

Special City Council Meeting Agenda

Consolidated as of February 7, 2019



Wednesday, February 13, 2019 – 4:00 p.m.
Council Chambers, Guelph City Hall, 1 Carden Street

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Changes to the original agenda have been highlighted.

Open Meeting– 4:00 p.m.

Disclosure of Pecuniary Interest and General Nature Thereof

Special Council - Presentation of Local Boards and Shared Services Budgets

CON-2019-07 2019 Local Boards and Shared Services Budgets
(staff memo)

Staff Presentation:

Tara Baker, General Manager, Finance/City Treasurer

Local Boards and Shared Services Presentations:

1. The Elliott Community **(presentation)**
Michelle Karker, CEO
Mark Coburn, Director of Finance
Bill Koornstra, Secretary/Treasurer, Board of Trustees
2. County of Wellington Shared Social Services **(presentation)**
Ken DeHart, Treasurer
Shanna O'Dwyer, Manager, Finance
3. Wellington-Dufferin-Guelph Public Health **(presentation)**
Dr. Matthew Tenenbaum, Associate Medical Officer of Health
David Kingma, Director, Administrative Services
Heather Young, Senior Financial Analyst

4. Downtown Guelph Business Association (presentation)
Marty Williams, Executive Director
5. Guelph Police Services (presentation)
Chief Jeff DeRuyter
Don Drone, Chair, Guelph Police Services Board
6. Guelph Public Library (presentation)
Steve Kraft, CEO
Lisa Maslove, Chair, Board of Trustees

CS-2019-07

2019 Local Boards and Shared Services Budgets

Recommendation:

That report CS-2019-07 titled 2019 Local Boards and Shared Services Budgets be referred to the March 5, 2019 Council meeting for final deliberation and approval.

Adjournment

MEMO

DATE February 13, 2019

TO **City Council**

FROM Corporate Services
DIVISION Financial Services
DEPARTMENT Finance

SUBJECT 2019 Local Boards and Shared Services Budgets

Subsequent to the 2019 Local Boards and Shared Services Budgets released on Thursday January 31, 2019, staff have received updated budget information from the County of Wellington ("County") for the Social Services budgets. Therefore, information shared with Council at the Local Boards and Shared Services budget presentation night will differ from information published in the budget binder and staff report CS-2019-07 Local Boards and Shared Services Budgets. Staff have included the County of Wellington Committee Report dated January 9, 2019 in ATT-1 to this memo.

The Social Services budget being presented on February 13, 2019 by the County is approximately \$450,000 higher than the published proposed tax supported budget documents or a 0.19 per cent increase to the proposed property tax levy. As a reminder to Council, in 2018, the City budgeted approximately \$650,000 less than the requirement presented by the County for the Social Service budgets due to the continued annual surplus position of these services. The County is currently projecting a favourable variance for 2018 as well and therefore staff would be comfortable recommending continuing this strategy of budgeting less than the County requirement for one further year. This practice does come with risk, and therefore the City may need to rely upon the Social Housing Contingency Reserve in the event that the County does not experience a surplus in 2019.

In summary, staff are recommending not to adjust the 2019 Social Service budgets for the \$450,000 of increased costs as approved by the County in their amended budget submission. Staff will monitor the variance through 2019 and recommend using the Social Housing Contingency Reserve if required.

ATT-1 County of Wellington Committee Report 2019 Budget – Social Services



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COUNTY OF WELLINGTON

COMMITTEE REPORT

To: Chair and Members of the Social Services Committee
From: Ken DeHart, County Treasurer
Date: Wednesday, January 9, 2019
Subject: 2019 Budget – Social Services

Background:

The 2019 budget package for Social Services is respectfully submitted for the Committee's consideration.

Attachments:

- Programme information page
- Proposed 2019 Social Services Operating Budget
- Proposed 2019-2028 Individual Programme Budgets
- Proposed 2019-2028 Capital Budgets
- Explanation of major budget items

Overall Budget Impact

The following table provides a comparison of the 2019 tax levy impacts for the City and County relative to the approved 2018 budget.

COUNTY OF WELLINGTON 2019 SOCIAL SERVICES NET BUDGET COMPARISON - OPERATING & CAPITAL (all figures in \$000s)					
	Approved 2018 County Budget	2018 Budget Projections for 2019	Proposed 2019 County Budget	% Change from 2018 Projections for 2019	% Change from 2018 Approved Budget
City Tax Levy Requirement					
Social Housing	\$ 15,980	\$ 16,252	\$ 16,135	-0.7%	1.0%
Ontario Works	2,753	2,848	2,875	1.0%	4.4%
Children's Early Years	4,122	3,882	3,681	-5.2%	-10.7%
Total	\$ 22,854	\$ 22,982	\$ 22,691	-1.3%	-0.7%
County Tax Levy Requirement					
Social Housing	\$ 4,536	\$ 4,627	\$ 4,554	-1.6%	0.4%
Ontario Works	1,516	1,570	1,507	-4.0%	-0.6%
Children's Early Years	1,141	1,215	1,220	0.4%	6.9%
Affordable Housing	500	500	500	0.0%	0.0%
Total	\$ 7,693	\$ 7,912	\$ 7,780	-1.7%	1.1%

The tax impact of the overall 2019 Social Services Budget is an increase of 1.1% for the County and a 0.7% decrease for the City. There are also a number of future challenges which could have significant budget impacts in the medium and longer term including:

- End of operating agreements for Social Housing providers (uncertainty due to the decrease in provincial funding and uncertain renewal amounts for the providers). If operators do not continue to work with the County, the County could face the possibility of not meeting the service level standard mandated by the Province.
- Future Affordable Housing capital investment opportunities.
- State of the local economy driving need for social housing. The current robust economy is driving a need for increased affordable housing spaces to support local business expansion. An economic downturn could also drive a need for increased spaces if unemployment rates increase.
- The significant growth in responsibilities due to the Expansion Plan and Early Learning and Child Care (ELCC) funding in the Children’s Early Years division and its impact on future budgets.
- The PC government’s philosophies, plans and funding uncertainty for all Social Services divisions, with an emphasis on Children’s Early Years.

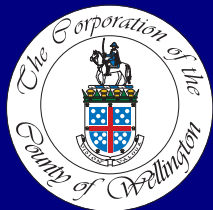
Recommendation:

That the attached 2019 Operating and Capital Budget and 2019-2028 Ten-Year Plan for Social Services be approved and forwarded to the Administration, Finance and Human Resources Committee.

Respectfully submitted,



Ken DeHart, CPA, CGA
County Treasurer



Programme Overview

Programme/Service:	Social Housing
Department:	Social Services
Governance:	Social Services Committee

Programme Description

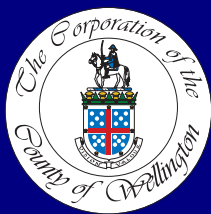
- Administration and management of 1,189 County-owned social housing units for low income tenants
- Administration and funding of 1,461 non-profit and co-operative housing units owned by 19 non-profit housing corporations for low and moderate income tenants
- Administration of approximately 406 housing units under rent supplement agreements with landlords to reduce rents for low income tenants
- Coordinated Access - maintaining the Centralized Waiting List for social housing access
- Administration of Home Ownership agreements
- Community Homelessness Prevention Initiative – Several homelessness programmes including rent bank, emergency energy funds, housing stability programme, emergency shelter payments, and agency grants are provided.
- Housing and Homelessness Plan – local community plan with strategic directions to support municipal and community outcomes in social/affordable housing and homelessness.
- As Consolidated Municipal Service Manager, the County delivers these services in a specific geographic area which includes both the County of Wellington and the City of Guelph. The net municipal cost is apportioned to the County and City based on the prior residence of the tenant.

2019 Budget Highlights

- The budget includes the addition of a full time Maintenance Coordinator with a start date of April 1, 2019.
- Payments to non-profit and cooperative housing providers reflect an increase of \$300,000 (2.5%) relative to the 2018 budget, due to the benchmark revaluation completed in 2018 for Maintenance and Administration.
- Staff have reduced utility lines (hydro, gas and water) at our County-owned units by \$420,000 to reflect lower costs experienced in 2018.
- Rent revenue for the County-owned properties has been higher than expected in 2018 and an increase of 3% has been applied to the 2019 budget.
- The 2019-2028 capital budget invests \$34.5 million in facility improvements at County owned units. The County's portion is funded through the Housing Capital Reserve and the City portion of capital funding is based on the average prior year residence of tenants in county owned buildings.

Staff Complement		
(Full time equivalents)	2018	2019
Social Housing	43.4	44.2
Total	43.4	44.2
Current employee count: 66		

COUNTY OF WELLINGTON



2019 OPERATING BUDGET

Programme/Service: Social Housing
 Department: Social Services
 Governance: Social Services Committee

	2017 Actuals	2017 Budget	2018 Preliminary Actuals	2018 Budget	2019 Budget	\$ Change Budget	% Change Budget
Revenue							
Grants & Subsidies	\$8,077,091	\$7,761,100	\$8,900,436	\$8,040,600	\$8,248,300	\$207,700	2.6%
Municipal Recoveries	14,476,827	15,229,100	13,024,650	13,523,900	13,871,900	348,000	2.6%
Licenses, Permits and Rents	5,530,792	5,087,000	5,094,280	5,275,000	5,435,000	160,000	3.0%
User Fees & Charges	72,484	49,200	69,908	114,400	18,200	(96,200)	(84.1%)
Other Revenue	-	-	90,000	-	251,900	251,900	-
Internal Recoveries	62,790	-	-	-	-	-	-
Total Revenue	\$28,219,984	\$28,126,400	\$27,179,274	\$26,953,900	\$27,825,300	\$871,400	3.2%
Expenditure							
Salaries, Wages and Benefits	\$3,758,705	\$3,788,700	\$3,628,306	\$3,859,100	\$3,996,800	\$137,700	3.6%
Supplies, Material & Equipment	498,750	384,400	362,384	426,000	448,200	22,200	5.2%
Purchased Services	6,832,029	7,008,700	4,360,491	5,100,700	5,174,100	73,400	1.4%
Social Assistance	18,271,809	18,235,200	19,586,705	18,563,200	19,349,200	786,000	4.2%
Transfer Payments	1,015,066	1,015,100	961,008	961,000	947,600	(13,400)	(1.4%)
Insurance & Financial	222,503	307,500	298,002	268,200	291,100	22,900	8.5%
Internal Charges	780,487	723,000	710,274	726,600	672,000	(54,600)	(7.5%)
Total Expenditure	\$31,379,349	\$31,462,600	\$29,907,170	\$29,904,800	\$30,879,000	\$974,200	3.3%
Net Operating Cost / (Revenue)	\$3,159,365	\$3,336,200	\$2,727,896	\$2,950,900	\$3,053,700	\$102,800	3.5%
Transfers							
Transfer from Reserve	(\$2,561)	(\$12,000)	\$ -	(\$12,000)	\$ -	\$12,000	(100.0%)
Transfer to Capital	-	-	85,000	85,000	-	(85,000)	(100.0%)
Transfers to Reserve	1,502,561	1,512,000	2,011,776	1,512,000	1,500,000	(12,000)	(0.8%)
Total Transfers	\$1,500,000	\$1,500,000	\$2,096,776	\$1,585,000	\$1,500,000	(\$85,000)	(5.4%)
NET COST / (REVENUE)	\$4,659,365	\$4,836,200	\$4,824,672	\$4,535,900	\$4,553,700	\$17,800	0.4%

COUNTY OF WELLINGTON

2019-2028 Budget Forecast (Operating & Capital)

SOCIAL HOUSING

(all figures in \$000's)

	# of units	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Programme Expenditures												
Tenant Subsidies:												
-Non Profit and Coop Housing	1,461	\$ 12,086	\$ 12,387	\$ 12,449	\$ 12,511	\$ 12,574	\$ 12,566	\$ 12,629	\$ 12,285	\$ 11,255	\$ 10,868	\$ 10,922
-County Owned Social Housing	1,189	10,943	10,923	10,960	11,336	11,734	12,140	12,560	12,991	13,434	13,892	14,370
-Rent Subsidies	406	2,224	2,228	2,232	2,236	2,240	2,244	2,248	2,252	2,256	2,260	2,264
Wellington Housing Corporation	35	426	645	649	653	658	654	601	525	530	535	540
Community Homelessness Prevention Initiative		4,488	4,777	4,873	4,969	5,067	5,167	5,273	5,379	5,488	5,600	5,713
Administration		2,988	2,920	3,021	3,116	3,214	3,303	3,408	3,543	3,622	3,750	3,854
Transfer to Reserves		1,512	1,500	1,500	1,500	1,500	1,500	1,000	1,000	1,000	1,000	1,000
Total Programme Expenditures		\$ 34,667	\$ 35,379	\$ 35,684	\$ 36,321	\$ 36,986	\$ 37,574	\$ 37,719	\$ 37,975	\$ 37,584	\$ 37,905	\$ 38,663
yr/yr % change		-4.1%	2.1%	0.9%	1.8%	1.8%	1.6%	0.4%	0.7%	-1.0%	0.9%	2.0%
Programme Funding												
County Owned Social Housing Rent		\$ 5,275	\$ 5,435	\$ 5,435	\$ 5,435	\$ 5,435	\$ 5,435	\$ 5,435	\$ 5,435	\$ 5,435	\$ 5,435	\$ 5,435
Federal Subsidy		3,006	2,875	2,508	2,462	2,307	2,448	2,335	1,913	1,647	1,832	975
Provincial Subsidy		5,034	5,373	5,458	5,458	5,458	5,458	5,458	5,458	5,458	5,458	5,458
Recoveries		114	270	278	285	293	302	310	319	328	337	346
Reserve Transfers		720	738	763	787	812	836	861	886	910	935	959
Total Programme Revenue		\$ 14,149	\$ 14,691	\$ 14,442	\$ 14,427	\$ 14,305	\$ 14,479	\$ 14,399	\$ 14,011	\$ 13,778	\$ 13,997	\$ 13,173
yr/yr % change		2.7%	3.8%	-1.7%	-0.1%	-0.8%	1.2%	-0.6%	-2.7%	-1.7%	1.6%	-5.9%
Municipal Property Taxes		\$ 20,518	\$ 20,688	\$ 21,242	\$ 21,894	\$ 22,681	\$ 23,095	\$ 23,320	\$ 23,965	\$ 23,806	\$ 23,908	\$ 25,489
yr/yr % change		-8.3%	0.8%	2.7%	3.1%	3.6%	1.8%	1.0%	2.8%	-0.7%	0.4%	6.6%
City of Guelph		\$ 15,981	\$ 16,134	\$ 16,586	\$ 17,106	\$ 17,731	\$ 18,116	\$ 18,729	\$ 19,438	\$ 19,147	\$ 19,169	\$ 20,476
County of Wellington		\$ 4,536	\$ 4,554	\$ 4,657	\$ 4,787	\$ 4,950	\$ 4,980	\$ 4,591	\$ 4,527	\$ 4,659	\$ 4,739	\$ 5,013
Staffing Levels												
		2018	2019									
# of Full Time Equivalent positions		43.4	44.2									



**County of Wellington
10 Year Capital Budget
Social Housing**

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	10 Year Total
Social Services											
Social Housing	3,000,000	3,100,000	3,200,000	3,300,000	3,400,000	3,500,000	3,600,000	3,700,000	3,800,000	3,900,000	34,500,000
Total	3,000,000	3,100,000	3,200,000	3,300,000	3,400,000	3,500,000	3,600,000	3,700,000	3,800,000	3,900,000	34,500,000
Sources of Financing											
Recoveries	2,263,000	2,341,000	2,413,000	2,491,000	2,564,000	2,641,000	2,715,000	2,790,000	2,868,000	2,941,000	26,027,000
Reserves	737,000	759,000	787,000	809,000	836,000	859,000	885,000	910,000	932,000	959,000	8,473,000
Total Financing	3,000,000	3,100,000	3,200,000	3,300,000	3,400,000	3,500,000	3,600,000	3,700,000	3,800,000	3,900,000	34,500,000

County of Wellington
2019-2028 Housing Capital Details
County Owned Units

Project Description	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total
15 Social Services											
999 County Owned Units											
A01E, Vancouver/Edmonton											
Vancouver/Edmonton Site Improvements									15,000	145,000	160,000
Total A01E, Vancouver/Edmonton									15,000	145,000	160,000
A18C, Mohawk/Delaware											
Mohawk Delaware Windows/Siding	424,000	494,000									918,000
Mohawk/Delaware Driveway			15,000	83,000	80,000						178,000
Mohawk/Delaware Site Development				77,000							77,000
Total A18C, Mohawk/Delaware	424,000	494,000	15,000	160,000	80,000						1,173,000
A27C, 263 Speedvale											
263 Speedvale Bathroom Upgrades							412,000				412,000
263 Speedvale Lighting Replacement								118,000			118,000
263 Speedvale Roof Replacement				10,000	298,000						308,000
263 Speedvale Window Replacement					10,000	214,000					224,000
Total A27C, 263 Speedvale				10,000	308,000	214,000	412,000	118,000			1,062,000
A19C, Algonquin/Ferndale											
Algonquin/Ferndale Site Dev		10,000	114,000	67,000							191,000
Algonquin/Ferndale Siding Replacement			10,000	138,000	145,000	62,000					355,000
Algonquin/Ferndale Window Replacement				184,000	193,000	124,000					501,000
Algonquin/Ferndale Shingle Replacement			88,000			140,000			99,000		327,000
Algonquin/Ferndale Driveway Replacement					31,000		56,000				87,000
Total A19C, Algonquin/Ferndale		10,000	212,000	389,000	369,000	326,000	56,000		99,000		1,461,000
A20C, Applewood/Sunset											
Applewood / Sunset Window Rep	311,000	326,000									637,000
Applewood/Sunset Roofing Replacement					296,000						296,000
Total A20C, Applewood/Sunset	311,000	326,000			296,000						933,000
A22C, 576 Woolwich											
576 Woolwich Make Up Air Repl	196,000										196,000
576 Woolwich Elevator Modernization	8,000	136,000									144,000
576 Woolwich Kitchen Refurbishments		10,000	608,000								618,000
576 Woolwich Asphalt Replacement		15,000	275,000								290,000
576 Woolwich Lighting Replacement					223,000						223,000
576 Woolwich Window Replacement						15,000	125,000				140,000
576 Woolwich Roof Replacement										17,000	17,000
Total A22C, 576 Woolwich	204,000	161,000	883,000		223,000	15,000	125,000			17,000	1,628,000

County of Wellington
2019-2028 Housing Capital Details
County Owned Units

Project Description	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total
A15C, 232 Delhi/33 Marlborough											
33 Marlborough Elevator Modernization	8,000	136,000									144,000
232 Delhi Window Replacement	10,000	341,000									351,000
Marlborough / Delhi Balconies	394,000										394,000
33 Marlborough Window Replacement		10,000	358,000								368,000
232 Delhi Elevator Modernization		11,000	182,000								193,000
33 Marlborough Kitchen Refurbishment			20,000	351,000							371,000
232 Delhi Kitchen Refurbishment				351,000							351,000
33 Marlborough Roofing Replacement				20,000	455,000						475,000
33 Marlborough Lighting Replacement				102,000							102,000
232 Delhi Lighting Replacement				102,000							102,000
33 Marlborough Parking Lot Replacement						10,000	110,000				120,000
232 Delhi Parking Lot Replacement						10,000	110,000				120,000
232 Delhi Roofing Replacement								12,000	773,000		785,000
33 Marlborough Mansard Roof Replacement									233,000		233,000
232 Delhi Bathroom Refurbishment									10,000	423,000	433,000
33 Marlborough Bathroom Refurbishment										20,000	20,000
Total A15C, 232 Delhi/33 Marlborough	412,000	498,000	560,000	926,000	455,000	20,000	220,000	12,000	1,016,000	443,000	4,562,000
A07C, Willow/Dawson											
Willow/Dawson Shingle Replacement		10,000	238,000	242,000							490,000
Willow/Dawson Siding Replacement		10,000	132,000	138,000	145,000						425,000
Total A07C, Willow/Dawson		20,000	370,000	380,000	145,000						915,000
A17C, 229 Dublin											
229 Dublin Elevator Modernization				10,000	165,000						175,000
229 Dublin Carport Ceiling Replacement					7,000	266,000					273,000
229 Dublin Lighting Replacement							168,000				168,000
229 Dublin Kitchen Refurbishment							10,000	574,000			584,000
229 Dublin Electric Heat Conversion								15,000	300,000		315,000
229 Dublin Balcony Replacement									327,000		327,000
Total A17C, 229 Dublin				10,000	172,000	266,000	178,000	589,000	627,000		1,842,000
A03C, 387 Waterloo											
387 Waterloo Make Up Air Unit Replacement	10,000	138,000									148,000
387 Waterloo Parking Lot				13,000	265,000						278,000
387 Waterloo Kitchen Refurbishments					10,000	521,000					531,000
387 Waterloo Window Replacement							15,000	658,000			673,000
387 Waterloo Siding Replacement							10,000	280,000			290,000
387 Waterloo Roofing Replacement										25,000	25,000

County of Wellington
2019-2028 Housing Capital Details
County Owned Units

Project Description	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total
Total A03C, 387 Waterloo	10,000	138,000		13,000	275,000	521,000	25,000	938,000		25,000	1,945,000
A04C, 130 Grange											
130 Grange Kitchen Refurbishments							10,000	558,000			568,000
130 Grange Lighting Replacement			116,000								116,000
130 Grange Window Replacement					20,000	374,000					394,000
130 Grange Parking Lot								108,000			108,000
130 Grange Bathroom Refurbishments									10,000	554,000	564,000
Total A04C, 130 Grange			116,000		20,000	374,000	10,000	666,000	10,000	554,000	1,750,000
A06C, 411 Waterloo											
411 Waterloo Siding Replace	210,000										210,000
411 Waterloo Window Replacement						10,000	321,000				331,000
411 Waterloo Kitchen Cupboard Replacement						10,000	303,000				313,000
411 Waterloo Roofing Replacement								10,000	389,000		399,000
411 Waterloo Elevator Modernization									13,000	211,000	224,000
Total A06C, 411 Waterloo	210,000					20,000	624,000	10,000	402,000	211,000	1,477,000
A31C, 32 Hadati											
32 Hadati Make Up Air Replacement	10,000	300,000									310,000
32 Hadati Common Area Flooring Replacement						114,000					114,000
32 Hadati Electric Heat Conversion									17,000	322,000	339,000
32 Hadati Elevator Modernization								10,000	201,000		211,000
32 Hadati Retaining Wall										511,000	511,000
Total A31C, 32 Hadati	10,000	300,000				114,000		10,000	218,000	833,000	1,485,000
A25C, Edward St. Arthur											
110 Edward Roofing Replacement							10,000	118,000			128,000
Total A25C, Edward St. Arthur							10,000	118,000			128,000
A09C, 221 Mary St. Elora											
221 Mary Window Replacement					10,000	211,000					221,000
221 Mary Roofing Replacement								15,000	310,000		325,000
Total A09C, 221 Mary St. Elora					10,000	211,000		15,000	310,000		546,000
A05C, 14 Centre St. Erin											
14 Centre Window Replacement						10,000	159,000				169,000
14 Centre Elevator Modernization									13,000	211,000	224,000
14 Centre St Kitchen Refurbishments										10,000	10,000
Total A05C, 14 Centre St. Erin						10,000	159,000		13,000	221,000	403,000
A08C, 450 Ferrier Ct. Fergus											
450 Ferrier Elevator Modernization					10,000	174,000					184,000
Total A08C, 450 Ferrier Ct. Fergus					10,000	174,000					184,000

County of Wellington
2019-2028 Housing Capital Details
County Owned Units

Project Description	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total
A26C, 500 Ferrier Ct. Fergus											
500 Ferrier Window Replacement			10,000	293,000							303,000
500 Ferrier Bathroom Refurbishments										10,000	10,000
500 Ferrier Elevator Modernization									13,000	211,000	224,000
Total A26C, 500 Ferrier Ct. Fergus			10,000	293,000					13,000	221,000	537,000
A30C, 51 John St. Harriston											
51 John St Window Replacement										190,000	190,000
Total A30C, 51 John St. Harriston										190,000	190,000
A11C, 450 Albert St. Mt. Forest											
450 Albert Balcony Rehab		95,000									95,000
450 Albert Elevator Modernization						11,000	182,000				193,000
Total A11C, 450 Albert St. Mt. Forest		95,000				11,000	182,000				288,000
A02E, Irwindale Palmerston											
Palm Families Windows/Siding	189,000										189,000
Total A02E, Irwindale Palmerston	189,000										189,000
A16C, 212 Whites Rd. Palmerston											
212 Whites Lighting Replacement					114,000						114,000
212 Whites Roofing Replacement					25,000	382,000					407,000
212 Whites Elevator Modernization							11,000	191,000			202,000
Total A16C, 212 Whites Rd. Palmerston					139,000	382,000	11,000	191,000			723,000
Social Housing Building Retrofits											
Housing Building Retrofit	1,230,000	1,058,000	1,034,000	1,119,000	898,000	842,000	1,588,000	1,033,000	1,077,000	1,040,000	10,919,000
Total Social Housing Building Retrofits	1,230,000	1,058,000	1,034,000	1,119,000	898,000	842,000	1,588,000	1,033,000	1,077,000	1,040,000	10,919,000
Total 999 County Owned Units	3,000,000	3,100,000	3,200,000	3,300,000	3,400,000	3,500,000	3,600,000	3,700,000	3,800,000	3,900,000	34,500,000

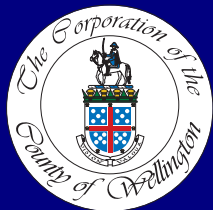
COUNTY OF WELLINGTON
2019 Budget – Social Services
Explanation of Significant Budget items

Social Housing - Operating

- The budget includes the addition of a full time Maintenance Coordinator with a start date of April 1, 2019. This created a net cost of \$63,800 (\$51,000 City and \$12,800 County).
- Payments to non-profit and cooperative housing providers reflect an increase of \$300,000 (2.5%) relative to the 2018 budget, due to the benchmark revaluation completed in 2018 for Maintenance and Administration.
- In order to accommodate future capital needs for Wellington Housing Corporation, their subsidy has increased by \$219,000 to \$645,000 (2018 - \$426,000), which is 100% a cost to the County.
- Rent revenue for the County-owned properties has been higher than expected in 2018 and an increase of 3% (\$160,000) has been applied to the 2019 budget. Staff will monitor this revenue and make further adjustments if required in future years.
- Staff have reduced utility lines (hydro, gas and water) at our County-owned units by \$420,000 to reflect lower costs experienced in 2018.
- The budget for the Community Homelessness Prevention Initiative (CHPI) programme includes an increase in funding from the province (\$339,100) which offsets the increase in programme expenditures and provides a decrease in net municipal cost of \$50,000.
- The budget estimates a City tax levy requirement for housing in the amount of \$13.87 million. This is an increase of 2.6% over the 2018 requirement. The County tax levy requirement is \$4.55 million. This is an increase of 0.4% over the 2018 requirement.

Social Housing - Capital

- Capital spending on County owned social housing units totals \$34.5 million over the ten year forecast. The Housing Capital Reserve funds the County's portion of \$8.5 million and the City portion (\$26 million) of capital funding is based on the average prior year residence of tenants in county owned buildings.



Programme Overview

Programme/Service:	Affordable Housing
Department:	Social Services
Governance:	Social Services Committee

Programme Description

Under the Affordable Housing Programme the County provides the following services in both Guelph and Wellington:

- New Rental Housing – administer capital incentives to multi-residential owners to build and operate new rental housing for moderate income households available at affordable market rents
- Owns and operates four County-owned housing projects

This budget specifically reflects operating costs and revenues associated with County-owned affordable housing projects including:

- Fergusson Place, a 55-unit rental housing project in Fergus
- Webster Place, a 55-unit rental housing project in Fergus
- 182 George Street, a 10-unit rental housing project in the village of Arthur
- 250 Daly Street, an 11-unit rental housing project located in Palmerston
- An annual contribution to the Housing Development Reserve Fund

2019 Budget Highlights

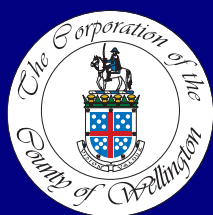
Operating Budget:

- The County's budgeted contribution from the tax levy to the Housing Development Reserve Fund remains at \$500,000 in 2019
- The 2019 budget includes annualized rent revenue and expenditures for 250 Daly St. in Palmerston, which opened in 2018.

Capital Budget:

- Capital Retrofits for County owned affordable housing units total \$1.1 million over the 10-year forecast and are fully funded from reserve.

Staff Complement		
(Full time equivalents)	2018	2019
Affordable Housing	1.1	1.1
Total	1.1	1.1
Current employee count: 2		



COUNTY OF WELLINGTON

2019 OPERATING BUDGET

Programme/Service: Affordable Housing
 Department: Social Services
 Governance: Social Services Committee

	2017 Actuals	2017 Budget	2018 Preliminary Actuals	2018 Budget	2019 Budget	\$ Change Budget	% Change Budget
Revenue							
Grants & Subsidies	\$205,111	\$205,200	\$195,266	\$203,300	\$202,000	(\$1,300)	(0.6%)
Licenses, Permits and Rents	802,327	848,200	1,088,304	1,182,900	1,216,300	33,400	2.8%
User Fees & Charges	2,306	-	17,480	-	18,000	18,000	-
Total Revenue	\$1,009,744	\$1,053,400	\$1,301,050	\$1,386,200	\$1,436,300	\$50,100	3.6%
Expenditure							
Salaries, Wages and Benefits	\$47,167	\$44,500	\$80,873	\$83,600	\$86,000	\$2,400	2.9%
Supplies, Material & Equipment	44,081	57,400	33,794	80,300	82,700	2,400	3.0%
Purchased Services	492,320	559,300	477,621	632,700	639,500	6,800	1.1%
Insurance & Financial	21,999	22,400	24,553	25,000	26,300	1,300	5.2%
Debt Charges	299,819	300,500	297,898	298,600	296,100	(2,500)	(0.8%)
Internal Charges	360	-	-	-	-	-	-
Total Expenditure	\$905,746	\$984,100	\$914,739	\$1,120,200	\$1,130,600	\$10,400	0.9%
Net Operating Cost / (Revenue)	(\$103,998)	(\$69,300)	(\$386,311)	(\$266,000)	(\$305,700)	(\$39,700)	14.9%
Transfers							
Transfer from Reserve	(\$56,935)	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transfers to Reserve	660,934	569,300	500,000	766,000	805,700	39,700	5.2%
Total Transfers	\$603,999	\$569,300	\$500,000	\$766,000	\$805,700	\$39,700	5.2%
NET COST / (REVENUE)	\$500,001	\$500,000	\$113,689	\$500,000	\$500,000	\$ -	-

COUNTY OF WELLINGTON

2019-2028 Budget Forecast (Operating & Capital)

AFFORDABLE HOUSING

(all figures in \$000's)

	# of units	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<u>Programme Expenditures</u>												
Fergusson Place	55	\$ 692	\$ 700	\$ 710	\$ 703	\$ 713	\$ 724	\$ 734	\$ 745	\$ 756	\$ 767	\$ 779
Webster Place	55	503	513	523	533	544	555	565	577	588	599	611
182 George Street (Arthur)	10	108	111	113	115	117	120	122	124	127	129	132
Palmerston	11	83	113	115	117	120	122	124	127	129	132	135
Reserve Transfer		500	500	500	500	500	500	500	500	500	500	500
Total Programme Expenditures		\$ 1,886	\$ 1,936	\$ 1,960	\$ 1,968	\$ 1,994	\$ 2,019	\$ 2,046	\$ 2,073	\$ 2,100	\$ 2,128	\$ 2,156
yr/yr % change		21.4%	2.7%	1.2%	0.4%	1.3%	1.3%	1.3%	1.3%	1.3%	1.3%	1.3%
<u>Programme Funding</u>												
Affordable Housing Rent		\$ 1,183	\$ 1,234	\$ 1,259	\$ 1,284	\$ 1,309	\$ 1,335	\$ 1,361	\$ 1,388	\$ 1,415	\$ 1,443	\$ 1,472
Provincial Subsidy		203	202	201	185	185	185	185	185	185	185	185
Total Programme Revenue		\$ 1,386	\$ 1,436	\$ 1,460	\$ 1,468	\$ 1,494	\$ 1,519	\$ 1,546	\$ 1,573	\$ 1,600	\$ 1,628	\$ 1,656
yr/yr % change		31.6%	3.6%	1.7%	0.5%	1.7%	1.7%	1.7%	1.8%	1.7%	1.7%	1.8%
<u>Municipal Property Taxes</u>												
		\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
yr/yr % change		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%



**County of Wellington
10 Year Capital Budget
Affordable Housing**

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	10 Year Total
Social Services											
Affordable Housing											
250 Daly 2018 Retrofits	62,000	28,000	8,000	8,000	10,000	13,000	11,000	11,000	12,000	13,000	176,000
182 George St 2018 Retrofits	48,000	45,000	49,000	9,000	11,000	11,000	52,000	22,000	13,000	14,000	274,000
165 Gordon St 2018 Retrofits	29,000	54,000	32,000	33,000	36,000	36,000	54,000	40,000	44,000	44,000	402,000
169 Gordon St 2018 Retrofits	25,000	20,000	30,000	20,000	20,000	22,000	22,000	24,000	24,000	26,000	233,000
Total Affordable Housing	164,000	147,000	119,000	70,000	77,000	82,000	139,000	97,000	93,000	97,000	1,085,000
Total	164,000	147,000	119,000	70,000	77,000	82,000	139,000	97,000	93,000	97,000	1,085,000
Sources of Financing											
Reserves	164,000	147,000	119,000	70,000	77,000	82,000	139,000	97,000	93,000	97,000	1,085,000
Total Financing	164,000	147,000	119,000	70,000	77,000	82,000	139,000	97,000	93,000	97,000	1,085,000

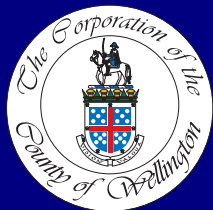
COUNTY OF WELLINGTON
2019 Budget – Social Services
Explanation of Significant Budget items

Affordable Housing - Operating

- The 2019 budget includes annualized rent revenue and expenditures for 250 Daly St. in Palmerston, which opened in 2018.
- The combined operations of the affordable housing building are expected to generate a surplus of \$305,700. A portion of the projected annual surplus (\$50,000) will be transferred to the Green Initiatives Reserve (to repay the capital cost of the Webster Place co-gen system) and any remaining surplus will be transferred to the Housing Development Reserve Fund for future Affordable Housing opportunities.
- The County's budgeted contribution from the tax levy to the Housing Development Reserve Fund remains at \$500,000 for 2019.

Affordable Housing – Capital

- Facility improvements at the four County owned affordable housing buildings total \$1.1 million over the ten-years and are funded through the Housing Capital Reserve.



Programme Overview

Programme/Service:	Ontario Works
Department:	Social Services
Governance:	Social Services Committee

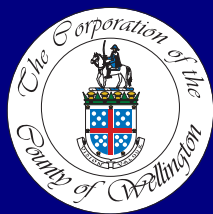
Programme Description

- Ontario Works provides temporary financial assistance to residents in need while they are actively assisted in becoming employed and achieving self reliance. Income assistance includes allowances for basic needs, shelter, as well as other benefits prescribed in the regulations to those applicants who meet mandatory eligibility requirements. Employment supports include the development of participation plans, counseling, life skills programmes, training and placements.
- The Cost Recovery Division is primarily responsible for programme accountability. These services include eligibility review, assisting in the pursuit of family support, overpayment recovery and client appeal processes.
- Employment Resource Centre: Offers a wide range of employment services including access to computers, local job postings, photocopying, public telephones and material on employment related topics.
- Employment and Life Skills Workshops are delivered to all members of the public on numerous employment and life skills topics facilitated by professional staff.
- Immigrant Settlement Services: Assists newcomers in our community in gaining access to the economic, social, health, cultural, educational, and recreational services that they require.
- Grant funding to local agencies or collaborative groups to address important social issues such as domestic violence, substance misuse, elder abuse and poverty.
- As Consolidated Municipal Service Manager, the County delivers these services in a specific geographic area which includes both the County of Wellington and the City of Guelph. The net municipal cost is apportioned to the County and City based on the residence of the recipient.

2019 Budget Highlights

- Budget estimates for 2019 reflect a 1.5% adjustment for projected caseload increase, as well as a 1.5% adjustment for rate increase.
- The County has entered into an agreement with the Red Cross for Disaster Relief Services at a net municipal cost of \$22,200 per year (13,000 City and 9,000 County).
- The 2019-2028 capital budget includes facility improvements at the administrative offices in Guelph and Fergus.

Staff Complement		
(Full time equivalents)	2018	2019
Ontario Works	68.8	68.7
Total	68.8	68.7
Current Employee Count: 72		



COUNTY OF WELLINGTON

2019 OPERATING BUDGET

Programme/Service: Ontario Works

Department: Social Services

Governance: Social Services Committee

	2017 Actuals	2017 Budget	2018 Preliminary Actuals	2018 Budget	2019 Budget	\$ Change Budget	% Change Budget
Revenue							
Grants & Subsidies	\$23,513,689	\$23,155,400	\$22,175,905	\$24,545,600	\$25,189,500	\$643,900	2.6%
Municipal Recoveries	2,943,675	3,075,500	2,462,847	2,728,700	2,764,100	35,400	1.3%
Other Revenue	33,716	28,000	39,100	32,000	32,000	-	-
Internal Recoveries	19,004	11,000	16,579	11,000	11,000	-	-
Total Revenue	\$26,510,084	\$26,269,900	\$24,694,431	\$27,317,300	\$27,996,600	\$679,300	2.5%
Expenditure							
Salaries, Wages and Benefits	\$6,055,286	\$6,203,900	\$5,716,361	\$6,286,900	\$6,373,100	\$86,200	1.4%
Supplies, Material & Equipment	286,385	165,200	146,432	148,500	157,700	9,200	6.2%
Purchased Services	485,670	468,200	486,047	481,300	511,100	29,800	6.2%
Social Assistance	19,667,371	19,563,900	19,833,248	20,369,200	20,916,400	547,200	2.7%
Transfer Payments	25,326	24,800	25,833	25,300	26,300	1,000	4.0%
Insurance & Financial	77,955	80,400	76,323	88,900	110,700	21,800	24.5%
Internal Charges	1,355,322	1,344,400	1,437,398	1,433,100	1,407,800	(25,300)	(1.8%)
Total Expenditure	\$27,953,315	\$27,850,800	\$27,721,642	\$28,833,200	\$29,503,100	\$669,900	2.3%
NET COST / (REVENUE)	\$1,443,231	\$1,580,900	\$3,027,211	\$1,515,900	\$1,506,500	(\$9,400)	(0.6%)

COUNTY OF WELLINGTON
2019-2028 Budget Forecast (Operating & Capital)
ONTARIO WORKS
(all figures in \$000's)

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Programme Expenditure											
Income Support	\$ 19,568	\$ 20,126	\$ 20,988	\$ 21,889	\$ 22,831	\$ 23,815	\$ 24,844	\$ 25,921	\$ 27,046	\$ 28,222	\$ 29,451
Ontario Works Administration & Support	8,260	8,338	8,569	8,790	9,056	9,319	9,619	9,968	10,236	10,575	10,876
Ontario Works Capital	30	140	150	110	225	-	-	54	-	126	100
Ontario Works Minor Capital	-	-	-	-	-	-	-	-	12	6	-
Immigrant Settlement Services	376	424	406	406	406	408	421	441	447	464	475
Addiction Services Initiative	136	142	146	149	153	158	163	167	172	177	183
Funding for Agencies	493	473	481	489	496	504	512	521	529	538	546
Total Programme Expenditure	\$ 28,863	\$ 29,643	\$ 30,740	\$ 31,833	\$ 33,167	\$ 34,204	\$ 35,559	\$ 37,072	\$ 38,443	\$ 40,108	\$ 41,631
yr/yr % change	3.4%	2.7%	3.7%	3.6%	4.2%	3.1%	4.0%	4.3%	3.7%	4.3%	3.8%
Programme Funding											
Provincial Subsidy	\$ 24,193	\$ 24,784	\$ 25,749	\$ 26,749	\$ 27,785	\$ 28,835	\$ 29,929	\$ 31,072	\$ 32,264	\$ 33,507	\$ 34,804
Federal Subsidy	352	406	406	406	406	406	406	406	406	406	406
Other	43	43	43	43	43	43	43	43	43	43	43
Reserve Transfer	6	29	31	82	47	-	-	11	-	26	21
Total Programme Revenue	\$ 24,594	\$ 25,262	\$ 26,229	\$ 27,280	\$ 28,281	\$ 29,284	\$ 30,378	\$ 31,532	\$ 32,713	\$ 33,982	\$ 35,274
yr/yr % change	5.7%	2.7%	3.8%	4.0%	3.7%	3.5%	3.7%	3.8%	3.7%	3.9%	3.8%
Municipal Property Taxes	\$ 4,269	\$ 4,381	\$ 4,511	\$ 4,553	\$ 4,886	\$ 4,920	\$ 5,181	\$ 5,540	\$ 5,730	\$ 6,126	\$ 6,357
City of Guelph	\$ 2,753	\$ 2,875	\$ 2,964	\$ 2,961	\$ 3,239	\$ 3,208	\$ 3,393	\$ 3,666	\$ 3,767	\$ 4,087	\$ 4,247
County of Wellington	\$ 1,516	\$ 1,507	\$ 1,547	\$ 1,592	\$ 1,648	\$ 1,713	\$ 1,789	\$ 1,874	\$ 1,951	\$ 2,033	\$ 2,110

Staffing Levels	2018	2019
# of Full Time Equivalent positions	68.8	68.7



County of Wellington
10 Year Capital Budget
Ontario Works

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	10 Year Total
Social Services											
129 Wyndham Generator Upgrade	40,000										40,000
129 Wyndham Security									40,000		40,000
129 Wyndham: Elevator		150,000									150,000
129 Wyndham: Flooring Replacements			35,000								35,000
129 Wyndham: Rooftop HVAC Replacement				225,000							225,000
129-133 Wyndham, Stone Work	100,000										100,000
138 Wyndham St: Replace Heat Exchanger									66,000		66,000
138 Wyndham St: Roof Top AC										100,000	100,000
138 Wyndham: Carpet Replacement							54,000				54,000
138 Wyndham: Fire Alarm System									20,000		20,000
Fergus OW: Roof Replacement			75,000								75,000
Total	140,000	150,000	110,000	225,000			54,000		126,000	100,000	905,000
Sources of Financing											
Recoveries	111,000	119,000	28,000	178,000			43,000		100,000	79,000	658,000
Reserves	29,000	31,000	82,000	47,000			11,000		26,000	21,000	247,000
Total Financing	140,000	150,000	110,000	225,000			54,000		126,000	100,000	905,000

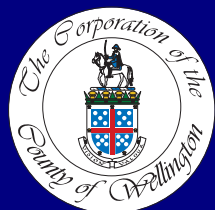
COUNTY OF WELLINGTON
2019 Budget – Social Services
Explanation of Significant Budget items

Ontario Works - Operating

- The 2019 budget allows for a caseload and cost increase of 1.5%. This is fully funded by the province so there is no net impact to the County's budget from this increase.
- The County has entered into an agreement with the Red Cross for Disaster Relief Services at a net municipal cost of \$22,200 per year (\$13,000 City and \$9,000 County).
- The Rural Transportation programme budget has been reduced by \$25,000 under Discretionary Benefits as this portion will be utilized as the municipal contribution for the Community Transportation grant and ride-sharing programme in the Economic Development department.
- The projected tax levy requirement in 2019 for the City is \$2.76 million, which is 1.3% higher than the 2018 budget. For the County, the 2019 projected tax levy requirement is \$1.51 million, or 0.6% lower than the 2018 budget, reflecting the residency of the Ontario Works caseload.

Ontario Works – Capital

- The ten-year capital plan includes facility improvements at the administration offices at 129 and 138 Wyndham St and the Fergus Ontario Works office.
- The County's 10-year capital contribution of \$247,000 is fully funded from the Property Reserve, and includes 100% of the Fergus office projects. The City's funding contribution for 10-year capital works is \$658,000.



Programme Overview

Programme/Service:	Children's Early Years Division
Department:	Social Services
Governance:	Social Services Committee

Programme Description

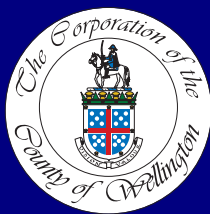
- **Children's Early Years Management:** Planning and overall management of the children's early years delivery system for the service delivery area. Provision of General Operating Grants, Special Needs Resource Programmes, Community Grants, Capacity Building, and Wage Enhancement Grants.
- **Child Care Subsidies:** Provides financial assistance to eligible families to pay for child care spaces at a licensed child care programme with which the County of Wellington has a purchase of service agreement.
- **Private Home Child Care:** Through our licensed home child care programme, providers are contracted throughout the County and the City to provide more flexible child care options, especially for those families preferring a home environment or working irregular hours.
- **Special Needs Intake:** Intake and screening using standardized developmental assessments to ensure consistent access to specialized support services for children with special needs who meet the criteria established under the Day Nurseries Act.
- The County of Wellington operates four licensed child care centres: Willowdale Child Care and Learning Centre (licenced capacity of 32 spaces); Mount Forest Child Care and Learning Centre (licenced capacity of 32 spaces); Palmerston Child Care and Learning Centre (licenced capacity of 49 spaces); and Wellington Place Child Care Centre (licenced capacity of 64). All centres offer inclusive child care programming with specialized support to children identified with or at risk of developmental delays.

2019 Budget Highlights

- The funding allocations for 2019 have yet to be received and is currently based on the 2018 allocation.
- Parent fee revenue at all three directly operated child care centres have been increased to reflect the fees that are expected to be collected in 2019.
- Staffing changes include the following : 1 Manager of Early Years Administration, 1 Manager of Early Years Planning, and 1 Quality Child Care Visitor.
- Staffing changes that are covered 100% by Expansion Plan funding include the following: Wellington Place—1 Supervisor, 11 Teachers, 1 Float Teacher, 9 Teacher Assistants, and 1 FT and PT Cook, Palmerston—7 Teachers, 6 Teacher Assistants, 1 FT Cook, removal of 1 PT Cook.
- \$100,000 is included in 2019 to fund the remainder of the tendered construction cost for the office space renovations at 133 Wyndham Street.

Staff Complement		
(Full time equivalents)	2018	2019
Child Care Services	24.6	26.7
Child Care Centres	32.7	53.3
Total	57.3	80.0
Current employee count: 89		

COUNTY OF WELLINGTON



2019 OPERATING BUDGET

Programme/Service: Children's Early Years Division

Department: Social Services

Governance: Social Services Committee

	2017 Actuals	2017 Budget	2018 Preliminary Actuals	2018 Budget	2019 Budget	\$ Change Budget	% Change Budget
Revenue							
Grants & Subsidies	\$14,821,907	\$13,873,600	\$19,174,640	\$22,278,600	\$21,599,300	(\$679,300)	(3.0%)
Municipal Recoveries	2,743,497	2,823,700	2,764,561	3,334,800	3,602,400	267,600	8.0%
User Fees & Charges	532,319	337,000	542,404	429,500	960,000	530,500	123.5%
Other Revenue	-	-	3,200	-	-	-	-
Internal Recoveries	20,618	354,900	19,295	39,000	30,000	(9,000)	(23.1%)
Total Revenue	\$18,118,341	\$17,389,200	\$22,504,100	\$26,081,900	\$26,191,700	\$109,800	0.4%
Expenditure							
Salaries, Wages and Benefits	\$4,240,277	\$4,225,100	\$4,721,017	\$4,810,800	\$6,550,300	\$1,739,500	36.2%
Supplies, Material & Equipment	245,365	232,000	525,909	250,200	528,700	278,500	111.3%
Purchased Services	290,971	439,900	381,514	861,900	532,000	(329,900)	(38.3%)
Social Assistance	13,441,028	12,385,500	20,719,863	20,495,700	18,826,600	(1,669,100)	(8.1%)
Insurance & Financial	57,553	63,000	63,777	76,400	121,100	44,700	58.5%
Minor Capital Expenses	-	28,600	1,781	10,000	10,000	-	-
Internal Charges	653,407	1,029,600	695,842	717,900	843,200	125,300	17.5%
Total Expenditure	\$18,928,601	\$18,403,700	\$27,109,703	\$27,222,900	\$27,411,900	\$189,000	0.7%
Net Operating Cost / (Revenue)	\$810,260	\$1,014,500	\$4,605,603	\$1,141,000	\$1,220,200	\$79,200	6.9%
Transfers							
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
NET COST / (REVENUE)	\$810,260	\$1,014,500	\$4,605,603	\$1,141,000	\$1,220,200	\$79,200	6.9%

COUNTY OF WELLINGTON

2019-2028 Budget Forecast (Operating & Capital)

CHILDREN'S EARLY YEARS

(all figures in \$000's)

	# of spaces	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Programme Expenditure												
Subsidized Child Care Spaces	720	\$ 4,219	\$ 4,298	\$ 4,219	\$ 4,219	\$ 4,219	\$ 4,219	\$ 4,219	\$ 4,219	\$ 4,219	\$ 4,219	\$ 4,219
Subsidized Child Care Operations		7,519	7,392	5,911	5,742	5,726	5,667	5,582	5,522	5,432	5,377	5,302
Support for Children with Special Needs	950	2,690	2,554	2,488	2,491	2,495	2,499	2,504	2,509	2,514	2,519	2,524
Child Care Administration and Planning		3,030	3,076	5,164	5,286	5,365	5,466	5,575	5,674	5,787	5,886	5,997
Child Care Capital		1,000	100	-	-	-	-	-	-	-	-	-
Directly Operated Child Care Programmes	113	3,847	5,910	4,260	4,430	4,527	4,668	4,833	4,977	5,146	5,285	5,447
Transfer Payments to Agencies		3,262	2,362	2,347	2,347	2,347	2,347	2,347	2,347	2,347	2,347	2,347
Ontario Early Years Child and Family Centres		2,039	1,787	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707	1,707
Municipal Funding for Agencies		77	77	77	77	77	77	77	77	77	77	77
Total Programme Expenditure		\$ 27,683	\$ 27,556	\$ 26,174	\$ 26,300	\$ 26,464	\$ 26,651	\$ 26,845	\$ 27,032	\$ 27,229	\$ 27,418	\$ 27,621
yr/yr % change		50.4%	-0.5%	-5.0%	0.5%	0.6%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%
Programme Funding												
Provincial Subsidy		\$ 22,264	\$ 21,599	\$ 19,310	\$ 19,310	\$ 19,310	\$ 19,310	\$ 19,310	\$ 19,310	\$ 19,310	\$ 19,310	\$ 19,310
Recoveries		39	30	30	30	30	30	30	30	30	30	30
County Operated Child Care Centre Fees		430	960	578	590	601	613	626	638	651	664	677
Reserve Transfers		213	21	-	-	-	-	-	-	-	-	-
Total Programme Revenue		\$ 22,946	\$ 22,610	\$ 19,918	\$ 19,930	\$ 19,941	\$ 19,953	\$ 19,966	\$ 19,978	\$ 19,991	\$ 20,004	\$ 20,017
yr/yr % change		57.5%	-1.5%	-11.9%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%
Municipal Property Taxes		\$ 4,738	\$ 4,945	\$ 6,256	\$ 6,370	\$ 6,523	\$ 6,698	\$ 6,879	\$ 7,054	\$ 7,238	\$ 7,414	\$ 7,604
City of Guelph		\$ 4,122	\$ 3,681	\$ 3,771	\$ 3,846	\$ 3,948	\$ 4,066	\$ 4,189	\$ 4,303	\$ 4,425	\$ 4,542	\$ 4,668
County of Wellington		\$ 1,141	\$ 1,220	\$ 1,300	\$ 1,322	\$ 1,354	\$ 1,393	\$ 1,431	\$ 1,473	\$ 1,515	\$ 1,552	\$ 1,595

Staffing Levels	2018	2019
# of Full Time Equivalent positions	57.3	80.0



County of Wellington
10 Year Capital Budget
Children's Early Years Division

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	10 Year Total
Social Services											
Children's Early Years Division											
133 Wyndham, Office Space Reno	100,000										100,000
Total Children's Early Years Division	100,000										100,000
Total	100,000										100,000
Sources of Financing											
Recoveries	79,000										79,000
Reserves	21,000										21,000
Total Financing	100,000										100,000

COUNTY OF WELLINGTON
2019 Budget – Social Services
Explanation of Significant Budget items

Children’s Early Years – Operating

- The funding allocations for 2019 have yet to be received and the budget will be adjusted when the service contract has been finalized. The preliminary budget is currently based on the 2018 funding allocation. The 2018 budget includes 2017 expansion funding that was carried forward to 2018 (one-time funding totaling \$1,659,629); 2018 ongoing provincial funding was \$21,599,300.
- Projected parent fee revenue at all three directly operated child care centres have been increased by \$530,500 (123.5%) to reflect the fees that are expected to be collected in 2019 (Willowdale - \$52,700, Mt. Forest - \$72,900, Palmerston - \$206,700, Wellington Place - \$198,200).
- Administrative staffing changes include the following:
 - One full time Manager of Early Years Administration with a start date of April 1, 2019, which has no effect to the City or County cost as it is covered by an increase of Administration and Child and Family Centre funding.
 - One full time Manager of Early Years Planning with a start date of April 1, 2019, which is a \$68,200 cost to the City and \$18,900 cost to the County.
 - One full time Quality Child Care Visitor with a start date of April 1, 2019, which is a \$49,900 cost to the City and \$13,800 cost to the County.
- Several positions have been created to accommodate the expansion of the Palmerston Child Care Centre and the new Wellington Place Child Care Centre. All positions will be covered by Expansion Plan funding and there will be no net municipal cost incurred.
 - The following positions have been created for Wellington Place with the expected start date of July 1, 2019: 1 Supervisor, 11 full-time Teachers, 1 part-time Float Teacher, 9 part-time Teacher Assistants, 1 full-time Cook, and 1 part-time Cook. This increases the FTE by 9.6 for 2019 and will be annualized in 2020.
 - Palmerston has removed the part-time Cook position but added a full-time Cook, and added 7 full-time Teachers and 6 part-time Teacher Assistants, which increases the FTE by 10.95 in 2019.
- The projected tax levy requirement in 2019 for the City is \$3.6 million, which is 8.0% higher than the 2018 budget. For the County, the 2019 projected tax levy requirement is \$1.2 million, or 6.9% higher than the 2018 budget.
- The projected tax levy requirement for the City is higher than the County due to the 2019 budget being adjusted to reflect the actual caseload split between the City and County for Fee Subsidy.

Children’s Early Years - Capital

- Renovations of 133 Wyndham Street began in 2018 to convert the existing space to accommodate Children’s Early Years administration and move towards integrated intake and consolidation of social services in downtown Guelph. The 2018 budget included a provision of \$500,000 in 2019 to complete the construction. Savings at the time of tender reduced the requirement to \$100,000. Cost sharing represents County \$21,000 from the property reserve and a City contribution of \$79,000.



2019 Budget

Presented to: Guelph City Council

Presented by:

- **Michelle Karker, CEO**
- **Mark Coburn, Director of Finance**
- **Bill Koornstra, Secretary/Treasurer,
Board of Trustees**

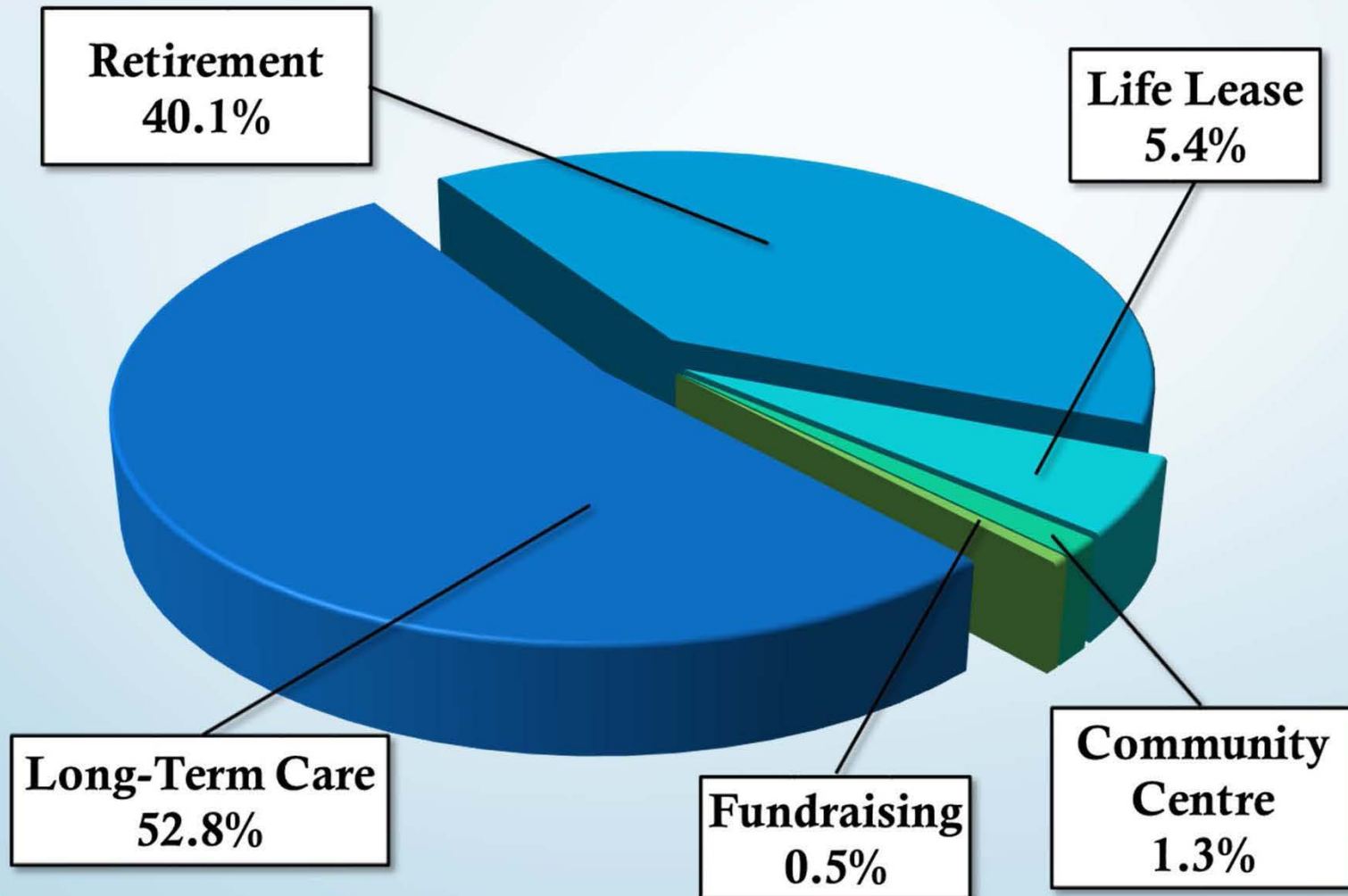


The Elliott Community

- Incorporated as The Elliott in 1907
- Offers 85 Long-Term Care Beds, 148 Retirement Suites, and 78 Life Lease Suites (Over 350 Residents) in 3 Buildings
- Registered as a Non-Profit Charitable Corporation
- Governed by a Volunteer Board of Trustees
- Local Board to the City
- 250 Non-Unionized Staff
- Situated on 8-acres of City-owned lands

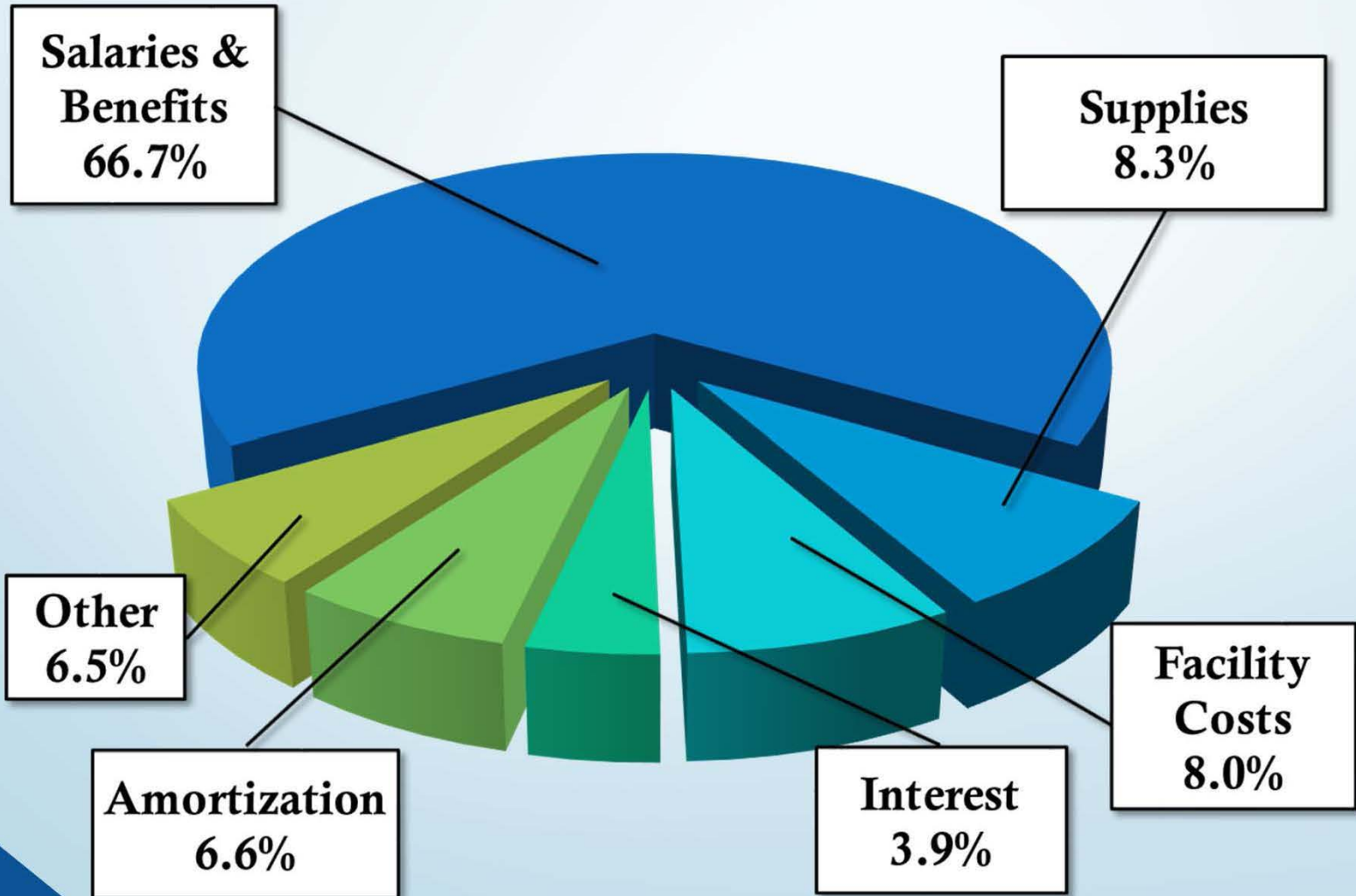


2019 Budgeted Revenue





2019 Budgeted Expenses





Accounting Adjustment

- The amortization period for the Elliott building was increased in 2018 to better reflect its estimated useful life
- Change was recommended by external auditors
- This adjustment continues moving forward
- Impact is a reduction in Amortization expense
- This adjustment does not increase cash flow



Long-Term Care

- The City of Guelph's designated Long-Term Care Home since 2015
- The City of Guelph is legally required to be involved in the provision of residential Long-Term Care
- Long-Term Care is an important part of Guelph's community well-being
- The number of seniors in need of Long-Term Care is expected to increase in future years



Long-Term Care Funding

- City of Guelph increase of \$39,077 (3.0%), for a total 2019 levy of \$1,341,634
- City of Guelph Capital Reserve funding of \$212,000
- Annual City of Guelph Capital Reserve funding has not increased since 2015



2019 Budgeted Long-Term Care Revenue

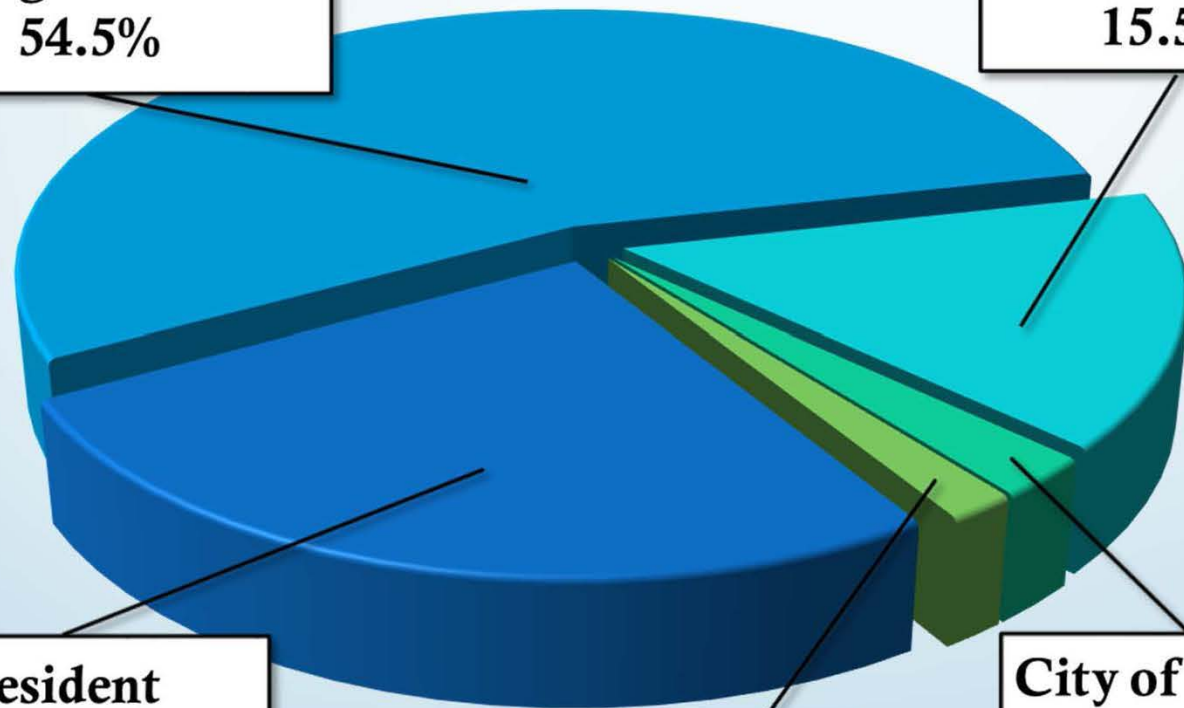
**Ministry of Health
& Long-Term Care**
54.5%

**City of Guelph
Operational**
15.5%

**Resident
Accommodation**
25.9%

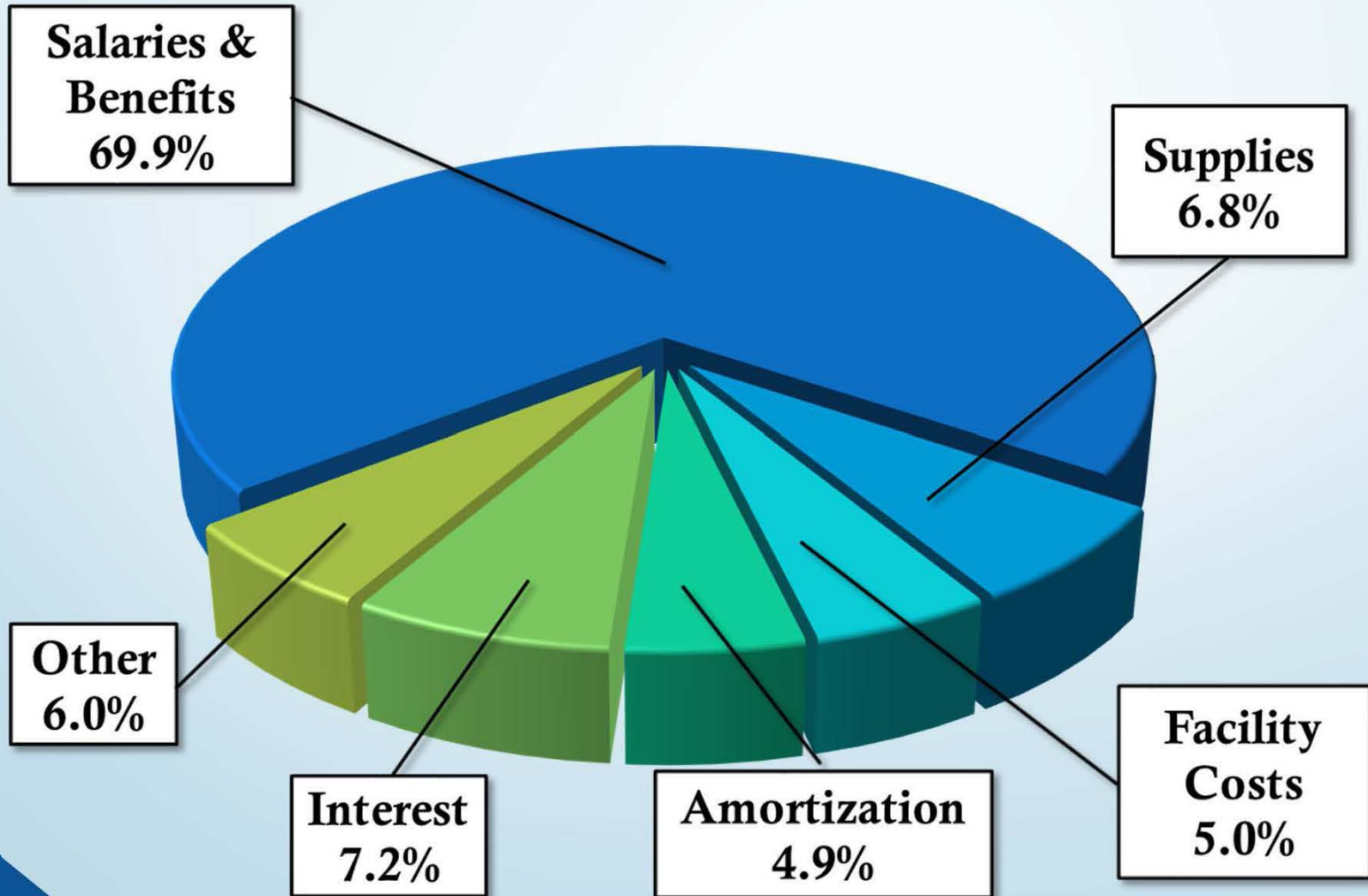
Other
1.7%

**City of Guelph
Capital**
2.4%





2019 Budgeted Long-Term Care Expenses





Long-Term Care Budget

LTC Operations	2019
<i>Revenue</i>	
Resident Accommodation	\$2,246,400
Provincial Subsidy	4,723,853
Other Revenue	149,395
Total Revenue	7,119,648
<i>Expenses</i>	
Employee Costs	6,151,617
Operating Costs	2,373,553
Total Expenses	8,525,170
Budgeted Operating Deficit	(\$1,405,522)

City of Guelph Funding	2019
Budgeted Operating Deficit	(\$1,405,522)
Municipal Operating Subsidy	1,341,634
Budgeted Deficit	(\$63,888)



Long-Term Care Capital Reserve Fund

	2019
Opening Balance	\$3,513
Contributions from City of Guelph	212,000
2019 Capital Projects Identified	(295,998)
Closing Balance	0
Borrowing Required by The Elliott	\$80,485

5 Year LTC Capital Plan			
Year	Expected City Funding	LTC Capital Purchases	Borrowing Needed
2019	\$212,000	\$295,998	\$80,485
2020	\$212,000	\$307,370	\$95,370
2021	\$212,000	\$288,000	\$76,000
2022	\$212,000	\$300,000	\$88,000
2023	\$212,000	\$268,500	\$56,500
TOTAL	\$1,060,000	\$1,459,868	\$396,355



10 Year Capital Plan

10 Year Capital Plan – The Elliott			
2019	\$1,282,038	2024	\$583,100
2020	\$922,970	2025	\$506,000
2021	\$1,172,000	2026	\$475,800
2022	\$979,800	2027	\$413,000
2023	\$991,500	2028	\$1,161,500
Total - \$8,487,708			

- Capital purchases are for Long-Term Care, Retirement, and Life Lease
- None of the approved \$2 Million borrowing in 2018 has been used
- Borrowing is expected to begin in 2019 to finance capital purchases



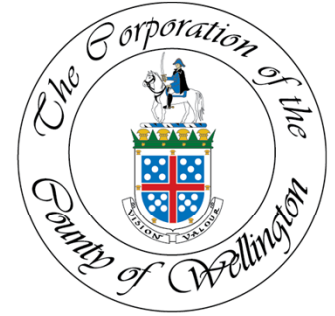
Summary

- The Elliott Community provides quality choices in a caring and inclusive, home-like community
- There is a tradition of promoting dignity and independence for those served and their families
- The Elliott is proud to be known as The City of Guelph's municipal Long-Term Care home
- The Elliott continues to partner with The City of Guelph staff to manage current and future operational and capital needs



2019 Budget

Questions ?



County of Wellington Social Services

2019 Budget and Ten-Year Plan

Presentation to Guelph City Council

February 13, 2019

Social Services Overview

- Wellington County is the Consolidated Municipal Service Manager (CMSM) for Social Services in Guelph and Wellington
- Social Services includes:
 - Social and Affordable Housing
 - Ontario Works
 - Children's Early Years
- Represents a total budget of \$94.6 million with \$30.5 million in municipal funding
 - City of Guelph - \$22.7 million (74%)
 - County of Wellington - \$7.8 million (26%)



Social Services Overview (continued)

- Housing
 - Social Housing – mandated under Housing Services Act
 - Public Housing – 1,189 units – municipally owned – 100% RGI
 - Non-Profit and Coop – 1,461 units – community partners – mix of RGI, market units
 - Rent Subsidies – 406 units – private landlords
 - Affordable Housing – discretionary based on needs of the community
 - County administers capital incentive agreements for 180 units in the City of Guelph
 - County directly owns and operates 4 projects located in the County (131 units)
- Ontario Works
 - Provides income and employment assistance to just over 2,000 residents in Guelph and Wellington County



Social Services Overview (continued)

- Children's Early Years
 - Children's Early Years Management for Guelph and Wellington
 - Goes beyond traditional direct delivery of child care
 - Now includes community resource planning for ages 0-17
 - Capacity building, operating grants, special needs resourcing
 - Child care subsidies
 - Financial assistance for eligible families to pay for licensed child care
 - Directly operated licensed child care centres
 - (3 in the County, 1 in the City)



Social Services Budget Summary

2019 – 2028 Budget Forecast (Operating & Capital) All figures in \$000's

A) TOTAL PROGRAMME EXPENDITURE

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Social Housing	\$ 34,395	\$ 35,379	\$ 35,684	\$ 36,321	\$ 36,986	\$ 37,574	\$ 37,719	\$ 37,975	\$ 37,584	\$ 37,905	\$ 38,663
Ontario Works	28,863	29,643	30,740	31,833	33,167	34,204	35,559	37,072	38,431	40,102	41,631
Children's Early Years	28,473	27,512	27,874	27,994	28,152	28,333	28,520	28,701	28,890	29,071	29,267
Affordable Housing	2,056	2,100	2,107	2,087	2,064	2,096	2,128	2,212	2,197	2,221	2,251
Total Social Service Expenditures	\$ 93,787	\$ 94,634	\$ 96,405	\$ 98,235	\$ 100,369	\$ 102,208	\$ 103,926	\$ 105,959	\$ 107,102	\$ 109,299	\$ 111,812
year/year % change	12%	1%	2%	2%	2%	2%	2%	2%	1%	2%	2%

B) MUNICIPAL PROPERTY TAX REQUIREMENT

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
City of Guelph											
Social Housing	\$ 15,980	\$ 16,135	\$ 16,589	\$ 17,106	\$ 17,734	\$ 18,116	\$ 18,731	\$ 19,438	\$ 19,147	\$ 19,172	\$ 20,476
Ontario Works	2,753	2,875	2,964	2,961	3,239	3,208	3,393	3,666	3,767	4,087	4,247
Children's Early Years	4,122	3,681	3,771	3,846	3,948	4,066	4,189	4,303	4,425	4,542	4,668
Affordable Housing	-	-	-	-	-	-	-	-	-	-	-
Total City of Guelph Cost	\$ 22,854	\$ 22,691	\$ 23,324	\$ 23,913	\$ 24,921	\$ 25,389	\$ 26,313	\$ 27,407	\$ 27,339	\$ 27,800	\$ 29,391
year/year % change	-2%	-0.7%	3%	3%	4%	2%	4%	4%	0%	2%	6%
County of Wellington											
Social Housing	\$ 4,536	\$ 4,554	\$ 4,657	\$ 4,787	\$ 4,950	\$ 4,980	\$ 4,591	\$ 4,527	\$ 4,659	\$ 4,739	\$ 5,013
Ontario Works	1,516	1,507	1,547	1,592	1,648	1,713	1,789	1,874	1,951	2,033	2,110
Children's Early Years	1,141	1,220	1,300	1,322	1,354	1,393	1,431	1,473	1,515	1,552	1,595
Affordable Housing	500	500	500	500	500	500	500	500	500	500	500
Total County of Wellington Cost	\$ 7,693	\$ 7,780	\$ 8,004	\$ 8,202	\$ 8,452	\$ 8,586	\$ 8,311	\$ 8,374	\$ 8,625	\$ 8,824	\$ 9,217
year/year % change	-3%	1.1%	3%	2%	3%	2%	-3%	1%	3%	2%	4%
Total Municipal Property Tax requirement	\$ 30,547	\$ 30,472	\$ 31,328	\$ 32,114	\$ 33,372	\$ 33,975	\$ 34,624	\$ 35,781	\$ 35,963	\$ 36,625	\$ 38,608



Operating Forecast: Housing Highlights

- Community Homelessness Prevention Initiative
 - Provincial funding increase of \$339,000
 - Deliver additional programmes
 - Reduce municipal cost by \$50,000
- Staffing changes:
 - Maintenance Coordinator FT (April 1st start date)
 - Net cost of \$63,800 (\$51,000 City and \$12,800 County)



Operating Forecast: Housing Highlights (continued)

- Other budget changes:
 - Payments to non-profit and co-op housing providers increased by \$300k (2.5%)
 - Hydro, gas and water expenses reduced by \$420,000
 - Increase of \$160,000 (3%) in rent revenue for 2019 budget



Capital Plan: Social Housing

- \$34.5 million investment over 10 years in the County's 1,189 Social Housing units for improvements and upgrades
 - Cost shared with City of Guelph (currently 75.4%)
- 2019 capital budget is \$3 million



Budget Forecast: Ontario Works Highlights

- Budget estimates reflect a 1.5% adjustment for projected caseload increase (fully funded by the province)
- Levy split for Admin costs is based on caseload split between the City and the County
- Capital: \$905,000 over 10 years for capital repairs and maintenance to Ontario Works office space in Guelph and Fergus



Budget Forecast: Children's Early Years Highlights

- Staffing changes

- Palmerston – 36 additional child care spaces
- Wellington Place – 64 new child care spaces
 - 20.6 FTE new positions 100% covered by Expansion Plan funding (no municipal cost)

- Administration, Planning and Expansion

- 3 Positions to be added (April start dates - 2.3 FTE):
 - Manager of Early Years Admin – 100% province
 - Manager of Early Years Planning – (\$68K City, \$17K County)
 - Quality Child Care Visitor – (\$50K City, \$14K County)



Budget Forecast: Children's Early Years Highlights

(continued)

- Provincial funding allocations for 2019 not yet received
- Increase budgeted parent fee revenue at directly operated facilities by \$530,500 (123.5%)
- Projected tax levy requirement for the City in 2019 is 10.7% lower than 2018
- Projected tax levy requirement for the County in 2019 is 6.9% higher than 2018
- Capital: \$100,000 to complete 133 Wyndham Office Space Renovations (2019)



Social Services Staffing Changes

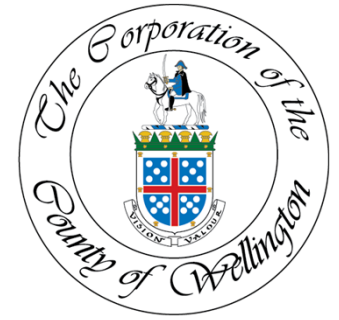
2018 approved Social Services staff complement (FTEs)	170.60				
Interdepartmental adjustments and annualize positions approved in 2018 budget	0.50				
2019 budgeted FTE changes (detailed below)	23.60				
2019 budgeted Social Services staff complement (FTEs)	194.70				
2019 Budget Changes	FTE	Salary & Benefits	Provincial Funding	Net City of Guelph Cost	Net County of Wellington Cost
Palmerston Child Care Centre					
Palmerston Cook from PT to FT	0.40	\$ 17,200	\$ (17,200)	\$ -	\$ -
Palmerston FT Teachers	7.00	496,700	(496,700)	-	-
Palmerston Teacher's Assistant	3.60	221,300	(221,300)	-	-
Wellington Place Child Care Centre - all July 1st Start Date					
Wellington Place Supervisor	0.50	43,700	(43,700)	-	-
Wellington Place Teacher	5.50	393,500	(393,500)	-	-
Wellington Place Teacher's Assistant	2.70	171,900	(171,900)	-	-
Wellington Place Float PT	0.10	10,000	(10,000)	-	-
Wellington Place Cook FT	0.50	36,200	(36,200)	-	-
Wellington Place Cook PT	0.30	21,500	(21,500)	-	-
Child Care Administration, Planning and Expansion					
Manager of Early Years' Administration - April 1st start date	0.75	85,400	(85,400)	-	-
Manager of Early Years' Planning - April 1st start date	0.75	85,400	-	(68,320)	(17,080)
Quality Child Care Visitor - April 1st start date	0.75	63,800	-	(51,040)	(12,760)
Housing					
Maintenance Co-ordinator - April 1st start date	0.75	63,800		(51,040)	(12,760)
Total Social Services 2019 Budgeted FTE Changes	23.60	\$ 1,710,400	\$ (1,497,400)	\$ (170,400)	\$ (42,600)



Social Services Budget Comparison

COUNTY OF WELLINGTON 2019 SOCIAL SERVICES NET BUDGET COMPARISON - OPERATING & CAPITAL (all figures in \$000s)					
	Approved 2018 County Budget	2018 Budget Projections for 2019	Proposed 2019 County Budget	% Change from 2018 Projections for 2019	% Change from 2018 Approved Budget
<u>City Tax Levy Requirement</u>					
Social Housing	\$ 15,980	\$ 16,252	\$ 16,135	-0.7%	1.0%
Ontario Works	2,753	2,848	2,875	1.0%	4.4%
Children's Early Years	4,122	3,882	3,681	-5.2%	-10.7%
Total	\$ 22,854	\$ 22,982	\$ 22,691	-1.3%	-0.7%
<u>County Tax Levy Requirement</u>					
Social Housing	\$ 4,536	\$ 4,627	\$ 4,554	-1.6%	0.4%
Ontario Works	1,516	1,570	1,507	-4.0%	-0.6%
Children's Early Years	1,141	1,215	1,220	0.4%	6.9%
Affordable Housing	500	500	500	0.0%	0.0%
Total	\$ 7,693	\$ 7,912	\$ 7,780	-1.7%	1.1%





Questions?

Wellington-Dufferin-Guelph Public Health 2019 Budget



What does public health do?



Reference: Standards for Public Health Programs and Services: Consultation Document. February 17, 2017. Ministry of Health and Long-Term Care

What's new at WDGPH?

Some important topics and issues in 2018 included:

- **Mayor's Task Force on Homelessness and Community Safety**
- **Opioid overdose crisis & harm reduction**
- **Cannabis legalization**
- **New vision screening program for children**
- **New dental clinic**
- **Interactive data dashboards**
- **Control of infectious diseases (TB)**

How does WDGPH serve Guelph?

Assessing the health of our communities

- Health Status Interactive Reports
- Nutritious Food Basket
- Chronic and infectious disease surveillance
- Opioid surveillance

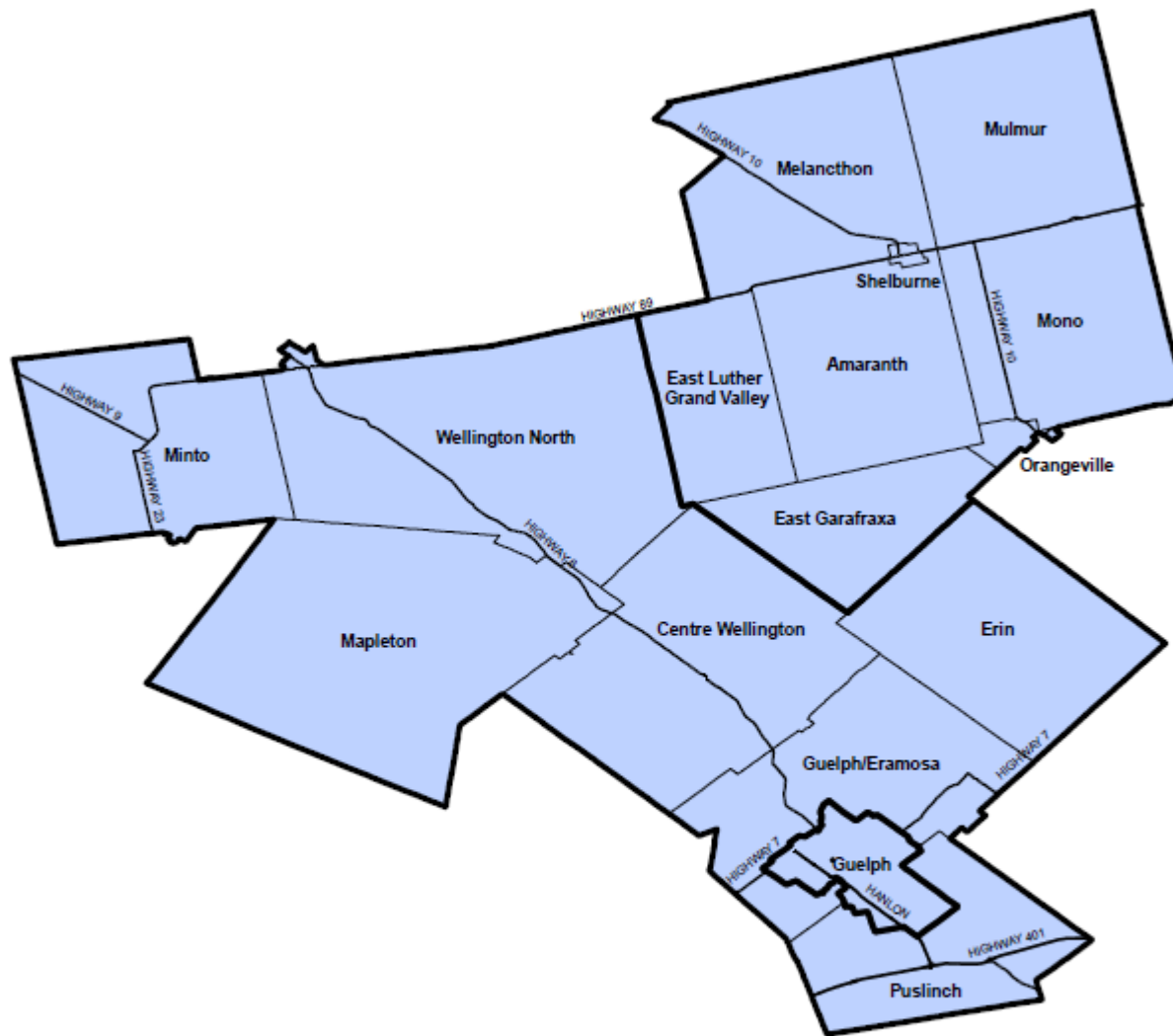
Promoting positive health and wellbeing

- *Planning through a Public Health Lens*: Review of Official Plans
- Wellington-Guelph Drug Strategy
- Guelph & Wellington Task Force for Poverty Elimination
- Clinical services in Guelph – Sexual health, breastfeeding, dental services, preschool speech & language

Protecting the population from threats to health

- Immunization programs in Guelph schools
- *Check Before You Choose*: Inspection of restaurants, public pools, child care settings, personal service settings
- Investigation & management of disease outbreaks and environmental hazards
- Supporting agency to Municipal Emergency Control Group

WDGPH Territory



Legend

- Major Road
- ▭ Wellington, Dufferin and Guelph Boundaries
- - - Municipality Boundaries

0 5 10 20 Kilometres



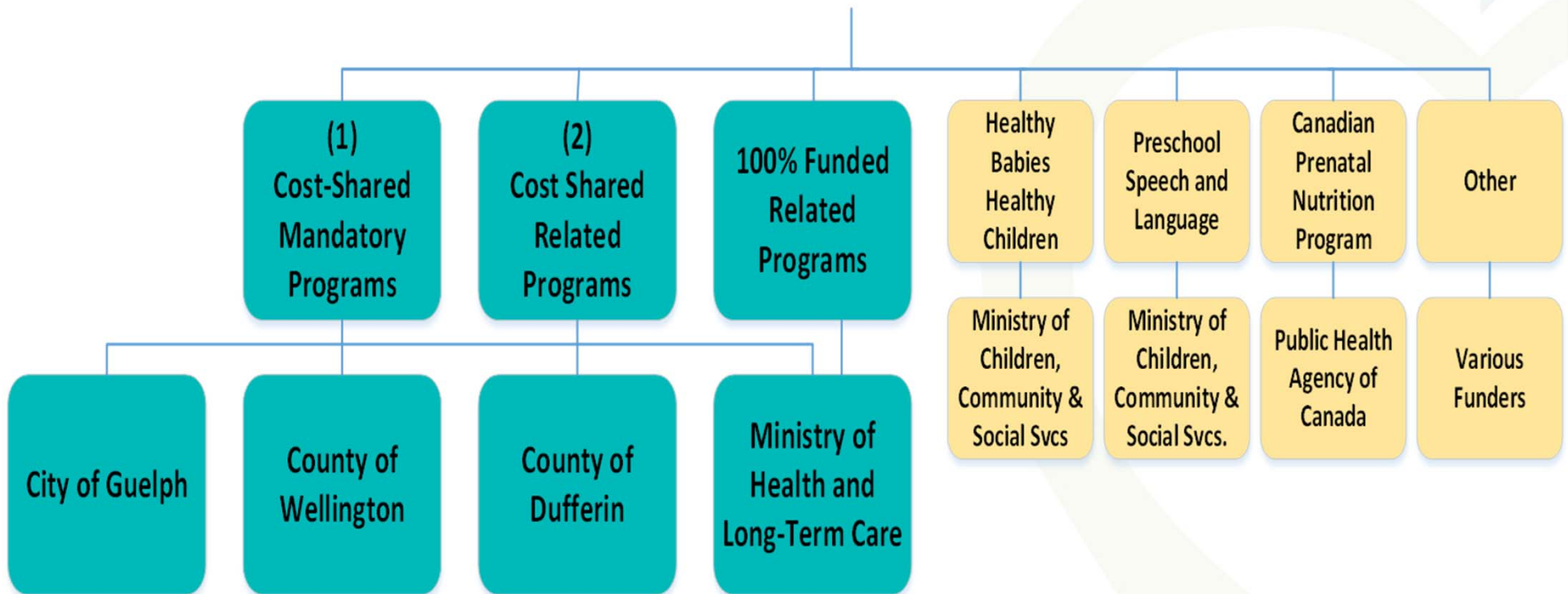
2016 Census Population

<i>Municipality</i>	<i>People</i>	<i>Ratio</i>
Guelph	131,794	46.3%
Wellington	90,932	32.0%
Dufferin	61,735	21.7%
Total	284,461	100.0%

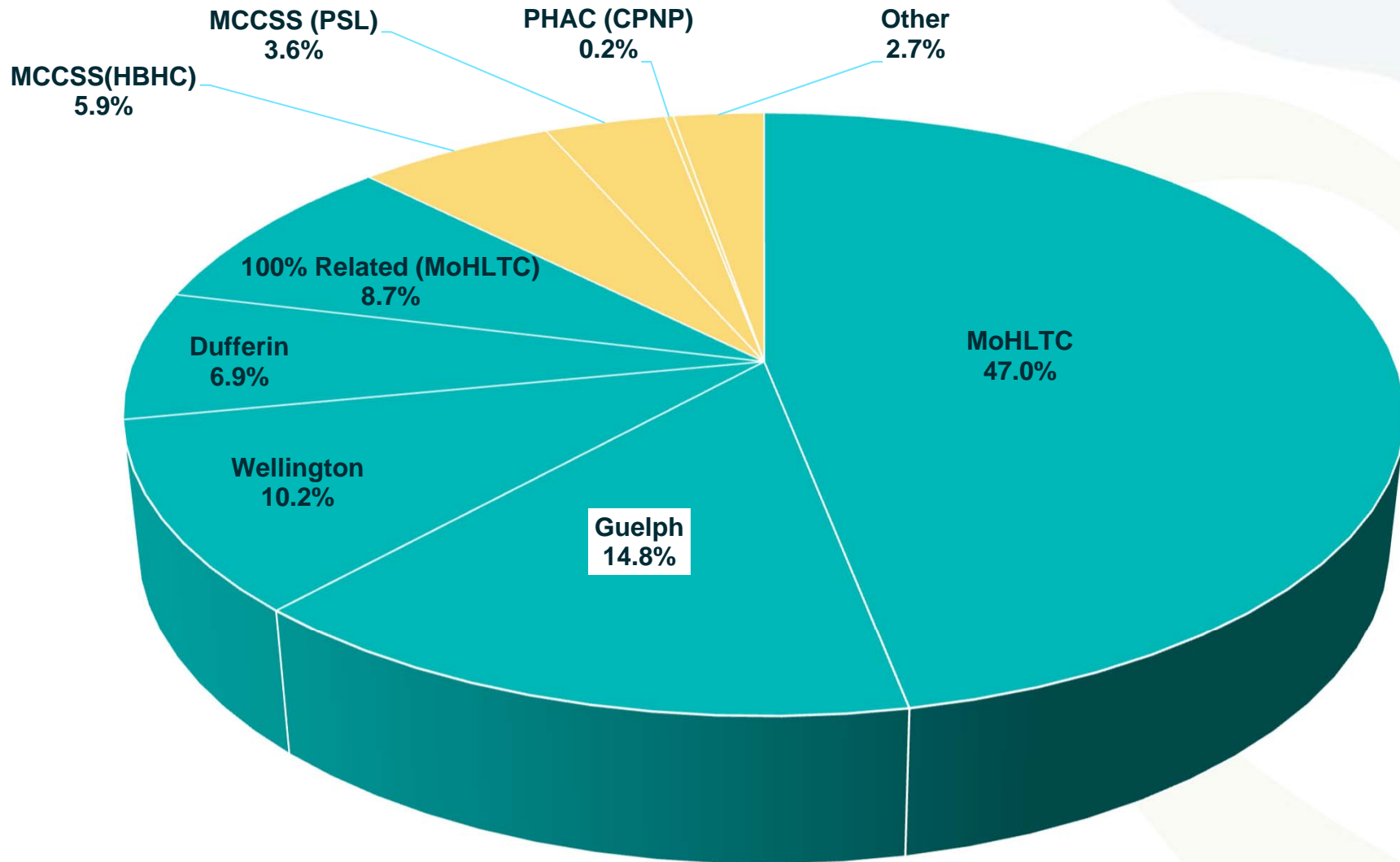
2016 Census Population used for municipal apportionment for 2019 budget. Will be used until 2022; beginning in 2023 the 2021 Census Population will be used.

Funders and Funding

WDGPH Complete Agency Budget

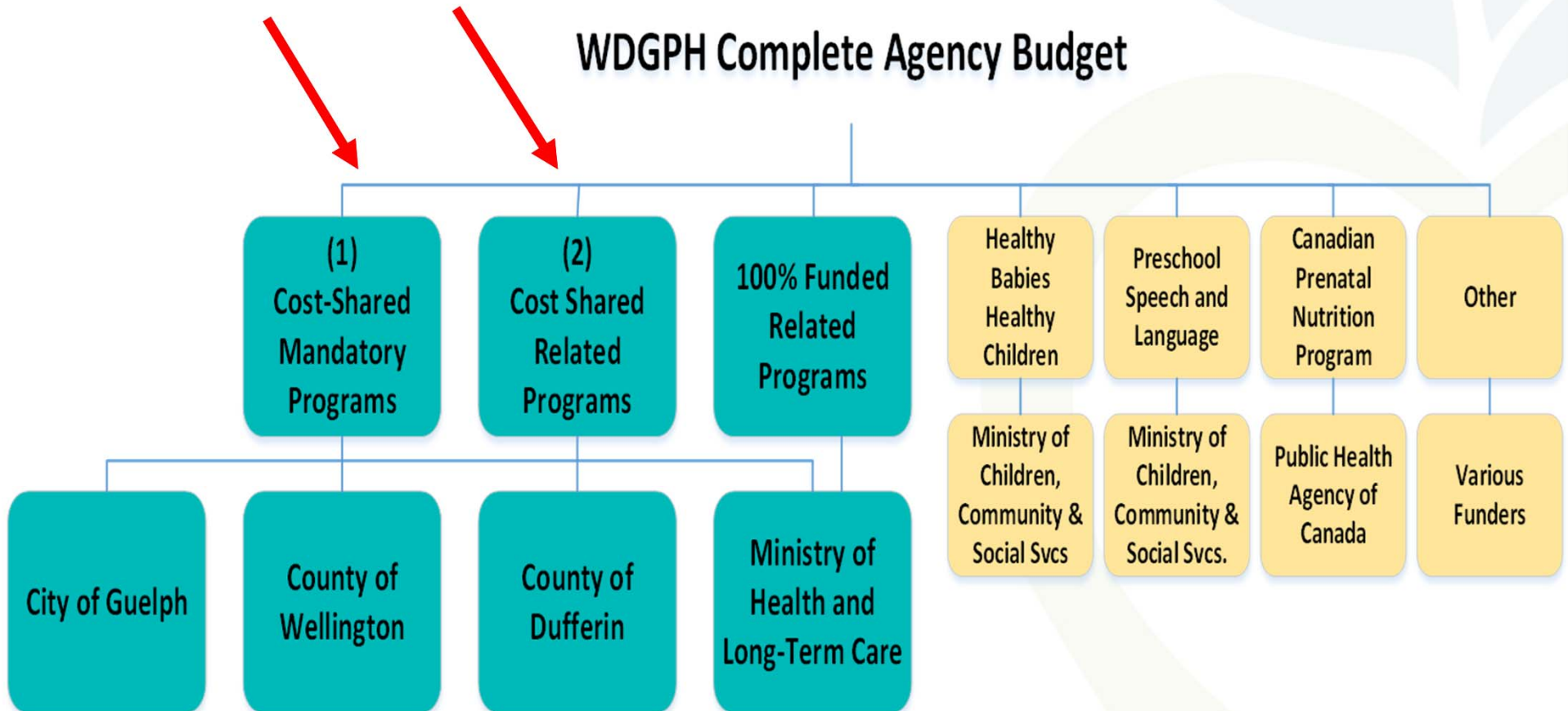


2019 Budgeted Funding By Fund (Entire Agency Budget)



Funders and Funding

WDGPH Complete Agency Budget



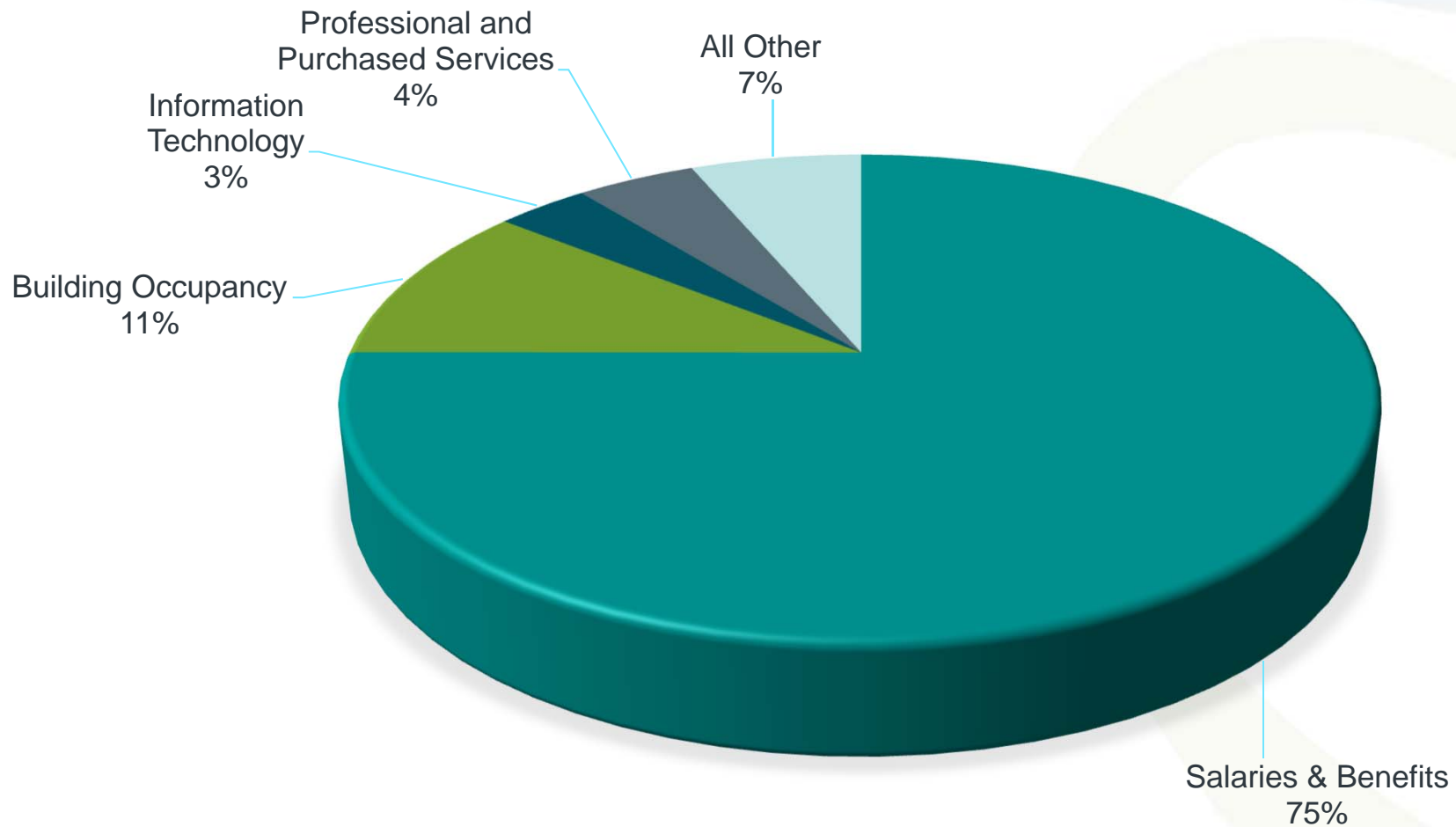
WDGPH 2019 Cost-Shared Mandatory and Related Programs Budget

	2018	2019	Increase (\$)	Increase (%)
<i>Funding</i>				
Provincial	\$12,537,000	12,537,000	\$0	0.0%
Municipal	8,347,006	8,513,947	166,941	2.0%
Interest & Transfer from Fluoride Varnish Reserve	20,000	49,333	29,333	146.66%
<i>Total Funding</i>	20,904,006	21,100,280	196,274	0.94%
<i>Expenditures</i>				
Employee Costs	15,615,349	15,832,185	216,836	1.39%
Operating Costs	5,288,657	5,268,095	(20,562)	(0.39%)
<i>Total Expenditures</i>	20,904,006	21,100,280	196,274	0.94%
Net Budgeted Surplus (Deficit)	\$0	\$0	\$0	

2019 Cost-Shared Budget Funding Breakdown

	2018	2019	Increase (\$)	Increase (%)
MOHLTC	\$12,537,000	\$12,537,000	\$0	0.0%
City of Guelph	3,868,973	3,946,353	77,379	2.0%
County of Wellington	2,670,691	2,724,105	53,414	2.0%
County of Dufferin	1,807,342	1,843,489	36,147	2.0%

2019 Cost-Shared Budget Expenditures



2019 Cost-Shared Programs

- Injury Prevention
- Active Living
- Substance Use
- Food Safety
- Health Hazard Prevention and Management
- Healthy Families
- Speech & Language
- Non Publicly Funded Immunizations
- Vaccine Administration - Clinical Services
- School Health Promotion
- Harm Reduction
- Infectious Diseases Prevention
- Tuberculosis Prevention and Management
- Sexual Health
- Rabies
- Safe Water
- Oral Health Assessment & Surveillance
- Non-Mandatory Oral Health Programs
- Vision Screening
- Community Connections

2019 Cost-Shared Programs

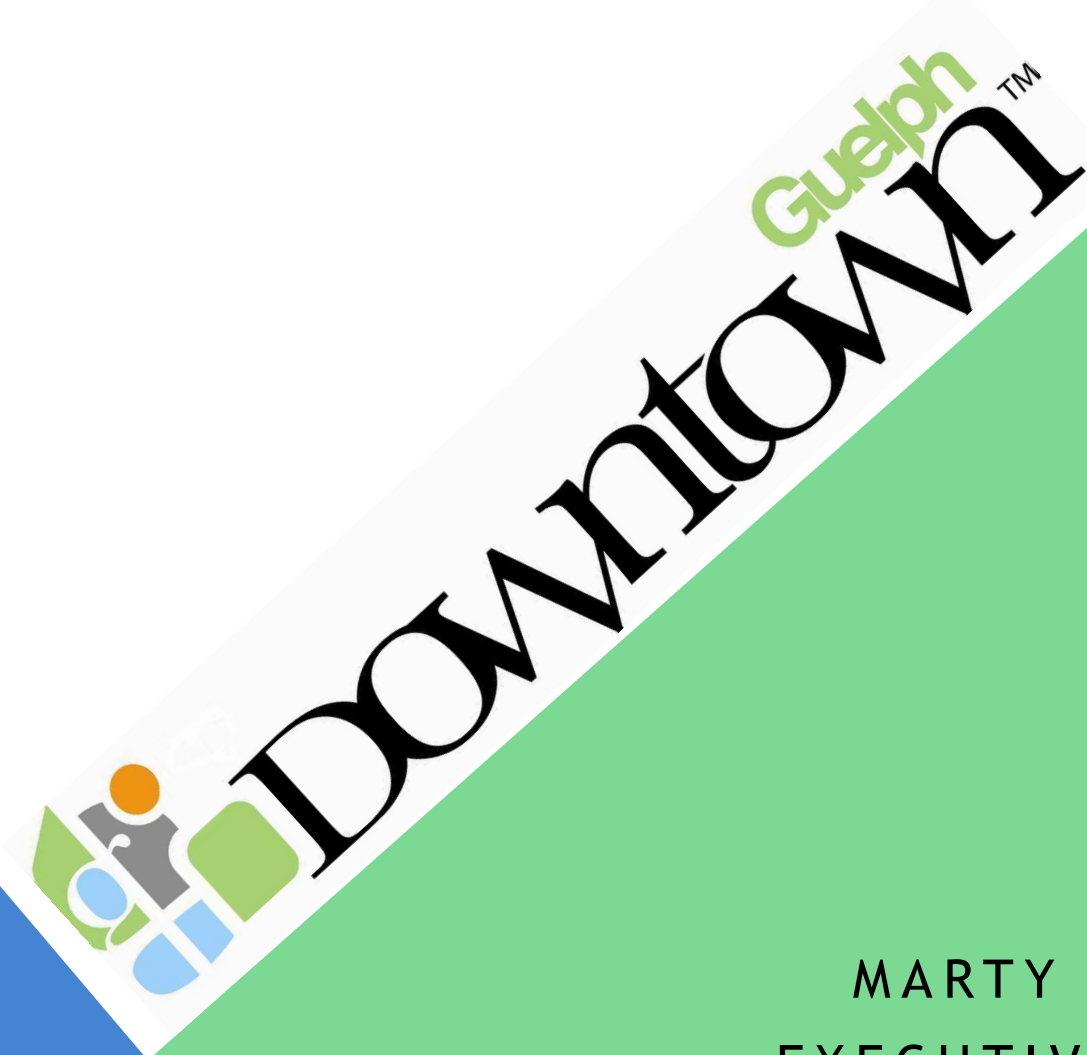
- Vaccine Management
- Emergency Management
- Infection Control
- On Call
- Menu Labelling
- Healthy Eating
- Mental Health Promotion
- Preconception Health
- Healthy Pregnancies
- Parenting
- Immunization Monitoring & Surveillance
- Community Based Immunization Outreach
- Vaccine Administration - Schools
- Immunizations for Children in Schools & Licensed Child Care
- Vector-Borne Diseases
- Small Drinking Water Systems
- Population Health Assessment
- Health Equity
- Effective Public Health Practice
- Quality Assurance

Summary

- 0% funding increase from the MOHLTC;
- 2% funding increase from municipalities; and
- City of Guelph increase of \$77,379, for total 2019 gross levy of \$3,946,353 less loan repayments totaling \$588,264 (blended principal and interest payment), for a net transfer of \$3,358,089 in 2019.

Thank-you





MARTY WILLIAMS
EXECUTIVE DIRECTOR

ORGANIZATIONAL ISSUES

As always, we are working on the key parts of our mandate to:

1. Beautify (banners, flowers, lights, art)
2. Attract (promotions and events)
3. Advocate (presentations to City Council, work on DAC, work with Downtown Renewal Office, Ontario Business Improvement Area Association)



EVENTS & PROMOTIONS



ORGANIZATIONAL ISSUES

- Good relations with City staff and council: regular meetings with the Mayor; Downtown Advisory Committee; Chamber of Commerce; MPP and MP
- Good connections with other Business Improvement Areas
- Good connections with Ontario Government Ministries through the Ontario Business Improvement Area Association (OBIAA)



ORGANIZATIONAL ISSUES

- Well functioning Board of Directors and Executive Committee; thanks to all who have served. Five new people for the 2018-2022 term.
- Great Staff: Sam, Meg, Montana, and Jenny
- Solid financials; spending aligned with mandate; delivering new services and always looking for ways to do more.



SOCIAL MEDIA

➤ 10,904 likes on **Facebook**



➤ 6,373 followers on **Instagram**



➤ 13,200 followers on **Twitter**



@downtownguelph #downtownguelph



NEW TO DOWNTOWN

- ❖ Philthy Philly's
- ❖ Yeeros
- ❖ The Lovely Co.
- ❖ Reid's Chocolates
- ❖ Quick Chicken Pickup
- ❖ Omar - Barber on Macdonell
- ❖ BOOM Fitness & Health
- ❖ Consign Your Curves/The Embassy Wine Bar
- ❖ Pressed For Time Paninis
- ❖ Sweet Birch Acupuncture
- ❖ New Aura



DOWNTOWN ISSUES

Challenges:

- Parking
- Vacancies, business mix, challenge to retail
- Construction impacts and mitigation strategies
- Social issues; poverty, addiction and mental health





Welcoming Streets Initiative

Peer Outreach Worker, Wendy Noll



DOWNTOWN ISSUES

Positives:

- Public investment: Wilson Parkade, Baker District
- Private investment: Petrie, Ackers, etc.
- Continuation of free on-street parking



FINANCIALS

Draft Budget 2019 Highlights

Levy

2018: \$605k

2019: \$630k

Total Payroll Expenses

2018: \$248k (Budget) \$263k (Forecast)

2019: \$268k

Marketing & Promotion Expenses

2018: \$128k

2019: \$97k

(Drop in Cooperative Ad revenue and expense)



FINANCIALS

Event Expenses

2018: \$62k

2019: \$62k

Total Revitalization Expenses

2018: \$65k

2019: \$60k

(Banner costs down)

Total General & Admin Expenses

2018: \$120k (budget) \$141k (forecast)

2019: \$139k

(Rent increase, office renovations, media monitoring, etc.)



FINANCIALS

Other Expenses

2018: \$41k

2019: \$41k

(Includes special projects; welcoming streets; data analysis project)

Total Expense

2018: \$663k (Budget) \$668k (Forecast)

2019: \$673k

Net Operations

2018: \$21k (Budget) \$15k (Forecast)

2019: \$5k



Thank You





2019 Operating Budget

February 13, 2019



PRIDE SERVICE TRUST

Community Overview

- GPSB & City Council Leadership
- Visible Police Profile
- Community & City Partnerships
- Adopt New Technologies & Training
- Integrated Approaches to Community Safety
- Dedicated & Hardworking Staff





Community Overview



- Continued growth in many areas of the City
- Intensification
- Increased traffic volume
- Complexity of Crimes
- Community Issues
- Recruitment & staffing



PRIDE SERVICE TRUST

Community Overview

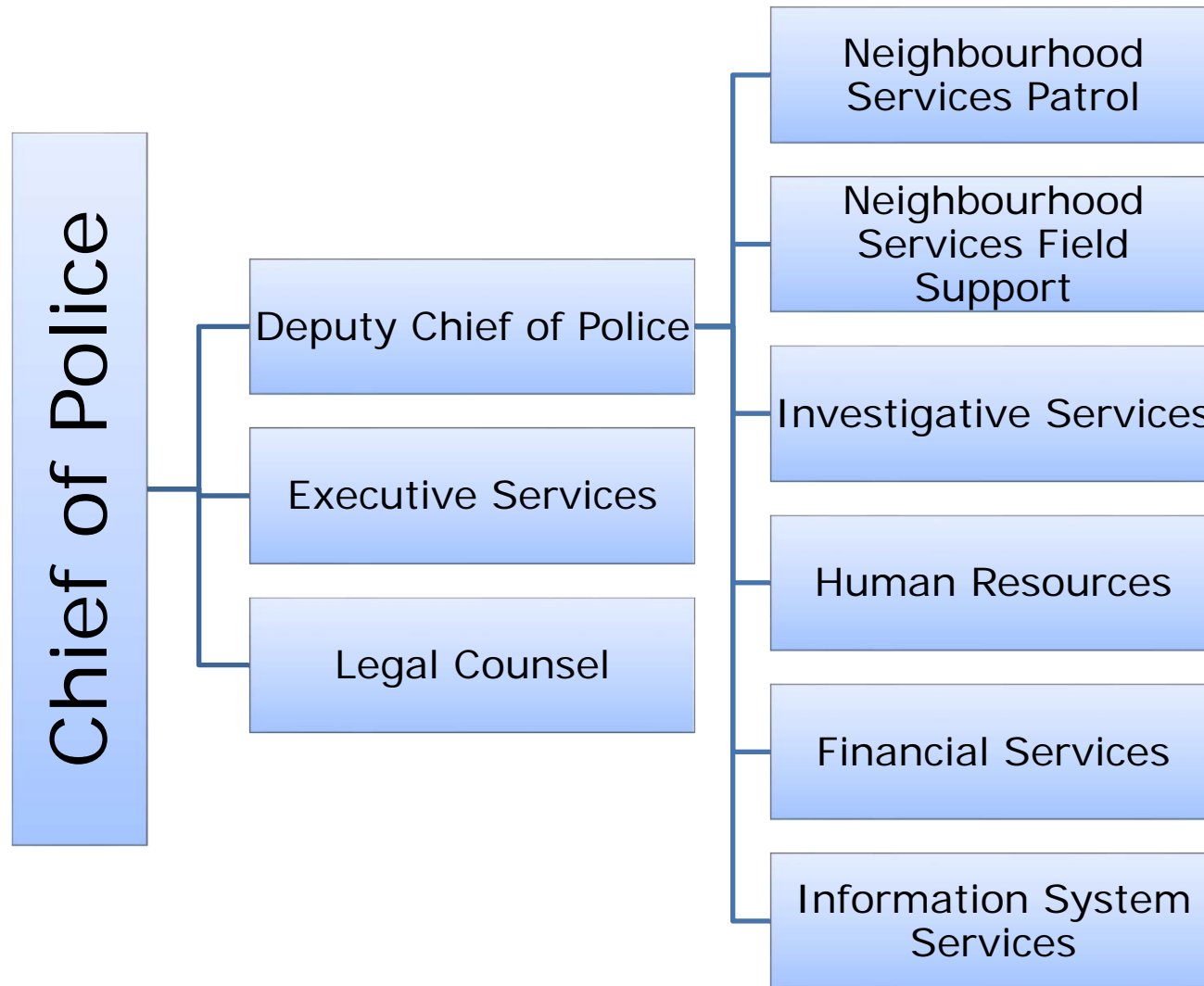
Top Community Priorities

2016 Business Plan	2018 Community Survey
Community Relationships	Drugs
Drugs	Public Safety
Police Visibility	Traffic Offences
Public Safety	Downtown
Traffic Offences	Crime Prevention



PRIDE SERVICE TRUST

Serving the City of Guelph





Serving the City of Guelph

Service Activity and Quality Indicators

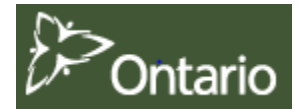
- 71,499 Calls for Service in 2018 (+5.6% or 3,825)
- 67,674 Calls for Service in 2017 (+7.4% or 4,700)
- 2017 Total Violent Crime Clearance Rate of 77% (-12.7%)
- 2017 Total Property Crime Clearance Rate of 28.2% (+13.7%)
- 2017 Crime severity index of 64.3 (up from 54.6)



2019 Operating Budget

Governance

- Governed by the *Police Services Act* - Section 39
- The Board determines objectives and priorities for the police service and the annual budget
- Responsible to maintain a level of strength or staffing on a daily basis to achieve key areas of policing
- Council approves the overall budget estimate





PRIDE SERVICE TRUST

2019 Operating Budget

Budget Development

- Meets Guelph Police Service corporate goals
- Addresses legislative and policy requirements
- Considers City of Guelph budget guideline
- Draft budget submission review resulted in reductions of \$594K with an additional \$396K in reductions subsequent to Board approval

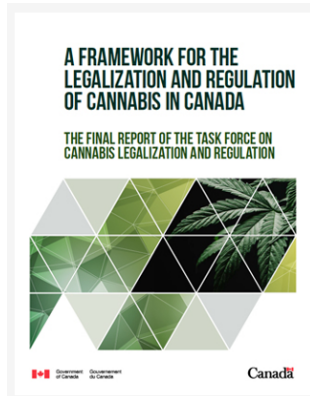




PRIDE SERVICE TRUST

2019 Operating Budget

Legislative Impacts

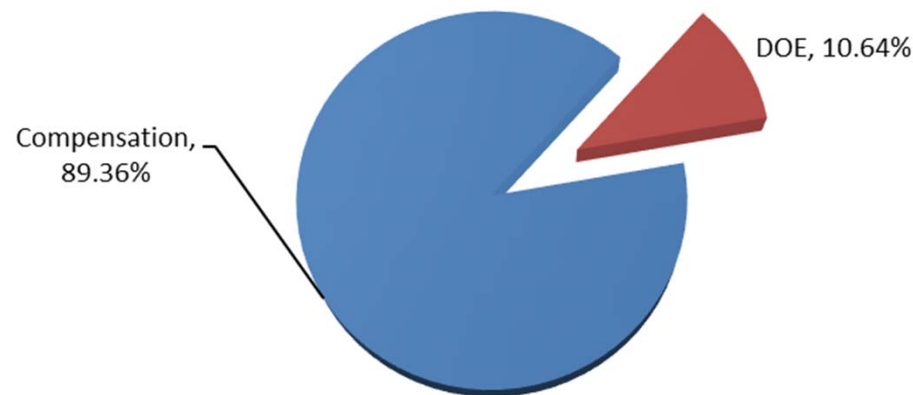




PRIDE SERVICE TRUST

2019 Operating Budget

	2018 Budget	2019 Budget Estimate	Variance	% Change
Compensation	39,065,600	41,006,800	1,941,200	4.97%
Direct Operating Expenses	4,525,200	4,882,400	357,200	7.89%
Gross Operating Budget	43,590,800	45,889,200	2,298,400	5.27%
Revenues/Recoveries	-3,289,500	-3,619,300	-329,800	10.03%
Net Budget	40,301,300	42,269,900	1,968,600	4.88%

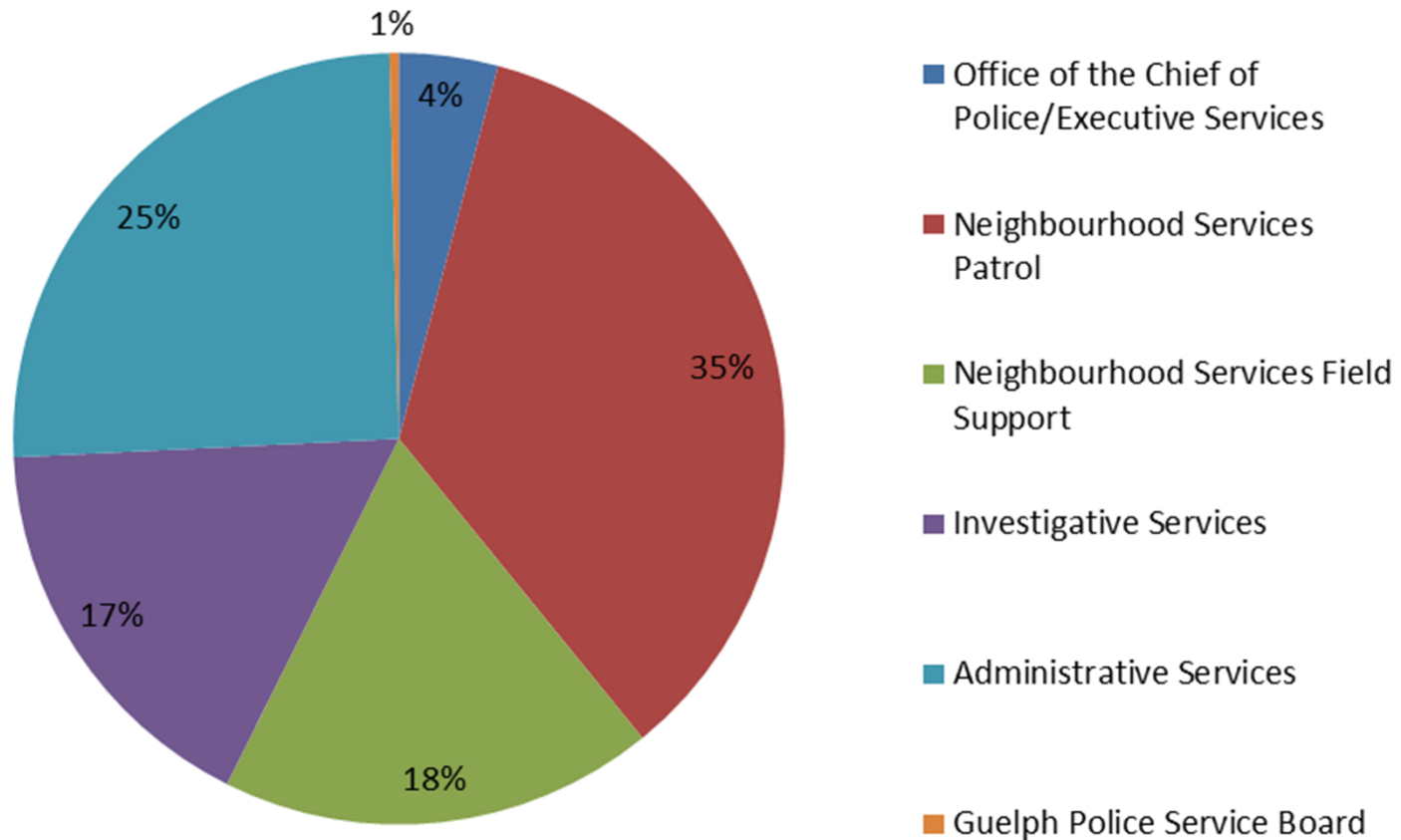




PRIDE SERVICE TRUST

2019 Operating Budget

Service Delivery Breakdown





2019 Operating Budget

Budget Drivers

- Collective Bargaining Assumptions
- Benefit Costs—enhanced CPP, WSIB, health & dental
- Purchased Services – vehicle repairs, telephone charges, legal expenses, fees associated with online records checks
- Flat revenue growth
- FTE growth (6.0 FTEs)



PRIDE SERVICE TRUST

2019 Operating Budget

Expansion Requests

- Courts Special Constables (2.0 FTEs)
- Sexual Assault & Child Abuse Unit (2.0 FTEs)
- Network Technician (1.0 FTE)
- Frontline Officers (1.0 FTE + 2.0 FTE over-complement)
- Cruiser Disinfection & Cleaning
- Funding for Backgrounder
- Impacts from Capital

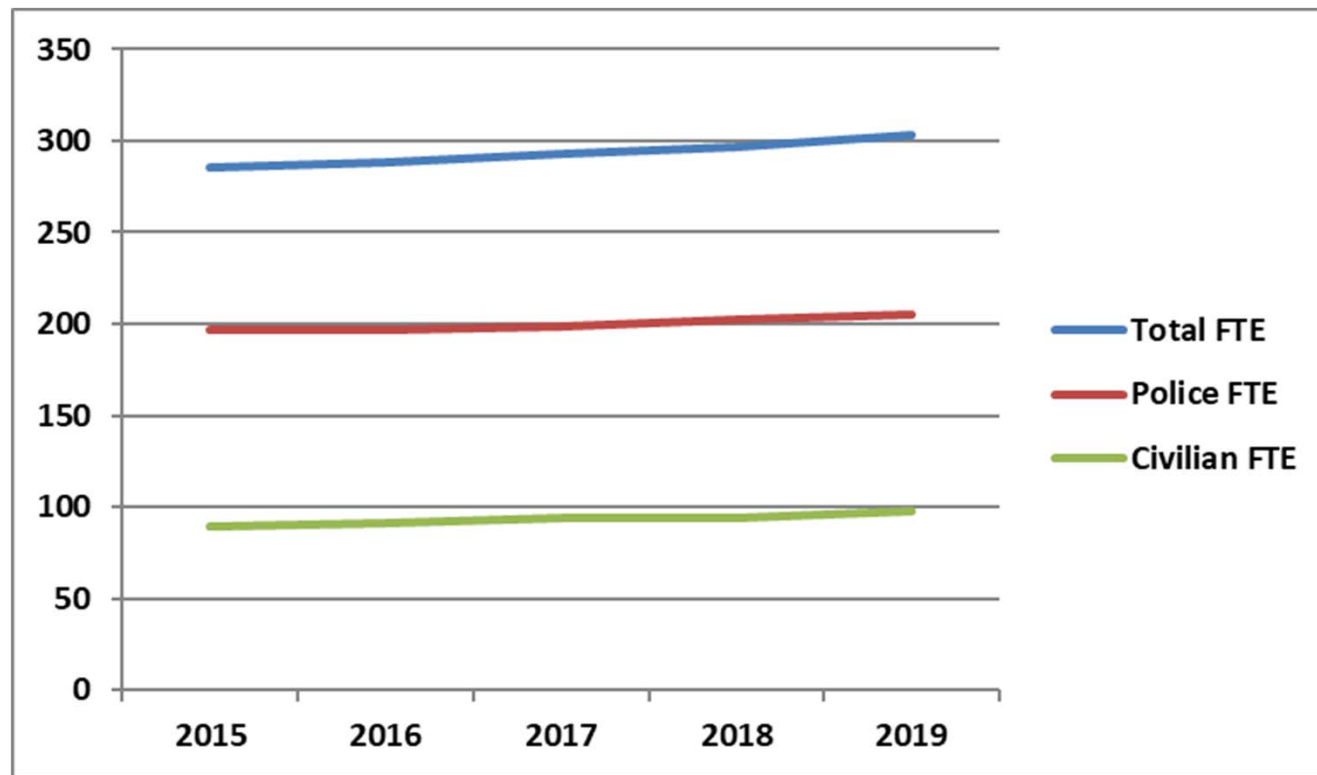




PRIDE SERVICE TRUST

FTE Growth

Recommend FTE increase in the 2019 budget by 6.0 FTEs to 302.9 FTE.





PRIDE SERVICE TRUST

Thank You





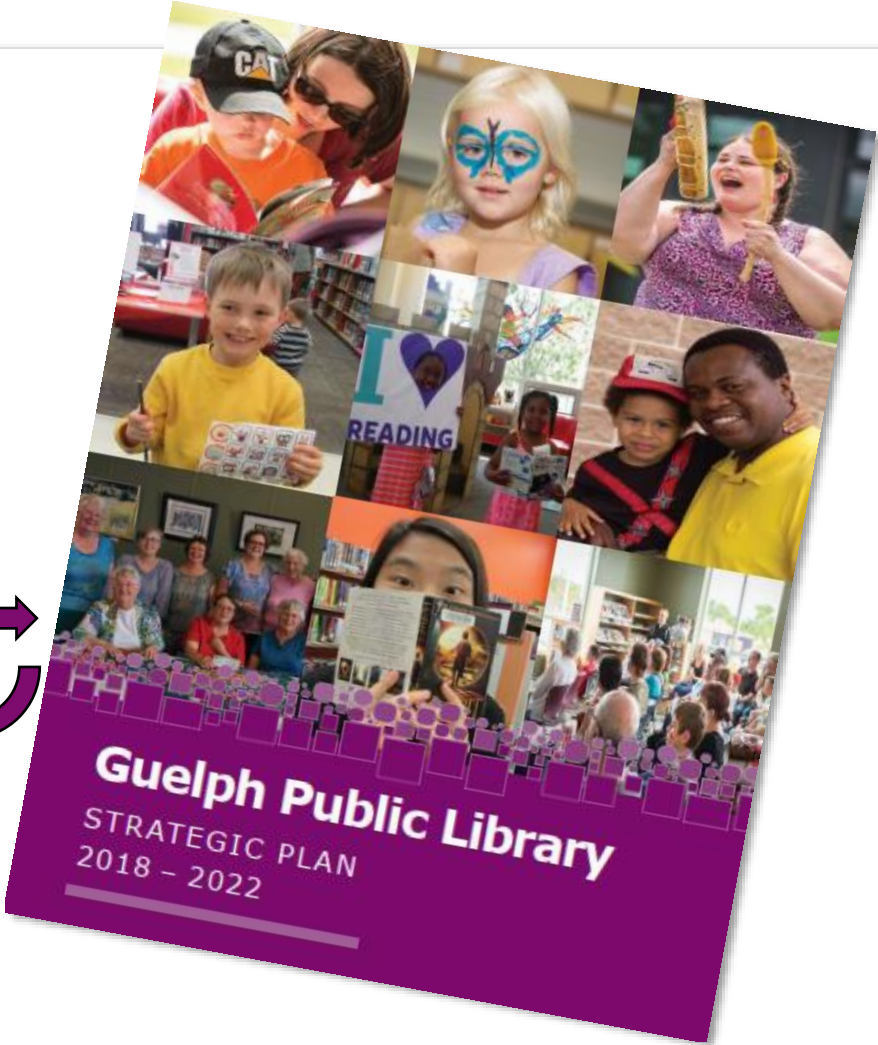
Guelph Public Library
Explore • Connect • Thrive

2019 Proposed Operating Budget

February 13 2019



**City of Guelph
2016-2018 Corporate Administrative Plan**



**Guelph Public Library
2018 - 2022 Strategic Plan**

By The Numbers

Welcoming New Minds



7,265
NEW MEMBERS





Businesses
Innovation
Community
Momentum
Connections
Engagement
Relationships
Improvement
Collaboration
Opportunities
Communication
Neighbourhoods


149,383

QUESTIONS
ANSWERED

 **17.7%**

3,384

AVERAGE DAILY VISITS
TO OUR WEBSITE
AND PUBLIC
ACCESS
COMPUTERS 

2,175,436



ITEMS BORROWED
(includes eResources)



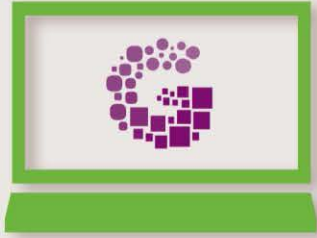
By The Numbers

Knowledge On The Go

↑ **33%**

MEMBERSHIPS
THROUGH
BOOKMOBILE





↑ 17%

**WEBSITE
HOMEPAGE TRAFFIC**



WELCOME

3,425

**AVERAGE DAILY
VISITORS**



TECH BAR

996 3D prints created

2,937 Oculus Rift VR sessions

4,623 Tech Bar questions answered

175 tech programs were offered

107,489

NEW

ITEMS ADDED

↑ 19%

**ACTIVE
CARDHOLDERS**

By The Numbers

Programming For All Ages

39,243

ATTENDEES
TOOK PART IN

1,503 
PROGRAMS





By The Numbers

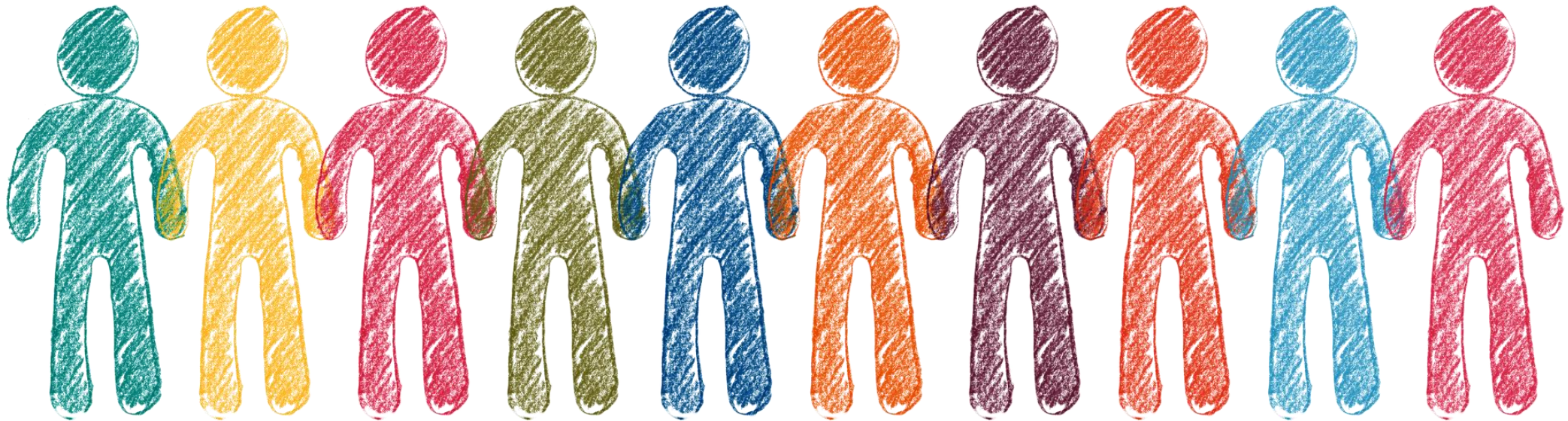
Supporting young minds

628,395

CHILDREN'S ITEMS
CHECKED OUT

↑
8.6% 

Thanks to your continued support, our Library is able to help the wider Guelph Community to **Explore • Connect • Thrive**



Requested Investment (2019)

2018 Provision **\$9,089,062**

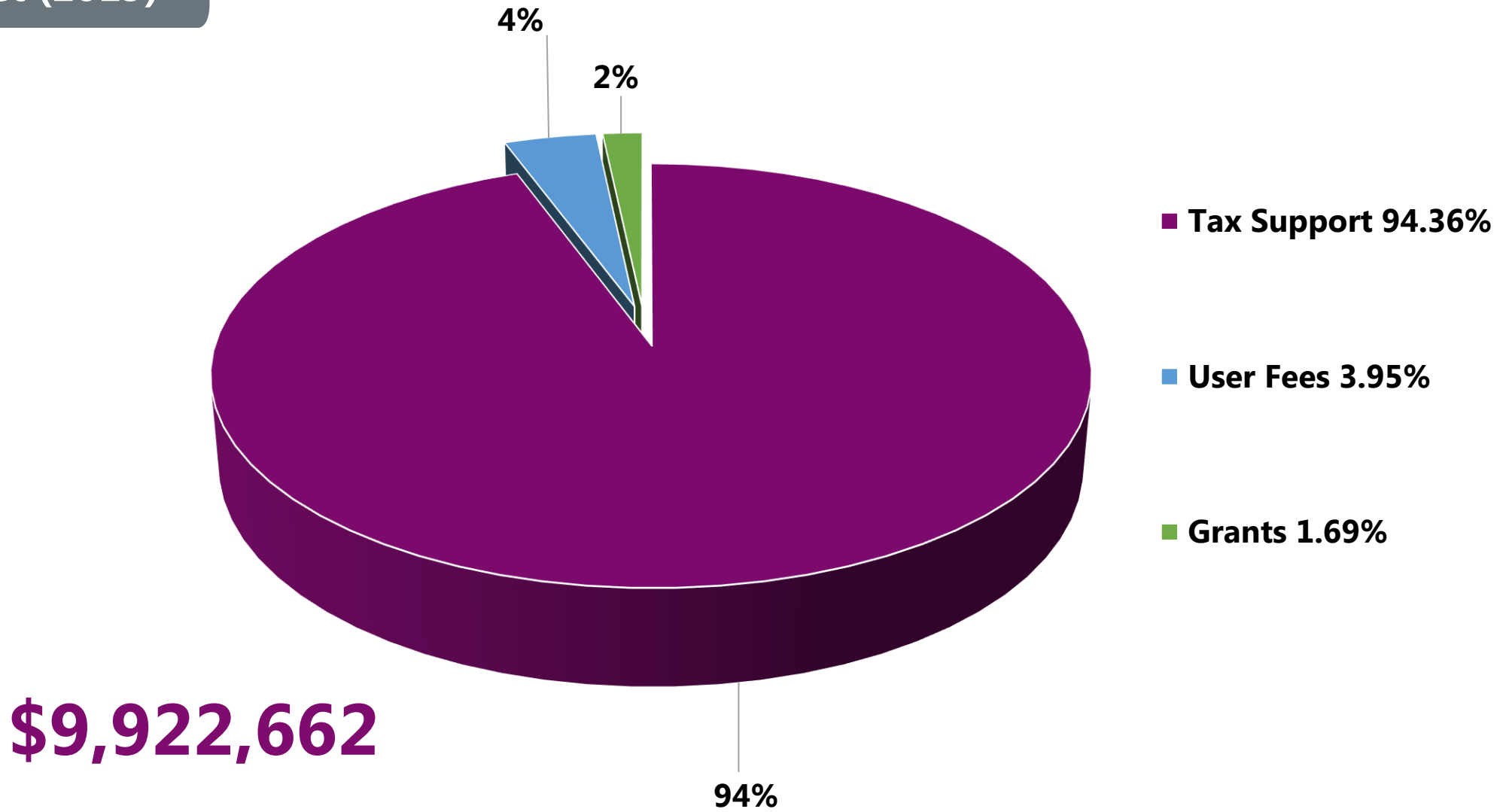
2019 Request **\$9,363,062**

Year-Over-Year Increase **\$274,000**

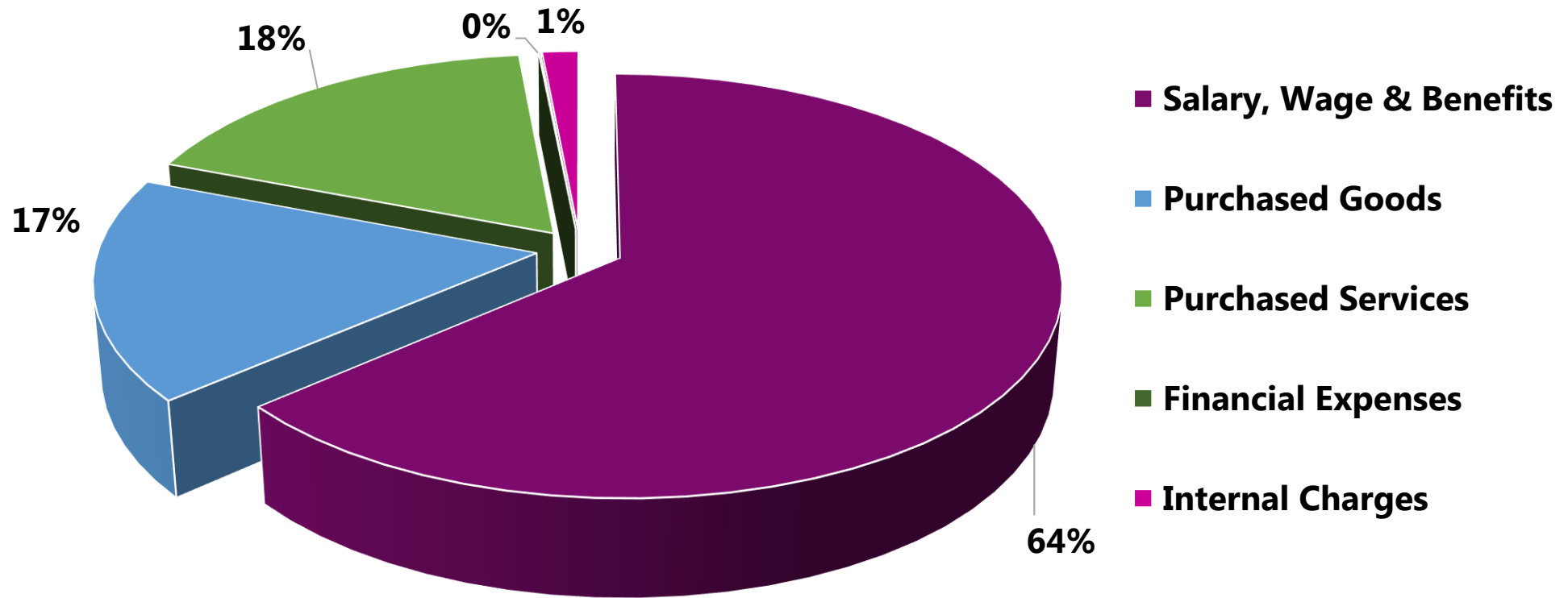
+3%



Budget (2019)



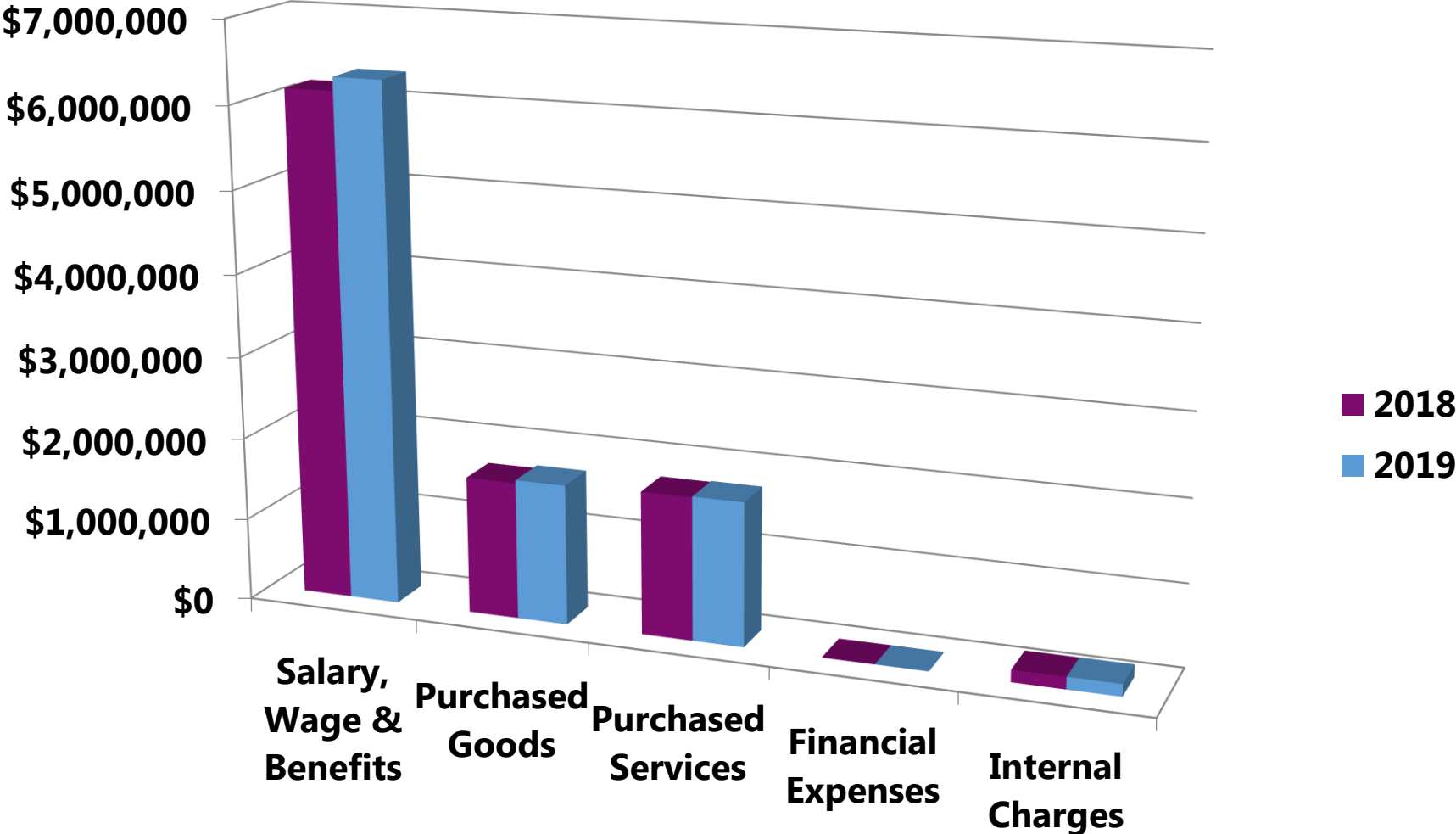
Expenses (2019)



\$9,922,662



Year Over Year Expenditures



Thank you

