agreement with the Upper Grand District School Board****Correspondence:**

Linda Busuttill, Board Chairperson, Upper Grand District School Board

Angela Hofstra

Tom Bruulsema

Joel Rubinoff

Recommendation:

1. That staff be directed to approve and execute a mutual surrender and amicable termination of the Centennial Pool License Agreement commencing January 4, 2020 with the Upper Grand District School Board.
2. That staff be directed to relocate City of Guelph programs, rental contracts and staff at Centennial Pool to other City-owned aquatic facilities as of the 2020 winter season.

PS-2019-20**Revised Community Investment Strategy****Recommendation:**

1. That the Community Investment Strategy, included as Attachment-1 of Report PS-2019-20, be approved.
2. That the new Community Investment Strategy programs, as listed in Attachment-2 to Report PS-2019-20, be funded from the Community Investment Reserve.
3. That Appendix A of the City's General Reserve and Reserve Fund Policy be amended to reflect the updated language for the Community Investment Reserve as identified in Report PS-2019-20.

Recommendation:

1. That pursuant to Section 23.1(1) of the Municipal Act, By-law (2013)-19529 Schedule "P" be amended by adding delegated authority to the Assessment Review Board to hear Municipal Act Section 357 (1) (d.1) applications as set out in Attachment-1 hereto and by adding delegated authority to staff for the apportionment of taxes under Municipal Act Section 356.
2. That pursuant to Section 342(1) of the Municipal Act, By-law (2015)-19987 be amended by changing the payment schedule of the 11 month pre-authorized payment plan to January through November.

Special Resolutions

By-laws

Resolution to adopt the By-laws (Councillor Salisbury).

"That By-law Numbers (2019)-20431 to (2019)-20434, inclusive, are hereby passed."

By-law Number (2019)-20431	A by-law to amend By-law Number (2002) – 17017 – the Traffic By-law (Prohibited Turns in Schedule II, Designated Bicycle Lanes in Schedule IV, Lane Designation in Schedule VII, Pedestrian Crossovers in Schedule X, One-Way Streets in Schedule XI, No Parking in Schedule XV, No Stopping in Schedule XVI and Restricted Parking in Schedule XVII)
By-law Number (2019)-20432	A by-law to provide rules for governing the order and procedures of the Council of the City of Guelph, and to repeal By-law Number (2018)-20352.
By-law Number (2019)-20433	A by-law to authorize the conveyance to 1159841 Ontario Inc. of the lands described as Block 6, Plan 61M169, City of Guelph.

By-law Number (2019)-20434	A by-law to confirm the proceedings of a meeting of Guelph City Council held September 23, 2019.
----------------------------	--

Mayor's Announcements

Please provide any announcements, to the Mayor in writing, by 12 noon on the day of the Council meeting.

Notice of Motion

Adjournment

Guelph. Future ready.



City's Strategic Plan: 2019-2023

September 23, 2019

Guelph. Future ready.



Our Strategic Plan at a glance

Our vision

An inclusive, connected, prosperous city where we look after each other and our environment.

Our mission

Working together to deliver responsible and responsive public service to Guelph's growing and diverse community.

Our values



Integrity

Honest and ethical



Service

Community-driven



Inclusion

Stronger for our differences



Wellness

Adaptable and resilient



Learning

Always learning

Our priorities

Powering our future

- Innovation economy
- Help businesses succeed
- Adapt to workforce needs

Navigating our future

- Adopt clean, efficient technology
- Transportation options for everyone
- Improve transportation and connectivity

Building our future

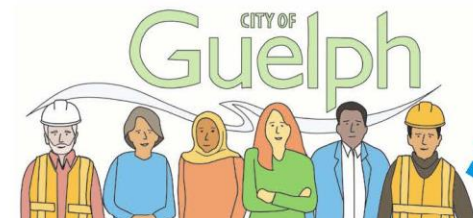
- Maintain and secure community assets
- Increase housing availability
- Vibrant, resilient communities

Sustaining our future

- Climate adaptation plan
- Reduce Guelph's carbon footprint
- Sustainable by design

Working together for our future

- Attract accountable, collaborative employees
- Improved communication and delivery
- Long-term financial and resource strategy



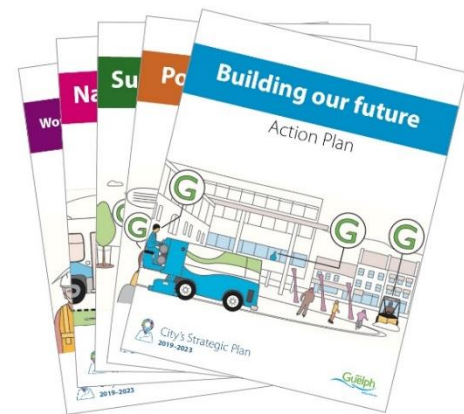
Transformational change

- Stronger connection between employees, Council direction and community goals
- Align work plans, multi-year budget and annual performance reports
- Increased transparency and accountability
- Greater clarity
- Launch Continuous Improvement Office
- Stronger innovation and improvement culture
- Improve employee engagement and customer service experience



Action plans

- Present options for achieving priority directions
- Consider implications for:
 - Advocacy
 - Budget
 - IT/digital requirements
 - Human resource requirements
 - Stakeholder and community engagement
 - Innovation and continuous improvement
- Council approval: Q2, 2020

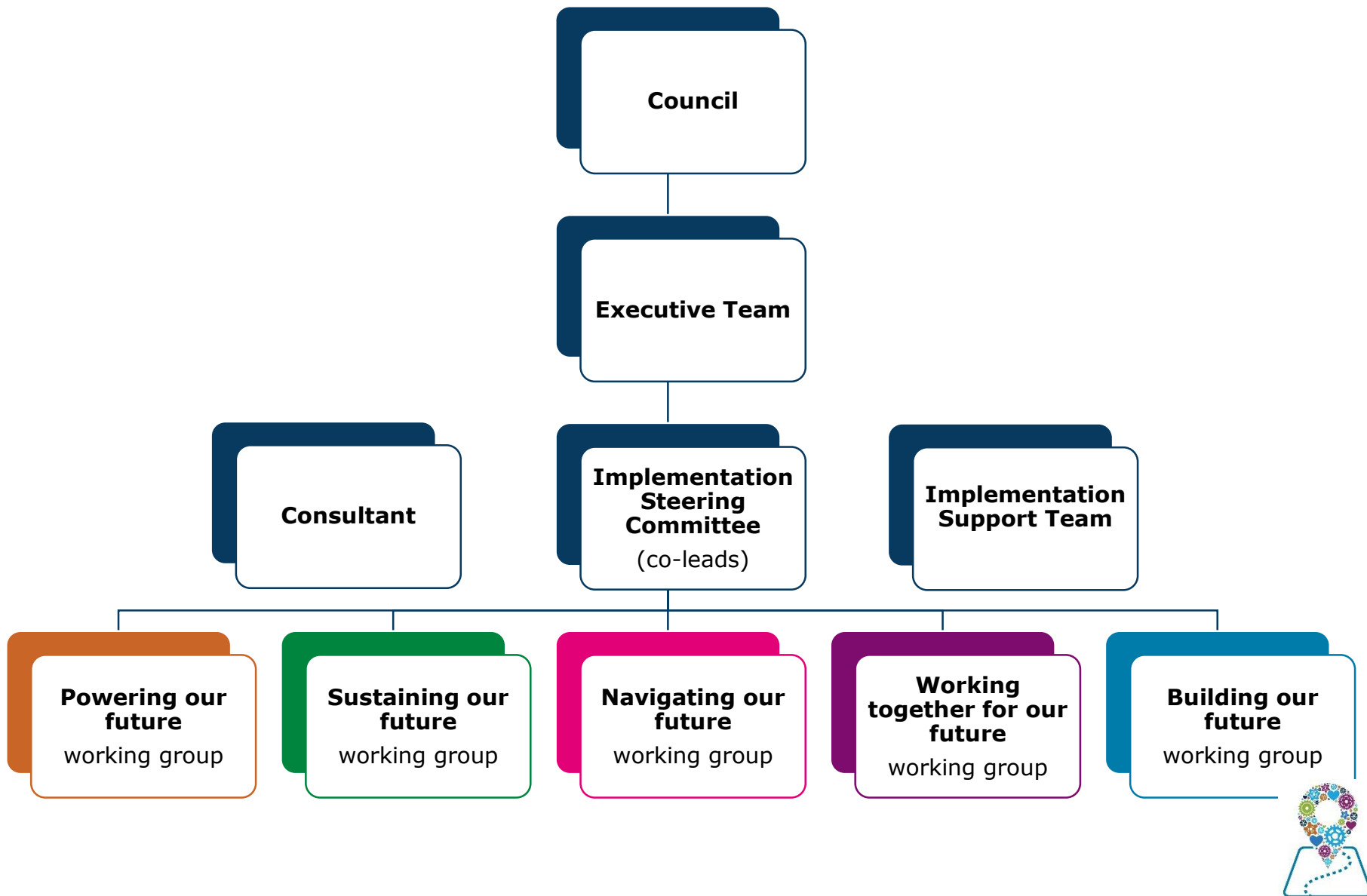


Working together

- **Council** will shape implementation planning by working with staff to:
 - Set SMART Goals
 - Determine metrics and milestones
 - Approve action plans
- **Service Area Chairs and Executive Team** will work with staff throughout the development of the action plans
- **Co-leads** will be responsible for overseeing the development of the plans



Working together



Project timeline

	2019				2020					
	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Strategic Plan: Approval	●									
Team selection and training	■									
Research and goal-setting (current state, setting goals and objectives, budget considerations)		■								
Proposal development and performance and evaluation planning (monitoring process, metrics and options for proposal)					■					
Service Area Chair meetings			●		●		●		●	
Stakeholder Engagement (including community and employees)	Multiple points of engagement to be identified – coordinated approach									
Action Plan Approval									● Reports finalized	● Approval by Council



Guelph.
Future ready.



Powering our future

an economy that empowers us

Contribute to a sustainable, creative and smart local economy that is connected to regional and global markets and supports shared prosperity for us all

Co-leads

Helen Loftin, General Manager, Business Development and Enterprise

Danna Evans, General Manager, Culture, Tourism and Community Investment





Sustaining our future

an environment that sustains us

Care for our environment, respond to climate change and prepare our community for a net-zero-carbon future.

Co-leads

Antti Vilkkö, General Manager, Facilities Management

Todd Salter, General Manager, Planning and Building Services





Navigating our future

a transportation network that connects us

Foster easy, accessible movement through trails, paths, roads and corridors to tie our community together and connect our economy with other regions.

Co-leads

Kealy Dedman, DCAO IDE (temporary)

Robin Gerus, General Manager, Guelph Transit





Working together for our future

a modern government that work with us

Run an effective, fiscally responsible and trusted local government with engaged, skilled and collaborative employees.

Co-leads

Stephen O'Brien, General Manager/City Clerk

Sasha Einwechter, General Manager, Information Technology





Building our future

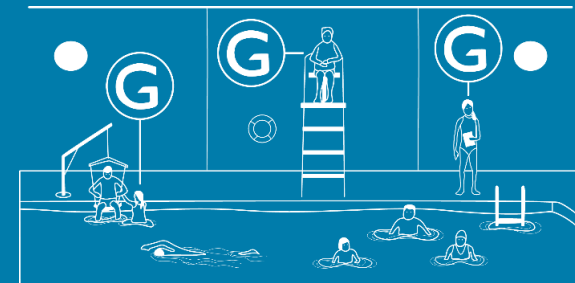
a community that supports us

Make strategic investments that nurture social well-being, provide landmark beauty and offer a safe place where everyone belongs.

Co-leads

Jennifer Rose, General Manager, Environmental Services

Stephen Dewar, General Manager, Guelph Wellington Paramedic Services



Recommendations

- That the City of Guelph Strategic Plan 2019-2023 be approved.
- That staff be directed to develop a series of Strategic Plan action plan proposals and report back to Council with these proposals by the end of Q2 2020.
- That the costs associated with the implementation of the Strategic Plan as outlined within report number CAO-2019-16, dated September 3, 2019 be referred to the 2020 budget process.



Correspondence

PS-2019-21 Centennial Pool License Agreement with Upper Grand District School Board

From: joel rubinoff

Sent: Friday, September 13, 2019 12:38 AM

To: Clerks <clerks@guelph.ca>; Mayors Office <Mayor@guelph.ca>; Rodrigo Goller <Rodrigo.Goller@guelph.ca>; James Gordon <James.Gordon@guelph.ca>; Phil Allt <Phil.Allt@guelph.ca>; June Hofland <June.Hofland@guelph.ca>; Mike Salisbury <Mike.Salisbury@guelph.ca>; Christine Billings <Christine.Billings@guelph.ca>; Leanne Piper <Leanne.Piper@guelph.ca>; Cathy Downer <Cathy.Downer@guelph.ca>; Mark MacKinnon <Mark.MacKinnon@guelph.ca>; Dominique O'Rourke <Dominique.ORourke@guelph.ca>; Dan Gibson <Dan.Gibson@guelph.ca>; Bob Bell <Bob.Bell@guelph.ca>

Subject: New library/Centennial Pool

Dear counsellors, mayor and town clerk:

This is to throw my support behind the proposed new Baker Street main library recommended by city staff, with a \$67.1 million budget for a 93,000 square foot facility and "Best Level" finish, and to express my desire for you to do the same.

This library, we all know, should have been built two decades ago.

The fact it is only now coming up for serious consideration is testament to a string of bad decisions by previous councils and the snail's pace of development on big budget legacy projects in Guelph.

But the time to act is NOW.

Please vote for the long-term good of this community on Monday by approving funding for a facility that will pay dividends for generations, long after the cost-cutting hysteria of 2019 has been forgotten, and help avoid the construction of yet another sub-standard facility inadequate for Guelph's rapidly expanding population base.

This is not a complicated decision.

It requires long-term vision -- the kind we voted you in to exercise -- and a steadfast devotion to city-building, the same kind that brought us the world class River Run Centre and our shiny new city hall.

A properly sized library, as recommended by city staff, is essential to quality of life. Please stick to your guns and do the right thing.

Before I sign off, I would also like to ask for a reprieve for poor, beleaguered Centennial Pool, which if closed in January, will create a gap in recreational infrastructure that, realistically, will be hard to fill.

That pool, which admittedly needs repairs, is the only place my autistic son will go in the water to learn how to swim.

Warmer than other city pools, quieter and centrally located, it won't be easily replaced, certainly not by a South End rec facility that is geographically distant and may be years in the future.

No one wants to waste money, but the cultural good of this community needs to be factored in as well.

Please reconsider the decision to close Centennial pool.

sincerely,

Joel Rubinoff
