# CITY COUNCIL AGENDA



#### **DATE** Thursday November 17, 2011 – 7 p.m.

Please turn off or place on non-audible all cell phones, PDAs, Blackberrys and pagers during the meeting.

O Canada Silent Prayer Disclosure of Pecuniary Interest

#### PRESENTATION OF THE SHARED SERVICES AND BOARD BUDGETS

#### PRESENTATIONS:

Susan Aram, Acting Treasurer: - Budget Presentation 2012 Local Board & Shared Services

Ian Panabaker, Corporate Manager, Downtown: - Baker Street Redevelopment Update

Presentations - Shared Services & Board Budgets

- Guelph Public Library
- Wellington-Dufferin-Guelph Public Health
- County of Wellington
- Guelph Downtown Business Association
- Guelph Police Services Board

#### **Baker Street Redevelopment Update**

THAT Report 11-10 'Baker Street Redevelopment Update', dated November 17, 2011, and prepared by the Downtown Renewal Office, be received;

AND THAT staff, working with the Guelph Public Library and the Downtown Advisory Committee, undertake the development and evaluation of financial and project delivery options for the redevelopment of the Baker Street property and that the options be brought back for Council's consideration by the end of June 2012.

#### 2012 Local Boards and Shared Services Budgets

THAT the 2012 Local Boards and Shared Services budgets be received for information;

AND THAT the 2012 Local Boards and Shared Services Budgets be referred to the December 7, 2011 Council Meeting for final approval and deliberation.

#### **ADJOURNMENT**



# 2012 Local Boards & Shared Services

# **Budget Presentation**



## **Agenda**

- 1. Introduction
- 2. Financial Overview
- 3. Legislation
- 4. Brief overview of Social Services

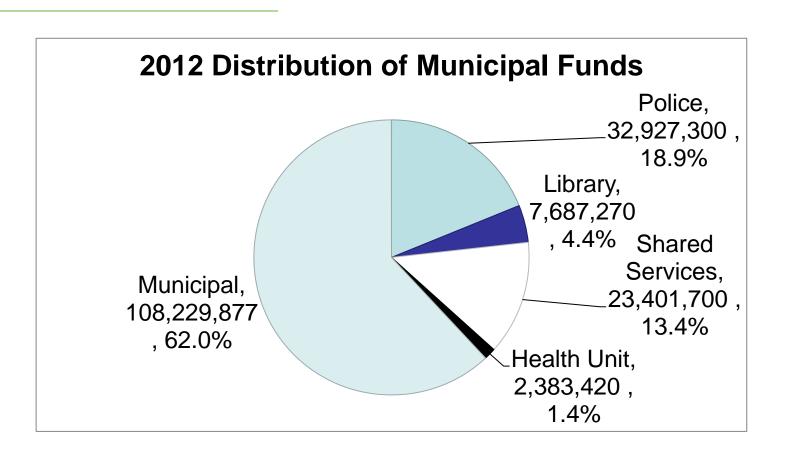


#### Introduction

- Presentation includes budgets for:
  - Guelph Public Library Board
  - Public Health
  - Social Services & Shared Housing
  - Downtown Guelph Business Association (DGBA)
  - Guelph Police Service Board
- These areas are being presented separately to facilitate greater understanding about which budgets Council has ultimate accountability over versus those which it has more limited control



#### **Financial Overview**





#### Financial Overview – Prior Year Assessment Growth

This is one way of accounting for prior year assessment growth....

Calculation 1: Assessment Growth Accounted for As Part of the Entire Budget

Tax Supported Budget	169,537,121	174,629,567	5,092,446	3.00%
Prior Year Assessment Growth	2,500,000	0	2,500,000	
Total Tax Supported	167,037,121	174,629,567	7,592,446	4.55%
Shared Services	\$25,208,700	25,785,120	576,420	2.29%
Libray	\$7,563,400	7,687,270	123,870	1.64%
Police	\$31,801,400	32,927,300	1,125,900	3.54%
City Departments	102,463,621	108,229,877	5,766,256	5.63%
	Budget	Budget	Change (\$)	Change (%)
	2011 Approved	Requested		
		2012		

2012



#### Financial Overview – Prior Year Assessment Growth

And, this is another way....

#### Calculation 2: Assessment Growth Distributed to City Departments, Boards & Shared Services

		Allocation of	2011 Budget +			
		\$2.5M	Allocation of	2012		
	2011 Approved	Assessment	Assessment	Requested		Change
	Budget	Growth	Growth	Budget	Change (\$)	(%)
City Departments	102,463,621	1,533,546	103,997,167	108,229,877	4,232,710.34	4.07%
Police	31,801,400	475,963	32,277,363	32,927,300	649,936.94	2.01%
Libray	7,563,400	113,199	7,676,599	7,687,270	10,670.61	0.14%
Shared Services	25,208,700	377,292	25,585,992	25,785,120	199,128.12	0.78%
Total Tax Supported	167,037,121	2,500,000	169,537,121	174,629,567	5,092,446	3.00%



## Legislation

- Local Boards (Police, Library, DGBA):
  - Council approves or amends and approves the budget as a whole but may not direct changes to specific items within the budget
- Shared Services & Social Housing:
  - The budget is determined by the Consolidated Municipal Services Manager (CMSM) and the City is required to pay the amounts required by the CMSM
- Public Health:
  - Obligated municipalities within a Health Unit are required to pay the amount determined by the Health Unit that is required to ensure the provision of health programs and services in accordance with the Health Promotion and Protection Act



#### **Social Services**

- Wellington County is the Consolidated Municipal Service Manager (CMSM) for:
  - Ontario Works
  - Social Housing
  - Child Care Services



#### **Cost Allocations**

- Ontario Works program costs are based on residence of the recipient
- Social Housing costs are based on the prior residence of the tenant
- Child Care fee subsidy costs and special needs resourcing are based on the residence of the recipient
- Child Care wage subsidy costs are based on the location of the child care centre



# **City Contribution**

	2011 Budget	2012 Budget*	2012 Budget**	Change (\$)	Change (%)
	Α	В	С	D = B-A	E = D/A
Ontario Works	5,045,000	4,903,000	4,732,000	(142,000)	-2.8%
Social Housing	14,604,000	15,047,000	15,191,000	443,000	3.0%
Child Care Services	2,549,000	2,710,000	2,724,000	161,000	6.3%
Total	22,198,000	22,660,000	22,647,000	462,000	2.1%

<sup>\*</sup> Indicates budget currently in the City's system

<sup>\*\*</sup> Indicates revised budget based on the County of Wellington's Committee Report dated November 9, 2011



# Questions



# Guelph Public Library

2012 Proposed Operating Budget

November 17, 2011

"Library services are an important resource to meet the changing needs of individuals and communities by fostering literacy and life-long learning. Libraries also provide support for newcomers and job seekers and build diverse communities. They address the digital divide and help individuals and communities transition to a global, knowledge-based economy."

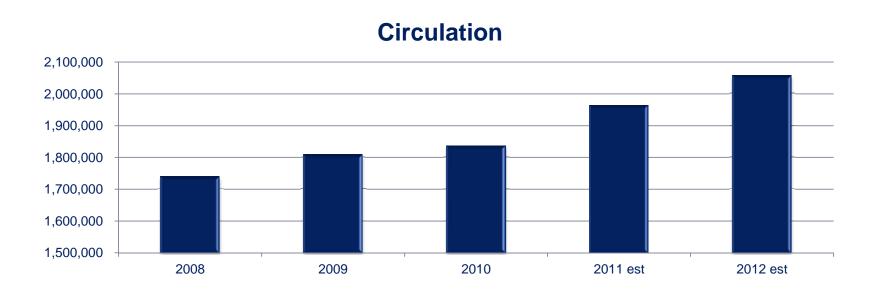
Source: OMBI 2009 Performance Benchmarking Report

The Guelph Public Library will share over 1.7 million resources, with 46 thousand active card holders in 2011. Usage has increased 7.1% in the last 10 months.



# Usage

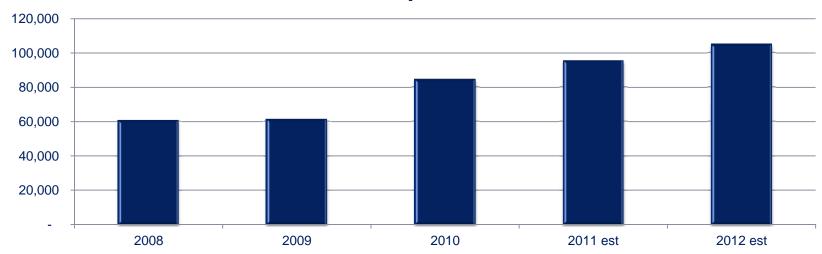
Every day over 5,000 books and cd's are borrowed by 1,600 Guelph residents from seven locations.



# **Getting answers**

Every day over 290 questions are answered by staff at the Guelph Public Library. Citizens turn to the public library for answers as they navigate the World Wide Web.

#### **Information Requests**



What are the three most asked questions at the Guelph Public Library?



www.library.guelph.on.ca

How do I down load an e-book?
 Which e-reader should I buy my wife?
 Answer: "Let me show you"

2. Do you have Consumer Reports online that I can access from home?

**Answer**: "Yes, on the GPL website"

3. How many times was grandpa married?

Answer: "Let me show you how to research your family tree at Guelph Public Library



# 2012 Proposed Budget

The \$7,761,670 net operating budget reflects a 2.6% increase in expenses over 2011. This includes a \$74,400 growth request for 1FTE to develop an alternate revenue stream.



# **Operating Budget**

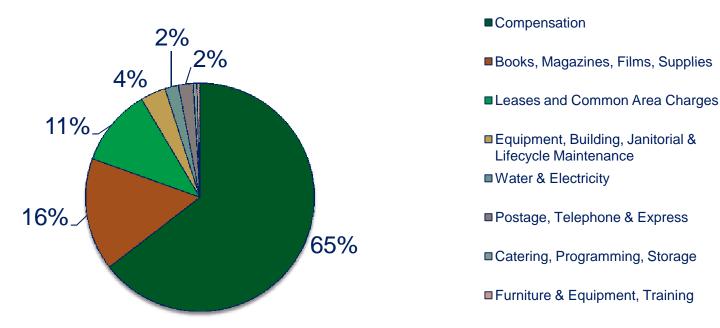
The Guelph Public Library submitted a base budget within Council guidelines of 3%.

	Approved	Approved	Requested	Percentage
	Final Budget	Final Budget	Budget	Increase
	2010	2011	2012	2011 to 2012
Total - City of Guelph	7,138,200	7,563,400	7,687,270	1.6%
Growth Request				
Development Officer Salary & Benefit			74,400	
Total 2012 Budget Request	7,242,175	7,665,275	7,761,670	2.6%

# **Operating Budget**

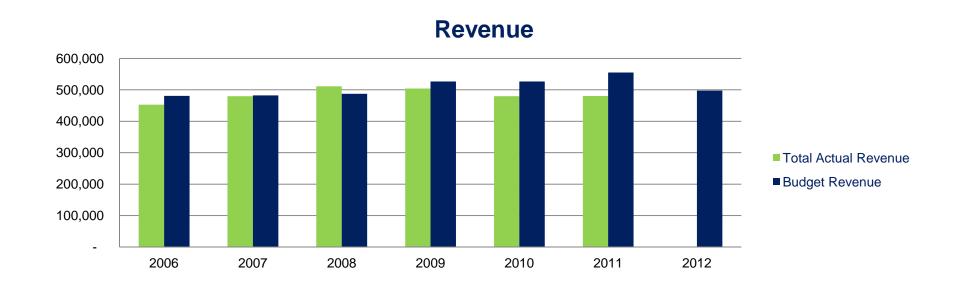
Sixty-five percent of the Guelph Public Library budget is related to the delivery of service.

#### **2012 Budget Expenses \$8,184,970**



### Revenue

The Guelph Public Library Board increased overdue fines by 13%. The 2012 revenue estimates reflect 2010 actuals and are 6.6% of the total budget.



#### **Growth**

The Guelph Public Library is requesting \$74,400 to hire a Development Officer. They will; source corporate sponsorships, develop planned giving, bequests and fundraising initiatives, plus apply for grants from private benefactors, foundations and corporations.

#### Fund development goals:

2012 \$19,000

2013 \$38,000

2014 \$76,000



#### **Benefit:**

Expanded library services that will not be a further burden to the taxpayer.

# **Summary**

- ► Guelph Public Library is being used more than ever.
- ► Guelph Public Library proposed budget increase of 2.6% is below Council's 3% guideline.
- ► A Development Officer will enable Guelph Public Library to increase revenue.

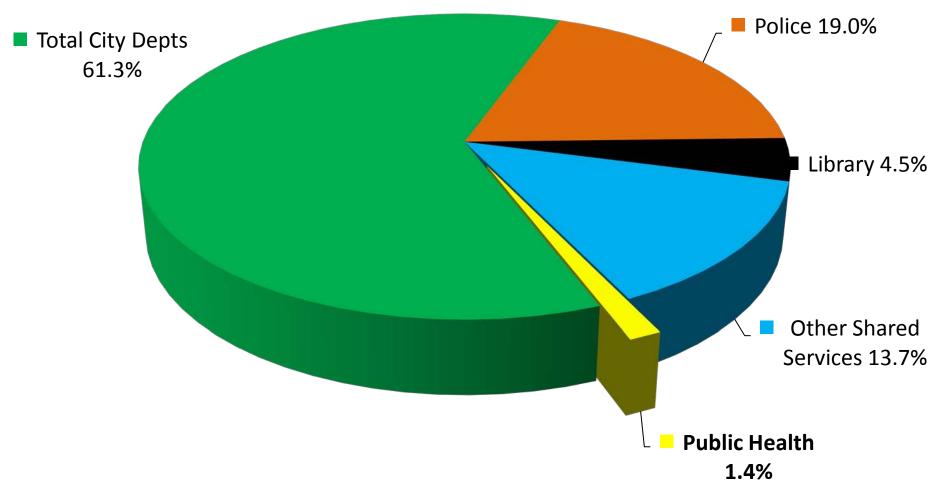


Guelph Public Library is making a difference

# 2012 WDGPH Preliminary Budget Forecast

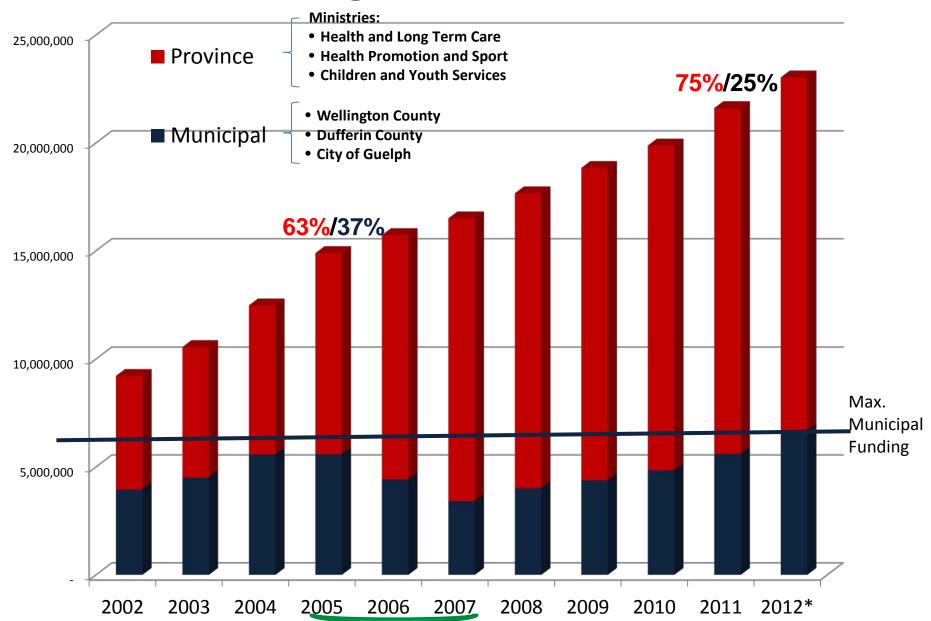
City of Guelph Presentation November 17, 2011

# Public Health Share of Tax Supported Budget City of Guelph 2011

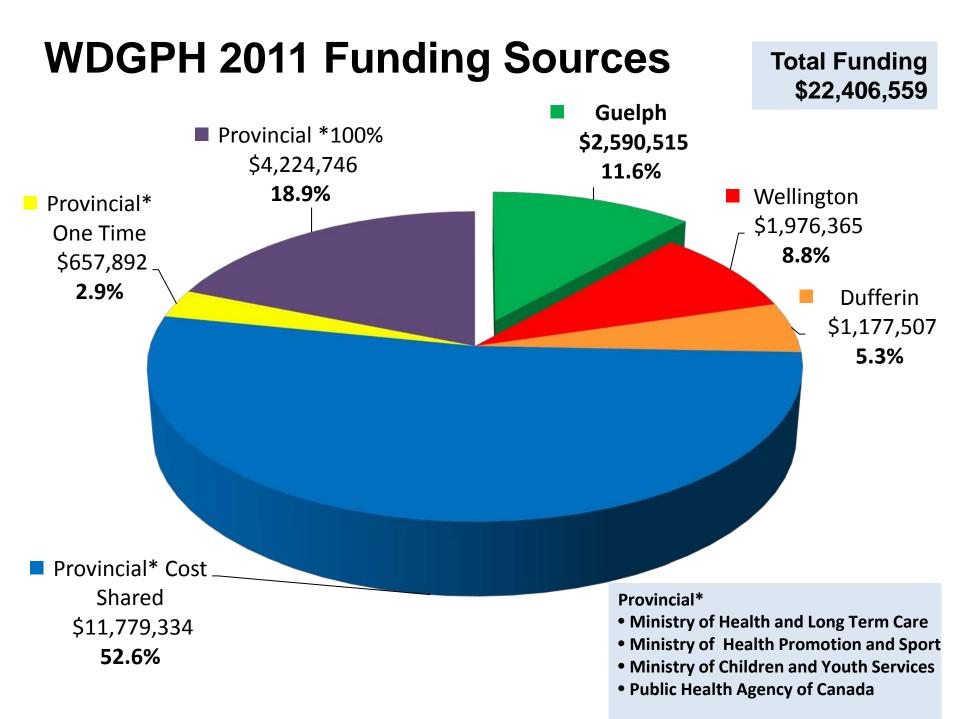


Source: City of Guelph 2011 Operating Budget

# **WDGPH Funding Sources**



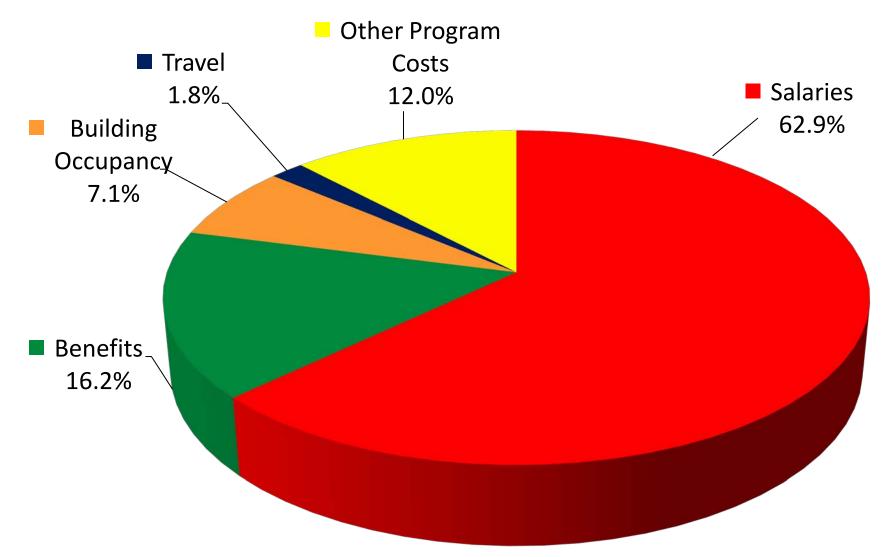
<sup>\*2012</sup> based on 3% Provincial increases, 3% base budget increase and proposed increase for new facilities



# **2011 Municipal Levy**

- 2011 Municipal levy for the City of Guelph was \$2,590,515
- Paid in four quarterly installments of \$647,629
- Installments included \$277,200 funding increase for the facility operating budget.

# 2011 Expenditures by Category\*



<sup>\*</sup> Overall Agency expenditures to support all Ontario Public Health Program Standards

#### **Mandatory Public Health Programs**

#### **Chronic Disease and Injury Prevention Program**

- Chronic Disease Prevention
- Prevention of Injury and Substance Misuse
- School Health

#### **Family Health Program Standards**

- Reproductive Health
- Child Health (Growth and Development)
- Healthy Babies Healthy Children
- Preschool Speech and Language
- Oral Health Assessment and Surveillance
- Children and Teens in Need of Dental Treatment

#### **Infectious Disease Prevention and Control**

- Rabies Prevention and Control
- Sexual Health, Sexually Transmitted Infections and Blood-Borne Infection including HIV
- Tuberculosis Prevention and Control
- Vaccine Preventable Diseases

#### **Environmental Health**

- Food Safety
- Safe Water
- Health Hazard Prevention

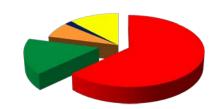
#### **Emergency Preparedness and Surveillance**

# 2012 Budget Items Requiring Further Discussion

The following items require further discussion by the Board of Health prior to tabling the 2012 budget at the December meeting:

- Impact of labour negotiations (salary and benefit costs)
- New facility forecast costs and timelines
- Provincial funding for 2012; budget assumptions are being developed with a 3% funding increase
- The actual Provincial funding will not be known until the 3<sup>rd</sup> quarter of 2012

# 2012 Budget Key Pressures



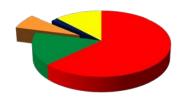
#### Salaries

 Salary costs are unknown due to current ongoing labour negotiations

# **Employee Benefits**

- Significant increase in OMERS over the 2011 budget
- Other benefits E.I., C.P.P., WSIB, long-term disability are projected to increase
- Overall benefit costs could increase by 1.5 2% of the overall 2011 budget

# 2012 Budget Key Pressures



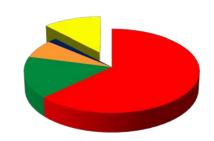
# Building Occupancy

- Completion of Shelldale renovations in 2012
- New lease costs are now part of the 2012 operating budget
- Revised estimation of the 2012 funding for new buildings

We are expecting an increase in facility costs. The final operating costs for facilities will be presented as part of the budget deliberation at the December Board of Health meeting.

# 2012 Budget Key Pressures

# Other Programs



# **Information Technology**

- In 2011, WDGPH received two one-time grants:
  - Electronic Content Management software
  - e-Health Records Phase II
- In 2012, there will be additional ongoing software maintenance and licensing costs

### Other Programs

In 2012, some growth is expected for new 100% Provincially funded programs such as Chief Nursing Officer position, new nursing positions, Bed Bug Initiative, student placements, as well as other positions for existing programs.

### Freeze in 2012 Budget Operating Costs

- All other Ontario Public Health Program Standard costs, with the exception of the Small Drinking Water program, due to a change in the cost share funding
- Staff training
- Travel expenses
- Office equipment
- Administrative costs

# Projected Municipal Levy Based on 2009 Census Population Information

Total 2011 Municipal Levy: \$5,607,176

Guelph: \$2,590,515 (11.6% of total 2011 funding)

	% of Municipality Cost Share Budget 2001 Census	2009 Census Population	% of Municipality Cost Share Budget 2009 Census	Base Municipal Levy \$ Variance
Wellington	32.8%	91,290	33.5%	\$40,000
Dufferin	21.0%	58.014	21.3%	\$17,000
Guelph	46.2%	123,099	45.2%	(\$57,000)
Total	100%	272,403	100%	

### **WDGPH 2012 Budget Highlights**

- Estimated forecast of a 3% increase on the overall base operating budget **and**
- Additional facility funding in 2012
- Revised cost share adjustment to reflect the 2009 census from 46.2% to 45.2%
- Estimated proposed reduction of \$57,000 of the cost share transfer payment for the City of Guelph
- Final budget to be presented at the December Board of Health meeting



November 17, 2011

Marty Williams

**Executive Director** 

Downtown Guelph Business Association



### **Highlights from Operations**

**Events** 

**Partnerships** 

Advocacy

Member Service



### **Events**

- Art on the Street/Art in the Shops/Music in the Red Brick Alley
- Dig-in Downtown
- Winter Lights and Music/Open House/Santa Claus Parade/ December Downtown



## **Partnerships**

- Fab Five (and the Festivals themselves)
- Fourth Fridays
- Arts Council
- Chamber of Commerce
- City of Guelph



## **Advocacy**

- Parking as Economic Development
  - Support Parking Study
  - Must find way to increase inventory
- Downtown Secondary Plan must:
  - articulate economic imperative, require that we build beautifully, bring PSE downtown, and require active use



### **Member Service**

- Cooperative Advertising
- Marketing and Promotions Opportunities
- Discount Cards
- Board Room/Fax and Photocopying



# **Budget Highlights**

- Review of 2011 and Building 2012
- Aligning Budget with Priorities
- Small increase



# Review of 2011 and Building 2012

- 2011 Reviewed by Staff, ED, Board
- 2012 Priorities and Predictions/Strategic Plan approved
- Oct. and Nov. Board Meeting review and approval



# **Aligning Budget with Priorities**

- Strategic Plan Approved by Board Circulated to Members
- Do more with what we have
- Further Budget Presentation at AGM November 22



### **Small increase**

- First ask in five years
- Less than 3%
- Support Service Delivery



### **Questions and Comments**

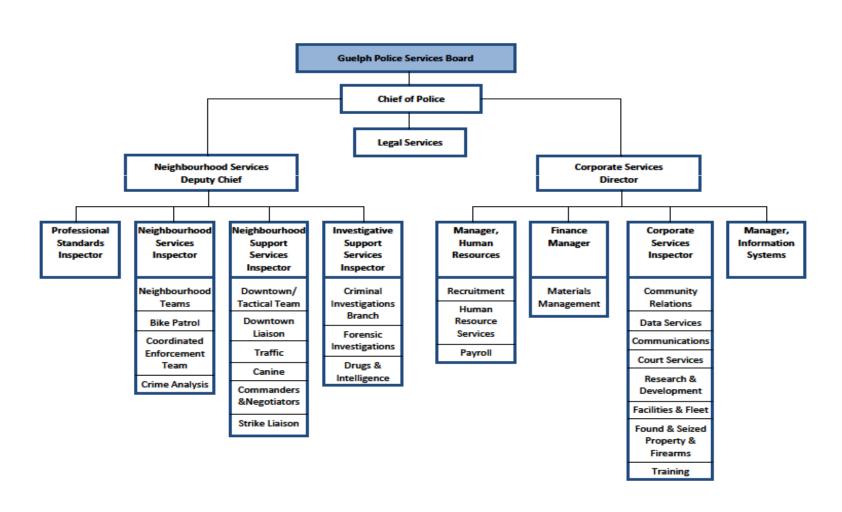


# 2012 Budget Presentation

November 17, 2011



# Overview of the GPS





# GPS Budget Development Process

- Meets Guelph Police Service corporate goals (2010 – 2012 Business Plan).
- Meets Guelph Police Service Board priorities.
- Addresses adequacy standards, legislative and policy requirements.
- Meets City of Guelph budget guidelines of 3% excluding proposed expansions.



# GPS Budget Development Process

- Budget review by Senior management team resulted in budget reductions of \$474,800 or 1.49% from original submissions.
- Met City request for reductions including \$394,600 of benefit mark-up reductions and \$173,000 of further reductions equating to a 1.78% reduction from approved budget.



# 2012 Operating Budget Estimate

	2011 Budget	2012 Budget	Change (2012 over 2011)	% Change
Compensation	30,803,500	31,746,400	942,900	3.06%
Direct Operating Expenses	3,182,500	3,497,500	315,000	9.90%
Gross Operating Budget	33,986,000	35,243,900	1,257,900	3.70%
Revenues/Recoveries	-2,184,600	-2,316,600	-132,000	6.04%
Net Budget	31,801,400	32,927,300	1,125,900	3.54%
Assessment Growth**			(475,000)	
Net Budget after assessment growth		650,900	2.05%	

- Budget estimate increase of 3.54%
- Budget increase reduced to 2.05% after assessment growth

\*GPS share of the total assessment growth (19% x \$2,500,000)



# 2012 Budget Reconciliation

2011 BUDGET	31,801,400	
Annualization and Impact from Capital (CRESC)	220,300	0.69%
Base Budget Adjustments	740,700	2.33%
Growth Requests	164,900	0.52%
2012 BUDGET ESTIMATE	32,927,300	3.54%

- Annualization and Impact from Clair Road Emergency Services Center (CRESC) facility
- Contractual and Inflationary adjustments
- 2.25 Growth FTE: 0.25 FOI/Legal Assistant and 2.0 FTE Special Constables
- Excluding Growth requests increase is 3.02%



# Annualization and Impact from Capital

### **Clair Road Emergency Services Centre (CRESC)**

- Opened June 2011
- Annualization of 2011 Growth FTE 7.5 FTE's budgeted in 2011 from May 1 to December 31 upon direction from the City of Guelph
  - \$170,000 impact
- Annualization of CRESC facility expenses budgeted in 2011 from May 1 to December 31 upon direction from the City of Guelph
  - \$20,300 impact
- Fiber optics connection, photocopier and courier costs
  - \$30,000 impact
- 0.69% of the budget increase is as a result of annualization and impact from capital



# Base Budget Adjustments

### Total = 2.33% Base Budget Adjustments

- Collective agreement / Benefit rate changes
- Contractual: PRIDE, software
- Inflationary: Gasoline, Insurance, Utilities
- Efficiencies: Legal, Travel, Training
- Revenue increases:
  - Court Security Cost upload assumption
  - Fee Schedules amended including introduction of Volunteer Record Check fee



## Growth

- 0.25 FTE FOI / Legal Assistant increased volume of requests \$19,700
- 2.0 FTE Special Constables will backfill front-line officer seconded to Intelligence (2 yrs) and transfer of a front-line officer to Child Pornography unit. Partially funded by PAVIS grant. \$125,200
- IT Consulting projects network security and system center operation manager (SCOM) projects \$20,000



# Summary

### 2012 GPS Operating Budget Increase

<ul><li>Net Budget</li></ul>	<b>3.54</b> %

- Excluding annualization and impact from capital2.85
- Including Assessment Growth offset 2.05



# 2012 – 2021 Capital Highlights

- 16 vehicles are due for replacement in 2012 at a net cost of \$264,300 after revenues from sale of vehicles and partner contributions.
- \$11.6M has been requested to fund headquarters renovations to address previously identified deficiencies. In 2006 City council approved the building of Clair Road Emergency Services Center (CRESC) and future renovations of current HQ building.
- Lifecycle replacement of police equipment including body armour, handguns, IT hardware, furniture, vehicle based equipment, radios.



# Linkage to Strategic Business Plan

- Continue to seek solutions to neighbourhood issues in partnership with the community.
- Allocate appropriate resources that address the needs of our community including reducing crime relating to child exploitation, substance abuse, organized and violent crime.
- Support efficient and effective policing, including member development.
- Improve efficiency and effectiveness through increased use of information technology.
- Enhance communication and infrastructure supports.
- Ensure police building infrastructure meets community demands and organizational needs.



# Questions



# COUNCIL REPORT



TO Guelph City Council

SERVICE AREA Office of the CAO: Downtown Renewal

DATE November 17, 2011

**SUBJECT** Baker Street Redevelopment Update

REPORT NUMBER 11-10

### **Purpose:**

This report is to update Council on work to date on the redevelopment of the Baker Street property and to recommend next steps to provide Council with implementation options for review.

#### **Council Action:**

Council to receive the report and make a decision on the recommendation.

#### RECOMMENDATION

THAT Report 11-10, 'Baker Street Redevelopment Update', dated November 17, 2011, and prepared by the Downtown Renewal Office, BE RECEIVED;

AND THAT Staff, working with the Guelph Public Library and the Downtown Advisory Committee, undertake the development and evaluation of financial and project delivery options for the redevelopment of the Baker Street property and that the options be brought back for Council's consideration by end of June 2012.

### **BACKGROUND**

Discussions around the redevelopment of the City-owned Baker Street parking lot have a long history. This report will not recount all the efforts, however over the last four years, the process has been:

November 19, 2007: Council confirmed that the Baker Street site was the
preferred location for the new central library; the library to form part of a
mixed-use redevelopment including public parking, and the potential for
residential, office and commercial components.

- January 2008: Council supported a Request for Proposals (RFP) process to examine the potential of the area as an intensive mixed-use redevelopment including the new central library. One of the first steps identified was the confirmation of the physical development capacity of the site.
- February 2009: Following a public consultation process, Council supported the urban design concept 'C2' (See Attachment 1) as the basis for moving forward with the redevelopment. Additional work, such as procurement and finance models evaluation were identified as next steps.
- 2009: Staff moved forward to negotiate the acquisition of properties identified by the plan. Two properties, 152-158 and 160-164 Wyndham Street North, were acquired. The remaining two negotiations were suspended in 2009 as a result of 2010 budget decisions.
- November 2009: Staff along with the Library presented a work plan to Council identifying the need to develop a detailed architectural program as well as examine the business models for the overall project.
- May 2010: During the City's corporate reorganization, the Baker Street file was transferred from Economic Development and Tourism to the newly formed Downtown Renewal office.
- 2010-11: The Library undertook the detailed functional and space plan project that would test and confirm the library space needs. This work was undertaken over 2011 and is set to be approved by the Guelph Library Board November 15, 2011. This work is essential to seeking design commissions or for forming part of a future Request for Proposals process.
- 2010-12: In 2010 the City started to prepare for the demolition of the two City-owned Wyndham Street properties and over 2011 negotiated the demolition permit with the Province to address the seasonal Chimney Swift presence that had been identified on site. The demolition tender was awarded in October 2011. Work will proceed over the winter to demolish and prepare the sites as a temporary parking servicing the downtown.

### **REPORT**

The next step for the Baker Street redevelopment is the detailed evaluation of the financial, implementation and project delivery methods for activating the project and then having Council set a direction.

As a city-activated project, the Baker Street redevelopment is intended to be a model for future mixed-use downtown redevelopment. In addition to the Library component, it is projected to have public parking, new public urban space, new and redeveloped streets, as well as private commercial and residential development, including private parking facilities. It is, by its very nature, a very complex land development project which will require public and private partnerships to be successful.

There are some updating and detailed questions to explore within the Concept 'C2' including:

- the potential for other institutional uses within the development and their financial impact
- the potential for landing strategic retail partnerships (which could take advantage of the ground-floor configurations possible)
- confirming the exact capacity of the mixed-use potential of the site (how much commercial, how much residential is feasible)
- confirming the extent, configuration and distribution the public parking developed in the variations
- confirming the potential energy contributions and partnerships on the site

The scope of the evaluation work staff is proposing as the next step includes:

- Exploring and testing partnership opportunities
- Defining operational expectations
- Defining performance measures and requirements
- Updating and confirming the full scope of project cost assumptions
- Developing and testing different procurement models
- Identifying development revenue potentials
- Identifying additional potential funding sources
- Analyzing the models for short and long-term City and Library Capital and Operating budget impacts

Staff anticipate presenting Council with analysis which will provide recommendations on the following:

- Potential delivery methods
- Funding models
- Capital and Operating impacts

This project will require the input from a wide variety of City departments, including Planning and Engineering, Legal, Finance, Purchasing and Risk Management, Operations and Community Energy. The Library will play a key partnership role. In addition, it's anticipated that the Downtown Advisory Committee will be engaged to provide feedback and test assumptions ahead of recommendations being made.

#### CORPORATE STRATEGIC PLAN

**Goal 1:** An attractive, well-functioning and sustainable city

1.5 The downtown as a place of community focus and destination of national interest

**Goal 3:** A diverse and prosperous local economy
3.2 One of Ontario's top five and Canada's top ten places to invest.

**Goal 5:** A community-focused, responsive and accountable government 5.4 Partnerships to achieve strategic goals and objectives

### **FINANCIAL IMPLICATIONS**

Staff anticipate that expert advice (eg. Financial, Construction Cost, Real Estate, Contract Law) will be required to assist in the development and analysis of the options and recommendations.

Funds held in the Downtown Redevelopment Reserve (balance as of November 2011: \$200,000), which were allocated in 2007 for activating the Baker Street project, will be used to support the consultation necessary to provide Council with the detailed recommendations.

### **DEPARTMENTAL CONSULTATION**

Economic Development and Tourism Guelph Public Library Staff

### **COMMUNICATIONS**

N/A

### **ATTACHMENTS**

Attachment 1 – Baker Street Redevelopment Concept 'C2', February 2009

Recommended By:

Ian Panabaker

Corporate Manager, Downtown Renewal

CAO's Office

T (519) 822-1260 x2475 E ian.panabaker@guelph.ca

## Concept C2: Library on Wyndham Street (further refined Concept C)

- Showcases the library by adding a Wyndham Street north anchor
- Potential for 200-300 residential units in a 15 and 12 storey design plus townhouses
- Provides about 370 underground public parking spaces.
- City would need to accommodate 100 above ground structured parking to meet target of 400 public spaces. It has been assumed that the courtyard shown on the south parcel is actually on top of two levels of additional parking.
- Provides about 20,000 sq.ft. of commercial space
- Open Space potential for 0.3 acs
- Projected capital cost is \$55.5M



# COUNCIL REPORT



TO Guelph City Council

SERVICE AREA Finance

DATE November 17, 2011

SUBJECT 2012 Local Boards and Shared Services Budgets

REPORT NUMBER FIN-11-54

### **SUMMARY**

**Purpose of Report:** To present the 2012 Local Boards and Shared Services budgets provided to Council and the public on November 15, 2011.

**Council Action:** Refer the 2012 Local Boards and Shared Services budgets to the December 7, 2011 Council Meeting for final approval.

### **RECOMMENDATION**

THAT the 2012 Local Boards and Shared Services budgets be received for information;

AND THAT the 2012 Local Boards and Shared Services Budgets be referred to the December 7, 2011 Council Meeting for final approval and deliberation.

#### **REPORT**

The details of the 2012 Local Boards and Shared Services were provided to Guelph City Council and the public on November 15, 2011.

The budgets for the City's Local Boards and Shared Services include the following agencies, boards and commissions:

- Guelph Public Library Board
- Public Health
- Social Services and Shared Housing
- Downtown Guelph Business Association
- Guelph Police Service Board

With the exception of the Downtown Guelph Business Association, the budgets for the City's share of these services are funded through the tax levy. The Downtown Guelph Business Association is funded from a business improvement area (BIA) levy that members pay along with their property taxes. In order to provide further clarity on costs which Council has control over versus those that it does not, these budgets have been separated from the City's traditional tax supported operating budget.

The major factor differentiating these budgets from the budgets proposed by City departments is the additional legislation governing the actions Council can take to reduce or change a board or agency's budget. Some of the key constraints are discussed below:

- Council approves or amends and approves the total budget for a Board, but may not accept or reject specific items within the budget
- Municipalities within a health unit must pay the expenses incurred for the board of health and medical officer. The amount paid is to be sufficient to enable the board of health to provide or ensure the provision of health programs and services in accordance with the Act and regulations. Estimates are to be provided annually by the Board of Health
- The City is obligated to pay the amounts required by the Consolidated Municipal Services Manager (CMSM) on demand. The City may be charged interest and penalties for non-payment.

#### **CORPORATE STRATEGIC PLAN**

5.3 Open, accountable and transparent conduct of municipal business

### FINANCIAL IMPLICATIONS

As outlined in the attached presentations and budget binder (issued under separate cover).

#### **DEPARTMENTAL CONSULTATION**

Budget development was a coordinated effort by City Departments, Boards and Shared Services.

### **COMMUNICATIONS**

Public meeting notification was placed on the City's web page and will be advertised in the local newspaper during the month of November. Draft copies of the budgets as provided to the City are also available at all City Library branches and are posted on the City's website.

#### **ATTACHMENTS**

PowerPoint presentations for November 17, 2001 2012 Local Boards and Shared Services Budget Binder (issued under separate cover)

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"original signed by Susan Aram"

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